

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

INDEX
Page No.
Part I. Financial Information
Item 1. Financial Statements

| Consolidated Statements of Income and Comprehensive Income | 4 |
| :--- | :--- |
| Consolidated Statements of Changes in Stockholders' Equity | 5 |
| Consolidated Statements of Cash Flows | 6 |
| Notes to Consolidated Financial Statements | 7 |
| Item 2. Management's Discussion and Analysis of |  |
| Financial Condition and Results of Operations | 10 |

## <TABLE>

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PART I. FINANCIAL INFORMATION
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 1. Financial Statements

## CONSOLIDATED BALANCE SHEETS

 (unaudited)|  | $\begin{array}{r} \text { June } 30 \\ 2000 \end{array}$ | $\begin{array}{r} \text { December } 31 \\ 1999 \end{array}$ |
| :---: | :---: | :---: |
| Assets: |  |  |
| Current assets: |  |  |
| <S> | <C> | <C> |
| Cash | \$ 7,447,613 | \$ 14,837,655 |
| Receivables, net | 24,409,803 | 21,125,610 |
| Inventories (Note 4) | 29,565,945 | 21,168,942 |
| Deferred income taxes | 1,735,000 | 1,735,000 |
| Other current assets | 382,238 | 574,530 |
| Total current assets | 63,540,599 | 59,441,737 |
| Property, plant and equipment | 33,150,967 | 32,147,128 |
| less accumulated depreciation | $(22,538,958)$ | $(21,187,460)$ |
| Net property, plant and equipment | 10,612,009 | 10,959,668 |
| Other assets: |  |  |
| Excess of cost over net assets acquired | 7,774,459 | 8,819,923 |
| Investments in mortgage backed and other securities | 5,905,266 | 6,078,365 |
| Deferred income taxes | 2,175,459 | 2,168,571 |
| Note receivable | 3,165,390 | 3,365,390 |
| Other assets | 408,391 | 642,399 |
| Total other assets | 19,428,965 | 21,074,648 |
| Total Assets | \$ 93,581,573 | \$ 91,476,053 |

Liabilities and Stockholders' Equity:

| Current liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Notes payable | \$ | 7,421,218 | \$ | 9,043,035 |
| Accounts payable |  | 9,222,518 |  | 8,075,596 |
| Accrued expenses |  | 3,979,029 |  | 4,291,797 |
| Dividends payable |  | 874,302 |  | 855,087 |
| Income taxes payable |  | 1,244,610 |  | 2,788,746 |
| Total current liabilities |  | 22,741,677 |  | 25,054,261 |
| Stockholders' Equity |  | 70,839,896 |  | 66,421,792 |
| Total Liabilities and Stockholders' Equity | \$ | 93,581,573 | \$ | 91,476,053 |

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (unaudited)

$\begin{array}{ll}8,795,838 & 8,623,804 \\ 8,984,864 & 8,716,487\end{array}$

9,013,722
Issuance of stock under Employee
Stock Purchase Plan

268,138
Issuance of stock to Employee Stock Ownership Plan
235,000
Issuance of stock under Employee Stock Option Plan
260,776
Stock issued as compensation
92,000
Stock option compensation
125,798
Tax benefit from non qualified employee stock options
13,754
Purchase of stock
(3, 379, 821)
Shareholder dividends
$(3,455,570)$
Other comprehensive loss
$(205,657) \quad(205,657)$
-- ------------
BALANCE AT DECEMBER 31, 1999
66,421,792
Net income
3,901,131
Issuance of stock to Employee Stock Ownership Plan
307,996
Issuance of stock under Employee Stock Option Plan
3,092,995
Purchase of stock
(1,145,931)
Shareholder dividends
(1,755,579)
Collection of notes receivable
288,225
Other comprehensive loss
$(270,733) \quad(270,733)$
_-
BALANCE AT JUNE 30, 2000
$(287,455) \quad \$ 70,839,896$
$=========$

See notes to consolidated
financial statements.
</TABLE>

5

## <TABLE>

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

Six Months Ended June



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS
The balance sheet and statement of changes in stockholders' equity as of June 30, 2000, the statements of income and comprehensive income for the three and six month periods ended June 30, 2000 and 1999 and the statements of cash flows for the six-month periods ended June 30,2000 and 1999 have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at June 30, 2000 and 1999 have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 1999 Annual Report to Shareholders. The results of operations for the periods ended June 30 are not necessarily indicative of the operating results for the entire year.

