

Total Pages (14) Exhibit Index at (NO EXHIBITS)
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
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PART I. FINANCIAL INFORMATION
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 1. Financial Statements
CONSOLIDATED BALANCE SHEETS
(unaudited)

|  | $\begin{array}{r} \text { June } 30 \\ 2001 \end{array}$ | December 31 2000 |
| :---: | :---: | :---: |
| Assets: |  |  |
| Current assets: |  |  |
| <S> | <C> | <C> |
| Cash | \$ 19,673,586 | \$ 11,321,374 |
| Receivables, net | 18,463,672 | 23,189,409 |
| Inventories (Note 4) | 27,530,830 | 27,479,839 |
| Note Receivable | 2,765,390 | 2,965,390 |
| Deferred income taxes | 1,834,745 | 1,834,745 |
| Other current assets | 415,922 | 626,139 |
| Total current assets | 70,684,145 | 67,416,896 |
| Property, plant and equipment | 34,102,839 | 33,466,268 |
| less accumulated depreciation | $(24,925,781)$ | $(23,360,224)$ |
| Net property, plant and equipment | 9,177,058 | 10,106,044 |
| Other assets: |  |  |
| Excess of cost over net assets acquired | 5,683,532 | 6,728,995 |
| Investments in mortgage backed and other securities | 134,807 | 5,916,507 |
| Deferred income taxes | 2,735,504 | 2,735,811 |
| Other assets | 309,974 | 293,801 |
| Total other assets | 8,863,817 | 15,675,114 |
| Total Assets | \$ 88,725,020 | \$ 93,198,054 |

Liabilities and Stockholders' Equity:
Current liabilities:

Notes payable
Accounts payable
Accrued expenses
Dividends payable
Income taxes payable
Total current liabilities
Stockholders' Equity

Total Liabilities and Stockholders' Equity
\$ 9,080,556
5,583,732
4,072,009 838,900 1,365,009
-------------
20,940,206
67,784,814 71,266,928
-------------
\$ $88,725,020$
\$ 93,198,054
$93,198,054$
$==========$
\$ 9,101,438
5,866,627
4,579,202
880,391
1,503,468
-------------
$21,931,126$
-------------
=============
ments
See notes to consolidated financial statements.
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (unaudited)


$(137,162)$


NET DECREASE IN CASH AND CASH EQUIVALENTS
$(7,390,042)$
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD
14,837,655
-------

CASH AND CASH EQUIVALENTS AT END OF PERIOD
7,447,613

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:
Income taxes paid
2,493,807
Interest paid
296,023
See notes to consolidated financial statements. </TABLE>

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS
The balance sheet and statement of changes in stockholders' equity as of June 30, 2001, the statements of income and comprehensive income for the three and six month periods ended June 30, 2001 and 2000 and the statements of cash flows for the six-month periods ended June 30, 2001 and 2000 have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the
financial position, results of operations, and cash flows at June 30, 2001 and 2000 have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 2000 Annual Report to Shareholders. The results of operations for the periods ended June 30 are not necessarily indicative of the operating results for the entire year.

In February 2001, the Company issued 25,000 shares of the Company's common stock to the Employee Stock Ownership Plan in payment of its 2000 obligation. In a noncash transaction, the Company recorded additional stockholders' equity of $\$ 220,325$ (reflecting the market value of the stock at the time of the contribution) and reduced accrued expenses by the same amount.

NOTE 2 - NET INCOME PER SHARE

Basic net income per common share is based on the weighted average number of common shares outstanding during each year. Diluted net income per common share takes into effect the dilutive effect of potential common shares outstanding. The Company's only potential common shares outstanding are stock options. The Company calculates the dilutive effect of outstanding options using the treasury stock method.

NOTE 3 - SEGMENT INFORMATION

The Company classifies its businesses into four segments: Suttle, which manufactures U.S. standard modular connecting and wiring devices for voice and data communications; Austin Taylor, which manufactures British standard line jacks, patch panels, wiring harness assemblies, metal boxes, distribution cabinets and central office frames; Transition Networks, which designs and markets data transmission and computer network products; and JDL Technologies (JDL) which provides telecommunications network design, specification and training services to educational institutions. Information concerning the Company's operations in the various segments for the six-month periods ended June 30, 2001 and 2000 is as follows:
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| Three Months Ended June 30, 200 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$ | 15,415,390 | \$ | 2,621,494 | \$ | 9,420,473 | \$ | 4,616,487 | \$ | 0 |
| \$32,073,844 |  |  |  |  |  |  |  |  |  |  |
| Cost of sales |  | 11,014,221 |  | 2,107,659 |  | 5,743,211 | \$ | 3,756,404 |  | 0 |
| 22,621,495 |  |  |  |  |  |  |  |  |  |  |
| Gross profit |  | 4,401,169 |  | 513,835 |  | 3,677,262 |  | 860,083 |  | 0 |
| 9,452,349 |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative expenses |  | 1,537,433 |  | 449,038 |  | 3,688,281 | \$ | 1,036,970 | \$ | 1,009,036 |
| 7,720,758 |  |  |  |  |  |  |  |  |  |  |
| Goodwill amortization |  | 66,901 |  | 14,586 |  | 320,389 |  | 111,139 |  | $(513,015)$ |
| 0 |  |  |  |  |  |  |  |  |  |  |
| Operating income (loss) | \$ | 2,796,835 | \$ | 50,211 | \$ | $(331,408)$ | \$ | $(288,026)$ | \$ | $(496,021)$ |
| \$ 1,731,591 |  |  |  |  |  |  |  |  |  |  |
| Depreciation and amortization | \$ | 557,833 | \$ | 190,355 | \$ | 404,343 | \$ | 126,138 | \$ | 45,000 |
| \$ 1,278,669 |  |  |  |  |  |  |  |  |  |  |
| Capital expenditures | \$ | 532,912 | \$ | 3,712 | \$ | 76,995 | \$ | 58,436 | \$ | 28,801 |
| \$ 672,055 |  |  |  |  |  |  |  |  |  |  |

