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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
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PART I. FINANCIAL INFORMATION
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

Item 1. Financial Statements

CONSOLIDATED BALANCE SHEETS
(unaudited)

| Assets: |  | $\begin{gathered} \text { March } 31 \\ 2000 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 1999 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Current assets: |  |  |  |  |
| Cash |  | 13,265,251 |  | 14,837,655 |
| Receivables, net |  | 21,721,164 |  | 21,125,610 |
| Inventories - Note 2 |  | 23,877,135 |  | 21,168,942 |
| Deferred income taxes |  | 1,735,000 |  | 1,735,000 |
| Other current assets |  | 474,867 |  | 574,530 |
| Total current assets |  | 61,073,417 |  | 59,441,737 |
| Property, plant and equipment |  | 32,745,996 |  | 32,147,128 |
| less accumulated depreciation |  | $(21,941,535)$ |  | $(21,187,460$ |
| Net property, plant and equipment |  | 10,804,461 |  | 10,959,668 |
| Other assets: |  |  |  |  |
| Excess of cost over net assets acquired |  | 8,297,191 |  | 8,819,923 |
| Investments in debt securities |  | 5,951,850 |  | 6,078,365 |
| Deferred income taxes |  | 2,177,960 |  | 2,168,571 |
| Note receivable |  | 3,365,390 |  | 3,365,390 |
| Other assets |  | 745,509 |  | 642,399 |
| Total other assets |  | 20,537,900 |  | 21,074,648 |
| Total Assets |  | 92,415,778 |  | 91,476,053 |

Liabilities and Stockholders' Equity:

Current liabilities:

Notes payable
Accounts payable
Accrued expenses
Dividends payable
Income taxes payable

Total current liabilities

Stockholders' Equity

Total Liabilities and Stockholders' Equity

| \$ | 5,135,029 | \$ | 9,043,035 |
| :---: | :---: | :---: | :---: |
|  | 7,832,844 |  | 8,075,596 |
|  | 4,481,633 |  | 4,291,797 |
|  | 880,807 |  | 855,087 |
|  | 2,717,562 |  | 2,788,746 |
|  | 21,047,875 |  | 25,054,261 |
|  | 71,367,903 |  | 66,421,792 |
| \$ | 92,415,778 | \$ | 91,476,053 |

See notes to consolidated financial statements.
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (unaudited)

| Three Months Ended March 31 |  |
| :---: | :---: |
| 2000 | 1999 |



See notes to consolidated financial statements.
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<TABLE>
<CAPTION>

## COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (Unaudited)

|  |  |  |  |  |  | Cumulative |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common | Stock | Additional Paid-in | Retained | Stock Option Notes | Other |
| Comprehensive |  |  |  |  |  |  |
|  | Shares | Amount | Capital | Earnings | Receivable | Income |
| (Loss) Total |  |  |  |  |  |  |
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| <C> |  |  |  |  |  |  |
| BALANCE AT DECEMBER 31, 1998 | 8,791,301 | \$439,565 | \$25,250,914 | \$37,862,463 | \$ $(288,225)$ | \$ 188,935 |
| \$63,453,652 |  |  |  |  |  |  |
| Net income |  |  |  | 9,013,722 |  |  |
| 9,013,722 |  |  |  |  |  |  |
| Issuance of common stock under |  |  |  |  |  |  |
| Employee Stock Purchase Plan | 27,431 | 1,372 | 266,766 |  |  |  |
| 268,138 |  |  |  |  |  |  |
| Issuance of common stock to |  |  |  |  |  |  |
| Employee Stock Ownership Plan | 19,893 | 995 | 234,005 |  |  |  |
| 235,000 |  |  |  |  |  |  |
| Issuance of common stock under |  |  |  |  |  |  |
| Employee Stock Option Plan | 24,783 | 1,239 | 259,537 |  |  |  |
| 260,776 |  |  |  |  |  |  |
| Stock issued as compensation | 8,000 | 400 | 91,600 |  |  |  |