In February 2000, the Company issued 23,692 shares of the Company's common stock to the Employee Stock Ownership Plan in payment of its 1999 obligation. In a noncash transaction, the Company recorded additional stockholders' equity of $\$ 308,000$ (reflecting the market value of the stock at the time of the contribution) and reduced accrued expenses by the same amount.

Effective April 7, 1999 the Company acquired LANart Corporation; a manufacturer of applications specific integrated circuits (ASIC Chips) located in Needham, Massachusetts, for approximately $\$ 4,700,000$. The operations were subsequently merged with Transition Networks, Inc. The excess of cost over net assets acquired in the transaction was $\$ 2,361,000$, which is being amortized on a straight-line basis over 5 years.

In December 1999, the Securities and Exchange Commission ("SEC") issued Staff Accounting Bulletin ("SAB") No. 101 "Revenue Recognition in Financial Statements." SAB No. 101 summarizes certain of the SEC staff's views in applying generally accepted accounting principles to selected revenue recognition issues. SAB No. 101 is to be implemented by the Company no later than the fourth quarter of 2000. Based on an initial review, the Company does not expect it to have a significant effect on the financial position or results of operations.

In June 1998, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standard (SFAS) No. 133 "Accounting for Derivative Instruments and Hedging Activities." The FASB subsequently issued SFAS No. 137 delaying the effective date for one year, to fiscal years beginning after June 15, 2000. The Company will adopt this standard no later than January 1, 2001. Although the Company expects that this standard will not materially affect its financial position and results of operations, it has not yet determined the impact of this standard on its financial statements.

NOTE 2 - NET INCOME PER SHARE

Basic net income per common share is based on the weighted average number of common shares outstanding during each year. Diluted net income per common share takes into effect the dilutive effect of potential common shares outstanding. The Company's only potential common shares outstanding are stock options. The Company calculates the dilutive effect of outstanding options using the treasury stock method.

7

NOTE 3 - SEGMENT INFORMATION
The Company classifies its businesses into four segments: Suttle, which manufactures U.S. standard modular connecting and wiring devices for voice and data communications; Austin Taylor, which manufactures British standard line jacks, patch panels, wiring harness assemblies, metal boxes, distribution cabinets and central office frames; Transition Networks, which designs and markets data transmission and computer network products; and JDL Technologies (JDL) which provides telecommunications network design, specification and training services to educational institutions. During 1999, JDL became a more significant portion of the Company and is now identified as a separate segment. Segment results as previously reported have been restated to reflect JDL as a separate segment. Information concerning the Company's continuing operations in the various segments for the six-month periods ended June 30, 2000 and 1999 is as follows:

<TABLE>
<CAPTION>


Six Months Ended June 30, 1999:



