

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
INDEX

Page No.

## Part I. Financial Information

Item 1. Financial Statements
Consolidated Balance Sheets 3

Consolidated Statements of Income and Comprehensive Income 4
Consolidated Statements of Changes in Stockholders' Equity 5

| Consolidated Statements of Cash Flows | 6 |
| :--- | :---: |
| Notes to Consolidated Financial Statements | 7 |
| Item 2 Management's Discussion and Analysis of |  |
| Financial Condition and Results of Operations | 9 |

2

PART I. FINANCIAL INFORMATION
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 1. Financial Statements
CONSOLIDATED BALANCE SHEETS
(unaudited)

| Assets: |  | $\begin{gathered} \text { March } 31 \\ 2001 \end{gathered}$ | $\begin{gathered} \text { December } 31 \\ 2000 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets: |  |  |  |  |
| Cash | \$ | 15,222,061 |  | 11,321,374 |
| Trade receivables, net |  | 17,375,607 |  | 23,189,409 |
| Inventories (Note 2) |  | 27,618,278 |  | 27,479,839 |
| Note receivable |  | 2,965,390 |  | 2,965,390 |
| Deferred income taxes |  | 1,834,745 |  | 1,834,745 |
| Other current assets |  | 587,106 |  | 626,139 |
| Total current assets |  | 65,603,187 |  | 67,416,896 |
| Property, plant and equipment |  | 33,671,583 |  | 33,466,268 |
| less accumulated depreciation |  | $(24,175,070)$ |  | $(23,360,224)$ |
| Net property, plant and equipment |  | 9,496,513 |  | 10,106,044 |
| Other assets: |  |  |  |  |
| Excess of cost over net assets acquired |  | 6,206,264 |  | 6,728,995 |
| Investments in debt securities |  | 5,837,904 |  | 5,916,507 |
| Deferred income taxes |  | 2,726,097 |  | 2,735,811 |
| Other assets |  | 457,190 |  | 293,801 |
| Total other assets |  | 15,227,455 |  | 15,675,114 |
| Total Assets | \$ | 90,327,155 |  | 93,198,054 |


| Liabilities and Stockholders' Equity: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current liabilities: |  |  |  |  |
| Notes payable | \$ | 10,091,138 | \$ | 9,101,438 |
| Accounts payable |  | 5,650,934 |  | 5,866,627 |
| Accrued expenses |  | 3,992,998 |  | 4,579,202 |
| Dividends payable |  | 839,753 |  | 880,391 |
| Income taxes payable |  | 1,345,066 |  | 1,503,468 |
| Total current liabilities |  | 21,919,889 |  | 21,931,126 |
| Stockholders' Equity |  | 68,407,266 |  | 71,266,928 |
| Total Liabilities and Stockholders' Equity | \$ | 90,327,155 | \$ | 93,198,054 |

See notes to consolidated financial statements.

3

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (unaudited)


Costs and expenses:

| Cost of sales |  | 16,452,246 |  | 20,390,889 |
| :---: | :---: | :---: | :---: | :---: |
| Selling, general and administrative expenses |  | 5,917,094 |  | 7,068,362 |
| Goodwill amortization |  | 522,729 |  | 522,729 |
| Total costs and expenses |  | 22,892,069 |  | 27,981,980 |
| Operating income |  | 202,208 |  | 2,882,212 |
| Other income and (expenses) : |  |  |  |  |
| Investment income |  | 243,138 |  | 258,146 |
| Interest expense |  | $(180,618)$ |  | $(142,546)$ |
| Other income, net |  | 62,520 |  | 115,600 |
| Income before income taxes |  | 264,728 |  | 2,997,812 |
| Income taxes (Note 3) |  | 80,000 |  | 685,000 |
| Net income |  | 184,728 |  | 2,312,812 |
| Other comprehensive income (loss): |  |  |  |  |
| Unrealized holding gain (loss) on debt securities |  | 28,126 |  | $(24,638)$ |
| Foreign currency translation adjustment |  | $(180,051)$ |  | $(31,218)$ |
| Other comprehensive income (loss) before income taxes |  | $(151,925)$ |  | $(55,856)$ |
| Income tax expense (benefit) related to unrealized loss on debt securities$9,714$$(8,540)$ |  |  |  |  |
| Other comprehensive loss |  | $(161,639)$ |  | $(47,316)$ |
| Comprehensive income | \$ | 23,089 | \$ | 2,265,496 |
| Basic net income per share | \$ | . 02 | \$ | . 27 |
| Diluted net income per share | \$ | . 02 | \$ | . 26 |
| Average Basic Shares Outstanding |  | 8,459,321 |  | 8,646,469 |
| Average Dilutive Shares Outstanding |  | 8,492,066 |  | 8,897,392 |

> See notes to consolidated financial statements.