## $</$ TABLE $>$

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited)

|  | Three Months | ded March 31 |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |
| Net income | \$ 2,312,812 | \$ 2,472,459 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 1,319,653 | 1,112,287 |
| Changes in assets and liabilities |  |  |
| Increase in accounts receivable | $(620,229)$ | $(4,553,860)$ |
| Decrease (increase) in inventory | $(2,732,810)$ | 3,076,917 |
| Decrease in other current assets | 98,960 | 20,315 |
| Increase (decrease) in accounts payable | $(222,575)$ | 23,607 |
| Increase in accrued expenses | 430,464 | 300,733 |
| Increase (decrease) in income taxes payable | $(69,957)$ | 584,509 |
| Net cash provided by operating activities | 516,318 | 3,036,967 |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |
| Capital expenditures | $(659,692)$ | $(478,221)$ |
| Maturities of mortgage-backed and other investment securities | 53,490 | 76,082 |
| Increase in other assets | $(61,714)$ | $(56,950)$ |
| Net cash used in investing activities | $(667,916)$ | $(459,089)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |
| Repayment of notes payable | $(3,908,006)$ | $(8,293)$ |
| Dividends paid | $(855,087)$ | $(879,130)$ |
| Proceeds from issuance of common stock | 3,038,007 |  |
| Collection of stock option notes receivable | 288,225 |  |
| Purchase of stock |  | $(233,760)$ |
| Net cash used in financing activities | $(1,436,861)$ | 1,121,183) |


| EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH | 16,055 | $(29,248)$ |
| :---: | :---: | :---: |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | $(1,572,404)$ | 1,427,447 |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD | 14,837,655 | 20,405,363 |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | \$13,265,251 | \$21,832,810 |
| SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION: |  |  |
| Income taxes paid | 756,184 | 259,855 |
| Interest paid | 60,417 | 46,427 |

See notes to consolidated financial statements.
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS
The balance sheet and statement of stockholders' equity as of March 31, 2000, the statements of income and comprehensive income and the statements of cash flows for the three-month periods ended March 31, 2000 and 1999 have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at March 31, 2000 and 1999 have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 1999 Annual Report to Shareholders. The results of operations for the periods ended March 31 are not necessarily indicative of the operating results for the entire year.

Effective April 7, 1999 the Company acquired LANart Corporation; a manufacturer of applications specific integrated circuits (ASIC Chips) located in Needham, Massachusetts, for approximately $\$ 4,700,000$. The operations were subsequently merged with Transition Networks, Inc. The excess of cost over net assets acquired in the transaction was $\$ 2,361,000$, which is being amortized on a straight-line basis over 5 years.

In February 2000 the Company issued 23,692 shares of the Company's common stock to the Employee Stock Ownership Plan in payment of its 1999 obligation. In a noncash transaction, the Company recorded additional stockholders' equity of $\$ 235,000$ (reflecting the market value of the stock at the time of the contribution) and reduced accrued expenses by the same amount.

NOTE 2 - INVENTORIES
Inventories summarized below are priced at the lower of first-in, first-out cost or market:

|  |  | $\begin{gathered} \text { March } 31 \\ 2000 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 1999 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Finished Goods | \$ | 8,121,340 | \$ | 7,418,810 |
| Raw Materials |  | 15,755,795 |  | 13,750,132 |
| Total | \$ | 23,877,135 | \$ | 21,168,942 |

NOTE 3 - INCOME TAXES

[^0]Basic net income per common share is based on the weighted average number of common shares outstanding during each year. Diluted net income per common share takes into effect the dilutive effect of potential common shares outstanding. The Company's only potential common shares outstanding are stock options, which resulted in a dilutive effect of 250,923 shares and 29,486 shares in 2000 and 1999, respectively. The Company calculates the dilutive effect of outstanding options using the treasury stock method.