\section*{</TABLE>}

Information concerning the Company's continuing operations in the various segments for the three-month periods ended June 30, 2000 and 1999 is as follows:
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline Consolidated & \multicolumn{2}{|r|}{Suttle} & \multicolumn{2}{|r|}{\begin{tabular}{l}
Austin \\
Taylor
\end{tabular}} & \multicolumn{2}{|r|}{Transition Networks} & & \[
\begin{gathered}
\text { JDL } \\
\text { hnologies }
\end{gathered}
\] & & rporate \\
\hline \multicolumn{11}{|l|}{Three Months Ended June 30, 2000:} \\
\hline <S> & < & & & > & <c & & & & <C & \\
\hline \multicolumn{11}{|l|}{<C>} \\
\hline Revenues & \$ & 15,415,390 & \$ & 2,621,494 & \$ & 9,420,473 & & 4,616,487 & & \\
\hline \multicolumn{11}{|l|}{\$ 32,073,844} \\
\hline Cost of sales & & 11,014,221 & & 2,107,659 & & 5,743,211 & & 3,756,404 & & \\
\hline \multicolumn{11}{|l|}{22,621,495} \\
\hline Gross profit & & 4,401,169 & & 513,835 & & 3,677,262 & & 860,083 & & \\
\hline \multicolumn{11}{|l|}{9,452,349} \\
\hline \multicolumn{11}{|l|}{\multirow[t]{2}{*}{\begin{tabular}{llll} 
Selling, general and \\
administrative expenses \\
\(7,720,758\)
\end{tabular}\(\quad 1,604,334 \quad 463,624 \quad 4,008,670 \quad 1,148,109 \quad 496,021\)}} \\
\hline & & & & & & & & & & \\
\hline \multirow[t]{2}{*}{```
Operating income (loss)
$ 1,731,591
```} & \$ & 2,796,835 & \$ & 50,211 & \$ & \((331,408)\) & \$ & \((288,026)\) & \$ & \((496,021)\) \\
\hline & & & & & & & & & & \\
\hline Depreciation and amortization \$ 1,278,669 & \$ & 557,833 & \$ & 190,355 & \$ & 404,343 & \$ & 126,138 & \$ & 45,000 \\
\hline Capital expenditures & \$ & 532,912 & \$ & 3,712 & \$ & 76,995 & \$ & 58,436 & \$ & 28,801 \\
\hline \$ 672,055 & & & & & & & & & & \\
\hline
\end{tabular}

Three Months Ended June 30, 1999:


NOTE 4 - INVENTORIES
Inventories summarized below are priced at the lower of first-in, first-out cost or market:
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { June } 30 \\
2000
\end{gathered}
\]} & & \[
\begin{array}{r}
\text { December } 31 \\
1999
\end{array}
\] \\
\hline Finished Goods & \$ & 9,532,665 & \$ & 7,418,810 \\
\hline Raw Materials & & 20,033,280 & & 13,750,132 \\
\hline Total & \$ & 29,565,945 & \$ & 21,168,942 \\
\hline
\end{tabular}

NOTE 5 - INCOME TAXES

Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended June 30, 2000 and 1999 income taxes do not bear a normal relationship to income before income taxes, primarily because income from Puerto Rico operations is taxed at rates lower than the U.S. rate.

Statements regarding the Company's anticipated performance in future periods are forward looking and involve risks and uncertainties, including but not limited to: buying patterns of its Regional Bell Operating Customers, competitor's products, the success of its recent acquisitions, changes in tax laws, particularly in regard to taxation of its subsidiary in Puerto Rico.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

\section*{Six Months Ended June 30, 2000 Compared to Six Months Ended June 30, 1999}

Consolidated sales increased \(12 \%\) to \(\$ 62,938,000\). Consolidated operating income decreased \(14 \%\) to \(\$ 4,614,000\).

Suttle sales increased \(2 \%\) to \(\$ 30,519,000\). Sales to the major telephone companies (Bell South, SBC, Verizon and Qwest) decreased \(\$ 921,000\) or \(5 \%\). Sales to these customers accounted for \(59 \%\) of Suttle's sales. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors increased \(\$ 2,235,000\), or \(30 \%\). Sales to retail customers decreased \(\$ 481,000\) or \(30 \%\) due to decreased sales to Radio Shack, which is Suttle's principal retail customer. Suttle's export sales, including sales to Canada, decreased \(20 \%\) to \(\$ 986,000\).

Suttle's sales gains were mainly from sales of data products, which increased 64\% from the 1999 period. New data product offerings, especially products suitable for high-speed data transmission, are getting exceptional acceptance from customers. However, Suttle is experiencing supply problems with certain raw materials for these products, resulting in delays in shipments to customers of some products.

Data product sales gains were offset by lower sales of Suttle's voice products. Revenues from CorroShield products, which are sold mainly to the major telephone companies, decreased \(8 \%\). Sales of conventional voice products declined \(3 \%\). Sales of voice products are being hurt by price competition from foreign manufacturers. Sales of fiber-optic connector products decreased 17\%.

Suttle's gross margins decreased \(7 \%\) to \(\$ 9,882,000\). Gross margin percentage declined to \(32.4 \%\) in 2000 from \(35.4 \%\) in 1999. The decline in gross margin was due primarily to price cutting to meet competition. Suttle's operating income decreased \(\$ 434,000\) or \(7 \%\).

Austin Taylor's sales decreased \(6 \%\) to \(\$ 5,361,000\). The decrease was due to reduced sales of CATV products, below plan sales to Pacific Rim telephone companies and the effects of changes in foreign exchange rates. Austin Taylor's gross margin declined \(15 \%\) to \(\$ 934,000\). Gross margin as a percentage of sales was \(17 \%\) compared to \(19 \%\) in 1998. The decline in gross margin was principally due to lower business volume. Selling, general and administrative expenses increased \(\$ 146,000\) due to increased sales efforts in the Pacific Rim. Operating income decreased \(\$ 304,000\) or \(74 \%\).