NOTE 4 - INVENTORIES
Inventories summarized below are priced at the lower of first-in, first-out cost or market:

|  |  | $\begin{gathered} \text { June } 30 \\ 2001 \end{gathered}$ | $\begin{array}{r} \text { December } 31 \\ 2000 \end{array}$ |
| :---: | :---: | :---: | :---: |
| Finished Goods | \$ | 9,653,027 | \$ 10,876,529 |
| Raw Materials |  | 17,877,803 | 16,603,310 |
| Total | \$ | 27,530,830 | \$ 27,479,839 |

NOTE 5 - INCOME TAXES
Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended June 30, 2001 and 2000 income taxes do not bear a normal relationship to income before income taxes, primarily because income from Puerto Rico operations is taxed at rates lower than the U.S. rate.

Statements regarding the Company's anticipated performance in future periods are forward looking and involve risks and uncertainties, including but not limited to: buying patterns of its Regional Bell Operating Customers, competitor's products, the success of its recent acquisitions, changes in tax laws, particularly in regard to taxation of its subsidiary in Puerto Rico.


Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
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Consolidated sales decreased $23 \%$ to $\$ 48,776,000$. Consolidated operating income decreased 87\% to \$581,000.

Suttle sales decreased $32 \%$ to $\$ 20,838,000$. Sales to the major telephone companies (Bell South, SBC, Verizon and Qwest) decreased $\$ 5,721,000$ or $32 \%$. Sales to these customers accounted for $58 \%$ of Suttle's sales. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors decreased $\$ 2,990,000$, or $31 \%$. Sales to retail customers decreased $\$ 223,000$ or $19 \%$ due to decreased sales to Radio Shack, which is Suttle's principal retail customer. Suttle's export sales, including sales to Canada,

Suttle's sales declines are attributable to slowdown in capital spending by telecommunications industry companies and in particular the Regional Bell Operating Company (RBOC) customers. Sales of DSL products, however, have posted strong growth throughout the first half of 2001 and Suttle plans to introduce additional broadband products this year. DSL revenues increased to \$3,357,000 from $\$ 531,000$ in the year earlier period. Revenues from CorroShield products, which are sold mainly to the major telephone companies, decreased 43\%. Sales of conventional voice products declined $8 \%$. Sales of voice products are being hurt by price competition from foreign manufacturers. Sales of fiber-optic connector products increased 3\%.

Suttle's gross margins decreased $60 \%$ to $\$ 3,956,000$. Gross margin percentage declined to $19.0 \%$ in 2001 from $32.4 \%$ in 2000 . The decline in gross margin was due primarily to price cutting to meet competition and from the effect of excess manufacturing overhead costs relative to lower volumes. Suttle's operating income decreased $\$ 5,833,000$ or $96 \%$. Suttle has implemented cost reduction measures, including 15\% workforce reductions at its plants in Minnesota, Puerto Rico and Costa Rica.

Austin Taylor's sales increased $8 \%$ to $\$ 5,797,000$. Austin Taylor's gross margin declined $9 \%$ to $\$ 851,000$. Gross margin as a percentage of sales was $14.7 \%$ compared to $17.4 \%$ in 2000. The decline in gross margin was principally due to increased pricing competition. Selling, general and administrative expenses decreased modestly by $\$ 16,000$ due to cost reduction measures implemented. Operating income decreased $\$ 67,000$ or $62 \%$.

Sales by Transition Networks, Inc. decreased $\$ 1,133,000$ or $6 \%$ from the year earlier period. Gross margin on Transition Networks' sales decreased 7\% to $\$ 6,674,000$. Gross margin as a percentage of sales remained at $38 \%$ in 2001 as compared to 2000. Selling, general and administrative expenses decreased by $\$ 2,000,000$ or $28 \%$ as a result of effective cost control measures that have significantly reduced operating overhead. Transition Networks had operating income of $\$ 1,016,000$ in the 2001 period compared to an operating loss of $\$ 470,000$ in 2000 .