## NOTE 5 - SEGMENT INFORMATION

The Company classifies its businesses into four segments: Suttle, which manufactures U.S. standard modular connecting and wiring devices for voice and data communications; Austin Taylor, which manufactures British standard line jacks, patch panels, wiring harness assemblies, metal boxes, distribution cabinets and distribution and central office frames; Transition Networks, which designs and markets data transmission and computer network products; and JDL Technologies (JDL), which provides telecommunications network design, specification and training services to educational institutions. During 1999, JDL became a more significant portion of the Company and is now identified as a separate segment. Segment results as previously reported have been restated to reflect JDL as a separate segment. Information concerning the Company's continuing operations in the various segments is as follows:
<TABLE>
<CAPTION>

|  | Austin | Transition |
| :--- | ---: | ---: |
| Consolidated | Suttle | Taylor |



Corporate
$\qquad$

| <C> | <C> |  |
| :---: | :---: | :---: |
| \$ 3,934,235 | \$ | - |
| $2,873,897$ |  | 0 |
| $1,060,338$ |  |  |
| 875,033 |  | 402,623 |
| 111,138 |  |  |
| \$ 74,167 | \$ | $(402,623)$ |
| \$ 126,138 | \$ | 45,000 |
| \$ 5,316,701 | \$ | 10,441,807 |
| \$ 106,875 | \$ | 1,832 |

Three Months Ended March 31, 1999:

| Revenues | \$ 15,970,208 |  | \$ 2,807,495 |  |
| :---: | :---: | :---: | :---: | :---: |
| \$ 26,596,892 |  |  |  |  |
| Cost of sales | 10,245,881 |  | 2,251,862 |  |
| 17,561,114 |  |  |  |  |
| Gross profit | 5,724,327 |  | 555,633 |  |
| 9,035,778 |  |  |  |  |
| Selling, general and administrative expenses | 1,871,221 |  | 325,225 |  |
| 5,369,938 |  |  |  |  |
| Goodwill amortization | 76,623 |  | 14,583 |  |
| 404,673 |  |  |  |  |
| Operating income (loss) | 4 | 3,776,483 | \$ | 215,825 |


| \$ | 6,765,382 | \$ | 1,053,807 | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4,342,829 |  | 720,542 |  | 0 |
|  | 2,422,553 |  | 333,265 |  | 0 |
|  | 2,312,635 |  | 464,531 |  | 396,326 |
|  | 202,329 |  | 111,138 |  |  |
| \$ | $(92,411)$ | \$ | $(242,404)$ | \$ | $(396,326)$ |



COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Three Months Ended March 31, 2000 Compared to
Three Months Ended March 31, 1999
Consolidated sales increased $16 \%$ to $\$ 30,864,000$. Consolidated operating income decreased $12 \%$ to $\$ 2,882,000$.

Suttle sales decreased $5 \%$ to $\$ 15,104,000$. Sales to customers in the United States (U.S.) decreased 6\% to $\$ 14,486,000$. The sales decline was principally due to lower sales of the Company's conventional (non-CorroShield) voice products, which offset higher sales of data products. Sales to the Big 6 telephone companies (the five Regional Bell Operating Companies (RBOCs) and GTE) decreased $10 \%$ to $\$ 9,045,000$. Sales to these customers accounted for $60 \%$ of Suttle's U.S. customer sales. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors increased $\$ 470,000$, or $12 \%$. Sales to retail customers decreased $\$ 314,000$ or $37 \%$ due to decreased sales to Radio Shack, which is Suttle's principal retail customer. Suttle's export sales, increased 5\% to \$618,000.

Suttle's gross margin decreased $4 \%$ to $\$ 5,481,000$ due to the lower sales volume. Gross margin as a percentage of sales improved to 36.3\% in 2000 from $35.8 \%$ in 1999. The improvement in gross margin percentage was due to product mix. The fastest selling products in 2000 (CorroShield and data products) tended to be the products with the highest margins. Selling, general and administrative expenses increased $\$ 242,000$ or $13 \%$ due primarily to increased marketing expenses. Suttle's operating income decreased $\$ 485,000$ or $13 \%$.

Austin Taylor's sales decreased $2 \%$ to $\$ 2,740,000$. The decrease was due primarily to delayed planned first shipments on a significant order. These shipments have been rescheduled into subsequent quarters. Austin Taylor's gross margin declined $24 \%$ to $\$ 420,000$. Gross margin as a percentage of sales was $15.3 \%$ compared to 19.8\% in 1999. The decline in gross margin was principally due to lower business volume. Selling, general and administrative expenses increased $\$ 23,000$. Operating income decreased $\$ 158,000$. First quarter performance was also affected by higher expenses related to the February 2000 opening of a sales and distribution office in Hong Kong.