Sales by Transition Networks, Inc. increased \(\$ 1,777,000\) or \(11 \%\). The sales gain was due to increased demand for media conversion products and the full year effect of the acquisition of LANart Corporation in April, 1999. Gross margin on Transition Networks' sales increased \(19 \%\) to \(\$ 7,189,000\). Gross margin as a percentage of sales increased to \(39 \%\) from \(36 \%\) in 1999, principally due to higher volume. Selling, general and administrative expenses increased \(\$ 1,005,000\) or \(15 \%\). Transition Networks had an operating loss of \(\$ 470,000\) in the 2000 period compared to an operating loss of \(\$ 607,000\) in 1999 . The 1999 period included some costs associated with merging LANart Corporation into Transition Networks.

Sales by JDL Technologies, Inc. increased \(\$ 4,563,000\) or \(114 \%\). However, most of the sales increase was made up of low-margin or no-margin reselling of networking equipment to the education market. JDL's gross margin increased 61\% to \(\$ 1,920,000\). Gross margin as a percentage of sales decreased to \(22 \%\) from \(30 \%\) in the 1999 period. Selling, general and administrative expenses increased \(\$ 794,000\), or \(59 \%\), due to expanded sales efforts. JDL's operating loss was \(\$ 214,000\) compared to \(\$ 151,000\) in the 1999 period.

Consolidated investment income, net of interest expense, increased \(\$ 137,000\) due to higher returns on invested funds and reduced borrowing from banks. Income before income taxes decreased \(\$ 589,000\) or \(11 \%\). The Company's effective income tax rate was \(19.6 \%\) compared to \(22.4 \%\) in 1998 . The decrease in the tax rate was because a higher than normal percentage of the Company's earnings was sheltered from U.S. tax in the 2000 period. Net income decreased \(\$ 319,000\) or \(8 \%\).

Three Months Ended June 30, 2000 Compared to
Three Months Ended June 30 , 1999
Three Months Ended June 30, 1999

Consolidated sales increased \(8 \%\) to \(\$ 32,074,000\). Consolidated operating income decreased 17\% to \$1,732,000.

Suttle sales increased \(10 \%\) to \(\$ 15,415,000\). Sales to the major telephone companies increased \(\$ 43,000\) to \(\$ 8,819,000\). Sales to these customers accounted for \(57 \%\) of Suttle's sales. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors increased \(\$ 1,765,000\), or \(48 \%\). Sales to retail customers decreased \(\$ 167,000\) or \(21 \%\) due to decreased sales to Radio Shack, which is Suttle's principal retail customer. Suttle's export sales decreased 43\% to \(\$ 368,000\).

Suttle's sales gains were mainly from sales of data products, which increased 87\% from the 1999 period. New data product offerings, especially products suitable for high-speed data transmission, are getting exceptional acceptance from customers. However, Suttle is experiencing supply problems with certain raw materials for these products, resulting in delays in shipments to customers of some products.

Sales of Suttle's voice products (CorroShield and conventional products) declined \(\$ 52,000\) or \(1 \%\). Sales of voice products are being hurt by price competition from foreign manufacturers. Sales of fiber-optic connector products decreased \(12 \%\).

Suttle's gross margins decreased \(10 \%\) to \(\$ 4,401,000\). Gross margin percentage declined to \(28.6 \%\) in 2000 from \(34.9 \%\) in 1999. The decline in gross margin was due primarily to price cutting to meet competition. Suttle's operating income increased \(\$ 51,000\) due to lower selling and administrative expenses.

Austin Taylor's sales decreased \(10 \%\) to \(\$ 2,621,000\). The decrease was due to reduced sales of CATV products and below plan sales to international customers. Austin Taylor's gross margin declined \(4 \%\) to \(\$ 514,000\). Gross margin as a percentage of sales was 19.6\% compared to 18.5\% in 1999. Selling, general and administrative expenses increased \(\$ 123,000\) due to increased sales efforts in the Pacific Rim. Operating income decreased \(\$ 146,000\) or \(74 \%\).

Sales by Transition Networks, Inc. decreased \(\$ 544,000\) or \(5 \%\). The sales decline was due to slower than expected demand for media conversion products in the period and the pairing back of certain unprofitable products acquired with LANart Corporation in April, 1999. Gross margin on Transition Networks' sales increased \(1 \%\) to \(\$ 3,677,000\). Gross margin as a percentage of sales increased to 39\% from 36\% in 1999. Selling, general and administrative expenses decreased \(\$ 130,000\) or \(3 \%\). Transition Networks had an operating loss of \(\$ 331,000\) in the 2000 period compared to an operating loss of \(\$ 514,000\) in 1999 . The 1999 period included some costs associated with merging LANart Corporation into Transition Networks.