## <TABLE> <br> <CAPTION>

4 CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (unaudited)



See notes to consolidated financial statements.
</TABLE>
6
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS
The balance sheet and statement of stockholders' equity as of March 31, 2001, the statements of income and comprehensive income and the statements of cash flows for the three-month periods ended March 31, 2001 and 2000 have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at March 31, 2001 and 2000 and for the three months then ended have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 2000 Annual Report to Shareholders. The results of operations for the periods ended March 31 are not necessarily indicative of the operating results for the entire year.

In February 2001 the Company issued 25,000 shares of the Company's common stock to the Employee Stock Ownership Plan in payment of its 2000 obligation. In a noncash transaction, the Company recorded additional stockholders' equity of $\$ 220,325$ (reflecting the market value of the stock at the time of the contribution) and reduced accrued expenses by the same amount.

## NOTE 2 - INVENTORIES

Inventories summarized below are priced at the lower of first-in, first-out cost or market:

|  |  | $\begin{gathered} \text { March } 31 \\ 2001 \end{gathered}$ | $\begin{gathered} \text { December } 31 \\ 2000 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Finished goods | \$ | 12,027,410 | \$ | 10,876,529 |
| Raw and processed materials |  | 15,590,868 |  | 16,603,310 |
| Total | \$ | 27,618,278 | \$ | 27,479,839 |

NOTE 3 - INCOME TAXES
Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended March 31, 2001 and 2000 income taxes do not bear a normal relationship to income before income taxes, primarily because income from Puerto Rico operations is taxed at rates lower than the U.S. rate.

NOTE 4 - NET INCOME PER SHARE
Basic net income per common share is based on the weighted average number of common shares outstanding during each year. Diluted net income per common share takes into effect the dilutive effect of potential common shares outstanding. The Company's only potential common shares outstanding are stock options, which resulted in a dilutive effect of 32,745 shares and 250,923 shares for the periods ended March 31, 2001 and 2000, respectively. The Company calculates the dilutive effect of outstanding options using the treasury stock method.

NOTE 5 - SEGMENT INFORMATION
The Company classifies its businesses into four segments: Suttle, which manufactures U.S. standard modular connecting and wiring devices for voice and data communications; Austin Taylor, which manufactures British standard line jacks, patch panels, wiring harness assemblies, metal boxes, distribution cabinets and distribution and central office frames; Transition Networks, which designs and markets data transmission and computer network products; and JDL Technologies (JDL), which provides telecommunications network design, specification and training services to educational institutions. Information
concerning the Company's continuing operations in the various segments is as follows:
<TABLE>
<CAPTION>



| Capital expenditures | \$ | 341,058 | \$ | 99,551 | \$ | 110,376 | \$ | 106,875 | \$ | 1,832 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 659,692 |  |  |  |  |  |  |  |  |  |  |

8

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Three Months Ended March 31, 2001 Compared to Three Months Ended March 31, 2000

Consolidated sales decreased $25 \%$ to $\$ 23,094,000$. Consolidated operating income decreased $93 \%$ to $\$ 202,000$. These decreases were due to a significant reduction in capital spending by the Company's major telecommunications service provider customers in the first quarter of 2001.

Suttle sales decreased $33 \%$ to $\$ 10,010,000$. Sales to customers in the United States (U.S.) decreased $32 \%$ to $\$ 9,792,000$. Sales to the major telephone companies (the Regional Bell Operating Companies ("RBOCs" which are Verizon Logistics, Bell South, SBC Communications and Qwest) decreased $45 \%$ to $\$ 4,992,000$. Sales to these customers accounted for $50 \%$ of Suttle's U.S. customer sales. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors decreased $6 \%$ to $\$ 4,063,000$. Sales to retail customers decreased $\$ 92,000$ or $17 \%$ due to decreased sales to Radio Shack, which is Suttle's principal retail customer. Suttle's export sales decreased to $\$ 217,000$ from \$618,000.

Suttle's gross margins decreased $59 \%$ to $\$ 2,244,000$. Gross margin percentage decreased to $22.4 \%$ in 2001 from $36.3 \%$ in 2000 . The gross margin percentage decline was due to the negative effect of manufacturing overhead variances and product mix. Selling, general and administrative expenses excluding goodwill decreased $\$ 256,000$ or $12 \%$. Suttle's operating income decreased $\$ 2,982,000$ or 91\%.

Austin Taylor's sales increased 7\% to $\$ 2,934,000$. Austin Taylor's gross margin declined $10 \%$ to $\$ 377,000$. Gross margin as a percentage of sales was $12.8 \%$ compared to $15.3 \%$ in 2000. The decline in gross margin was principally due to lower margin product mix and competitive pricing pressures. Selling, general and administrative expenses increased $\$ 15,000$. Operating income decreased $\$ 58,000$.