The Company acquired JDL Technologies, Inc. in August 1998. JDL reported 2000 first quarter sales of $\$ 3,934,000$ compared to $\$ 1,054,000$ in 1999. Operating income was $\$ 74,000$ compared to an operating loss of $\$ 242,000$ reported in the first quarter of 1999. JDL's "First Class Connect program, developed for the K-12 education market represents a significant portion of the growth. This program is a turnkey package of broadband network design services, proprietary Internet access software and physical connectivity infrastructure provided by Suttle and Transition Networks.

Transition Networks, Inc. was acquired in December 1998. Sales increased by 34\% to $\$ 9,086,000$ in the first quarter of 2000 reflecting a strong global telecommunications market for media conversion products. Gross margin increased to $\$ 3,511,000$ from $\$ 2,423,000$. Operating income decreased by $\$ 46,000$ due primarily to increased broadband component costs purchased in the spot market. Selling, general and administrative expenses also increased by $\$ 1,135,000$.

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Consolidated investment income, net of interest expense, increased $\$ 64,000$ due to increased levels of funds available for investment and decreased interest on notes payable associated with acquisitions. Income from continuing operations
before income taxes decreased $\$ 315,000$ or $9 \%$. The Company's effective income tax rate was $22.9 \%$ compared to $25.4 \%$ in 1999. The decrease in the tax rate was due to lower company earnings. Net income decreased $\$ 160,000$ or $6 \%$.

Liquidity and Capital Resources
At March 31, 2000, the Company had approximately $\$ 13,265,000$ of cash and cash equivalents compared to $\$ 14,838,000$ of cash and cash equivalents at December 31, 1999. The Company had working capital of approximately $\$ 40,026,000$ and a current ratio of 2.9 to 1 compared to working capital of $\$ 34,387,000$ and a current ratio of 2.4 to 1 at the end of 1999.

Cash flow provided by operations was approximately $\$ 516,000$ in the first three months of 2000 compared to $\$ 3,037,000$ in the same period in 1999. The decrease was due to the need to finance increased inventory and accounts receivable levels caused by the Company's increased sales volume. Cash flow benefited in the 1999 period from decreased inventory levels, as the Company was able to satisfy some of the increased customer demand out of existing stocks.

Investing activities utilized $\$ 668,000$ of cash in the 2000 period. Cash investments in new plant and equipment totaled $\$ 660,000$, which was financed by internal cash flows. The Company expects to spend $\$ 3,000,000$ on capital additions in 2000. The Company spent an additional $\$ 6,000,000$ in April 1999 to acquire LANart Corporation. The Company financed that acquisition using a combination of internal funds and short-term borrowing from U.S. Bank. The Company retired $\$ 3,908,000$ of this debt in the first quarter of 2000 reducing notes payable to $\$ 5,135,000$ compared to the balance of $\$ 9,043,000$ at December 31, 1999.

Net cash used in financing activities was $\$ 1,437,000$. The Company purchased and retired 23,400 shares of its stock in open market transactions during the 1999 period. At March 31, 2000 Board authorizations are outstanding to purchase an additional 139,500 shares. The Company purchased an additional 180,000 shares under this authorization in April 1999. No purchases of company stock occurred in the first quarter of 2000. Dividends paid on common stock were $\$ 855,000$.

In the opinion of management, based on the Company's current financial and operating position and projected future expenditures, sufficient funds are available to meet the Company's anticipated operating and capital expenditure needs.

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
PART II. OTHER INFORMATION
Items 1 - 6. Not Applicable

Signatures
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

Communications Systems, Inc.
By /s/ Paul N. Hanson
Paul N. Hanson
Vice President and
Chief Financial Officer
Date: May 12, 2000

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0 5 ? 2
-
</TABLE>

[^0]:    Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended March 31, 2000 and 1999 income taxes do not bear a normal relationship to income before income taxes, primarily because income from Puerto Rico operations is taxed at rates lower than the U.S. rate.