Sales by JDL Technologies, Inc. increased \(\$ 1,682,000\) or \(57 \%\). However, most of the sales increase was made up of low-margin or no-margin reselling of networking equipment to the education market. JDL's gross margin increased \(\$ 4,000\) to \(\$ 860,000\). Gross margin as a percentage of sales decreased to \(19 \%\) from 29\% in the 1999 period. Selling, general and administrative expenses increased \(\$ 383,000\), or \(50 \%\), due to JDL's expanded sales efforts. JDL's operating loss was \(\$ 288,000\) compared to operating income of \(\$ 92,000\) in the 1999 period.

Consolidated investment income, net of interest expense, increased \(\$ 72,000\) due to increased returns on invested cash and payments made on notes payable associated with acquisitions. Income before income taxes decreased \(\$ 274,000\) or \(13 \%\). The company's effective income tax rate was \(14.3 \%\) compared to \(17.9 \%\) in 1999. Net income decreased \(\$ 159,000\) or \(9 \%\).

\section*{Liquidity and Capital Resources}

At June 30, 2000, the Company had approximately \(\$ 7,448,000\) of cash and cash equivalents compared to \(\$ 14,838,000\) of cash and cash equivalents at December 31, 1999. The Company had working capital of approximately \(\$ 40,799,000\) and a current ratio of 2.8 to 1 compared to working capital of \(\$ 34,387,000\) and a current ratio of 2.4 to 1 at the end of 1999 .

The Company had an operating cash flow deficit of \(\$ 5,467,000\) in the first six
months of 2000 compared to positive cash flow of \(\$ 6,446,000\) in the same period in 1999. The Company used substantial amounts of cash to support higher accounts receivable and inventory balances at JDL Technologies and Transition Networks in the April to June, 2000 period. Some of these expenditures were made in anticipation of higher business volumes that have failed to materialize. The Company is adjusting the business plans of these operations in order to conserve cash and reduce excess inventory and accounts receivable levels.

Investing activities utilized \(\$ 775,000\) of cash in the 2000 period. Cash investments in new plant and equipment totaled \(\$ 1,361,000\), which was financed by internal cash flows. The Company expects to spend \(\$ 3,000,000\) on capital additions in 2000.

Net cash used in financing activities was \(\$ 1,123,000\) for the first six months of 2000. The Company retired \(\$ 3,922,000\) of notes payable in the first half of 2000 . However, cash requirements at JDL Technologies and Transition Networks necessitated \(\$ 2,300,000\) of new borrowing in June 2000. Notes payable were \(\$ 7,421,000\) at June 30,2000 compared to \(\$ 9,043,000\) at December 31, 1999. The Company purchased and retired 79,000 shares of its stock in open market transactions during the 2000 period. At June 30, 2000 Board authorizations are outstanding to purchase an additional 60,500 shares. Dividends paid on common stock were \(\$ 1,736,000\). The Company received \(\$ 3,093,000\) of cash in the 2000 period from exercises of employee stock options.

The Company has been and continues to be engaged in discussions with a substantially larger public corporation regarding the merger of the Company into the other firm. The Company has retained US Bankcorp Piper Jaffray as its investment banker to assist in these discussions. No assurance can be given that these discussions will result in a definitive merger agreement.

In the opinion of management, based on the Company's current financial and operating position and projected future expenditures, sufficient funds are available to meet the Company's anticipated operating and capital expenditure needs.

12

PART II. OTHER INFORMATION

Items 1 - 3. Not Applicable

Item 4. Submission of Matters to a Vote of Securities Holders
---------------------------------------------------------------------1
The Annual Meeting of the Shareholders of the Registrant was held on May 18, 2000 in Minneapolis, MN. The total number of shares outstanding and entitled to vote at the meeting was \(8,793,297\) of which \(8,235,862\) were present either in person or by proxy. Shareholders re-elected board members Paul J. Anderson, Wayne E. Sampson and Frederick M. Green to three-year terms expiring at the 2003 Annual Meeting of Shareholders. The vote for these board members was as follows:
\begin{tabular}{lrr} 
& In Favor & Abstaining \\
Paul J. Anderson & \(8,179,195\) & 56,667 \\
Wayne E. Sampson & \(8,174,895\) & 60,967 \\
Frederick M. Green & \(8,189,601\) & 46,261
\end{tabular}

Board members continuing in office are Curtis A. Sampson, Joseph W. Parris and Gerald D. Pint (whose terms expire at the 2001 Annual Meeting of Shareholders), and Edwin C. Freeman, Luella Gross Goldberg and Edward E. Strickland (whose terms expire at the 2002 Annual Meeting of Shareholders).

Items 5-6. Not Applicable
\(\qquad\)

Signatures
- -----------

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

Communications Systems, Inc.
By /s/ Paul N. Hanson

Paul N. Hanson
Vice President and Chief Financial Officer

Date: August 14, 2000
\(<\) TABLE \(><S><C>\)
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93,581,573
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