JDL Technologies, Inc. reported 2000 first quarter sales of $\$ 2,135,000$ compared to $\$ 3,934,000$ in 2000 . The lower sales volume was due to decreases in sales of lower margin integration hardware and software products. Sales of consulting and training services, on which JDL earns higher margins, increased in 2001 by 95\% to $\$ 1,077,000$ from $\$ 526,000$ in 2000 . Operating income was $\$ 88,000$ compared to $\$ 74,000$ reported in the first quarter of 2000 .

Transition Networks, Inc. sales decreased by $11 \%$ to $\$ 8,016,000$ in the first quarter of 2001 due to a decline in the telecommunications market for media conversion products. Gross margin decreased to $\$ 2,990,000$ from $\$ 3,511,000$. Gross margin as a percentage of sales was $37.3 \%$ compared to $38.6 \%$ in 2000 . Selling, general and administrative expenses decreased by $24 \%$ or $\$ 837,000$ due to recently implemented tighter cost control measures. As a result, operating income increased by $\$ 316,000$.

Consolidated investment income, net of interest expense, decreased $\$ 53,000$ due to interest expense on increased notes payable balances. Income before income taxes decreased 91\% to $\$ 264,728$. The Company's effective income tax rate was $30.2 \%$ compared to $22.9 \%$ in the first quarter of 2000 . The increase in the tax rate was due to a lower percentage of company earnings coming from Puerto Rico, where it is sheltered from U.S. tax. Net income decreased $\$ 2,128,000$ or $92 \%$.

9

Liquidity and Capital Resources
At March 31, 2001, the Company had approximately $\$ 15,222,000$ of cash and cash equivalents compared to $\$ 11,321,000$ of cash and cash equivalents at December 31, 2000. The Company had working capital of approximately $\$ 40,718,000$ and a current ratio of 2.9 to 1 compared to working capital of $\$ 45,486,000$ and a current ratio of 3.0 to 1 at the end of 2000 .

Cash flow provided by operations was approximately $\$ 6,340,000$ in the first three months of 2001 compared to $\$ 516,000$ in the same period in 2000 . The increase was due primarily to collections of accounts receivable balances.

Investing activities utilized $\$ 298,000$ of cash in the 2001 period. Cash investments in new plant and equipment totaled $\$ 250,000$, which was financed by internal cash flows. The Company expects to spend $\$ 2,000,000$ on capital additions in 2001.

Net cash used in financing activities was $\$ 2,154,000$. The Company purchased and retired 244,765 shares of its stock in open market transactions during the 2001 period. The Company purchased and retired an additional 5,800 shares in April 2001. At March 31, 2001 Board authorizations are outstanding to purchase an additional 63,735 shares. Dividends paid on common stock were $\$ 880,391$. Proceeds from issuances of notes payable in the first quarter of 2001 totaled $\$ 989,700$.

Lower telecom capital expenditures and the wave of consolidations among the Regional Bell Operating Companies (RBOCs) have resulted in many customers depleting safety stocks and reducing inventories of Suttle products. To help strengthen future operating results amid these difficult market conditions, the workforce of Suttle's operation has been reduced by nearly $17 \%$ since the beginning of 2001. Annualized savings from this action will approximate $\$ 500,000$. Suttle's sales force is also being reorganized to work more closely with RBOC customers and capitalize on new opportunities as market conditions strengthen.

Reflecting the impact of the cost reduction measures taken, the Company's earnings for the second quarter ending June 30, 2001 are expected to improve over the first quarter level. However, due to the continuation of weak conditions in the telecommunications market, this year's second quarter earnings are expected to be down from the level posted in the second quarter of 2000 .

In the opinion of management, based on the Company's current financial and operating position and projected future expenditures, sufficient funds are available to meet the Company's anticipated operating and capital expenditure needs.

Cautionary Statement: This document contains forward-looking statements concerning possible or anticipated future financial performance, business activities or plans. For such forward-looking statements, the Company claims the protections of the safe harbor for forward-looking statements contained in federal securities laws. Such forward-looking statements are subject to risks and uncertainties that could cause actual performance, activities or plans to differ significantly from those indicated in the forward-looking statements. These risk factors are discussed in the Company's Form 10-K for the year ended December 31, 2000, filed with the Securities and Exchange Commission.

Items 1 - 6. Not Applicable

Signatures
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

Communications Systems, Inc.
By /s/ Paul N. Hanson
Paul N. Hanson
Vice President and
Chief Financial Officer
Date: May 14, 2001