Sales by JDL Technologies, Inc. decreased $\$ 3,784,000$ or $44 \%$. However, most of the sales decrease was made up of low-margin or no-margin reselling of networking equipment to the education market. JDL has been increasing its higher-margin consulting and training services reflected in a gross margin

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increase of $10 \%$ to $\$ 2,109,000$. Gross margin as a percentage of sales increased to $44 \%$ from $23 \%$ in the 2000 period. Selling, general and administrative expenses decreased $\$ 286,000$, or $15 \%$, due to tighter cost control efforts. JDL's operating income was $\$ 261,000$ compared to an operating loss of $\$ 214,000$ in the 2000 period.

Consolidated investment income, net of interest expense, decreased \$109,000 due to lower returns on invested funds and increased borrowing from banks. Income before income taxes decreased $\$ 4,141,000$ or $85 \%$. The Company's effective income tax rate was $29.6 \%$ compared to $19.6 \%$ in 2000 . The increase in the tax rate was because a lower than normal percentage of the Company's earnings was sheltered from U.S. tax in the 2001 period. Net income decreased $\$ 3,401,000$ or $87 \%$.

Three Months Ended June 30, 2001 Compared to Three Months Ended June 30, 2000

Consolidated sales decreased $20 \%$ to $\$ 25,682,000$. Consolidated operating income decreased 78\% to \$379,000.

Suttle sales decreased $30 \%$ to $\$ 10,828,000$. Sales to the major telephone companies decreased $\$ 1,667,000$ to $\$ 7,152,000$. Sales to these customers accounted for $66 \%$ of Suttle's sales. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors decreased $\$ 2,718,000$, or $50 \%$. Sales to retail customers decreased $\$ 131,000$ or $21 \%$ due to decreased sales to Radio Shack, which is Suttle's principal retail customer. Suttle's export sales decreased 42\% to \$215,000.

DSL revenues increased to $\$ 991,000$ from $\$ 263,000$ in the year earlier period. Additional broadband products are to be released this year. Sales of Suttle's voice products (CorroShield and conventional products) declined $\$ 2,749,000$ or $44 \%$. Sales of voice products are being hurt by price competition from foreign manufacturers. Sales of fiber-optic connector products increased $28 \%$.

Suttle's gross margins decreased $61 \%$ to $\$ 1,712,000$. Gross margin percentage declined to $15.8 \%$ in 2001 from $28.6 \%$ in 2000 . The decline in gross margin was due primarily to price cutting to meet competition and excess factory overhead costs relative to lower volumes. Suttle reported an operating loss of $\$ 54,000$ in the three month period in 2001 compared to operating income of $\$ 2,797,000$ in the
same period in 2000. Suttle has implemented cost reduction measures in the second quarter of 2001, including $15 \%$ workforce reductions at its plants in Minnesota, Puerto Rico and Costa Rica.

Austin Taylor's sales increased $9 \%$ to $\$ 2,863,000$. Austin Taylor's gross margin declined $8 \%$ to $\$ 474,000$. Gross margin as a percentage of sales was $16.6 \%$ compared to 19.6\% in 2000. Selling, general and administrative expenses decreased $\$ 31,000$ due to increased cost control efforts. Operating income decreased $\$ 9,200$ or $18 \%$.

Sales by Transition Networks, Inc. were virtually unchanged from the year earlier level at $\$ 9,358,000$. Gross margin on Transition Networks' sales also remained at the same level at $\$ 3,684,000$ in 2001 . Gross margin as a percentage of sales remained at $39 \%$ in 2001. Selling, general and administrative expenses decreased $\$ 1,163,000$ or $32 \%$ due to significant improvements in cost control and overhead reductions. Transition Networks had operating income of $\$ 838,000$ in the 2001 period compared to an operating loss of $\$ 331,000$ in 2000.

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Sales by JDL Technologies, Inc. decreased $\$ 1,984,000$ or $43 \%$. However, most of the sales decrease was made up of low-margin or no-margin reselling of networking equipment to the education market. JDL's gross margin increased $\$ 218,000$ to $\$ 1,078,000$ due to increased levels of higher-margin consulting and training services. Gross margin as a percentage of sales increased to 41\% from $19 \%$ in the 2000 period. Selling, general and administrative expenses decreased $\$ 243,000$, or $23 \%$, due to JDL's improved cost control efforts. JDL's operating income was $\$ 173,000$ compared to an operating loss of $\$ 288,000$ in the 2000 period.

Consolidated investment income, net of interest expense, decreased $\$ 56,000$ due to decreased returns on invested cash and increased interest expense on notes payable. Income before income taxes decreased $\$ 1,408,000$ or $76 \%$. The Company's effective income tax rate was $29.2 \%$ compared to $14.3 \%$ in 2000 . Net income decreased $\$ 1,273,000$ or $80 \%$.

## Liquidity and Capital Resources

At June 30, 2001, the Company had approximately $\$ 19,674,000$ of cash and cash equivalents compared to $\$ 11,321,000$ of cash and cash equivalents at December 31, 2000. The Company had working capital of approximately $\$ 49,744,000$ and a current ratio of 3.4 to 1 compared to working capital of $\$ 45,486,000$ and a current ratio of 3.1 to 1 at the end of 2000 .

The Company had operating cash flows of $\$ 7,177,000$ in the first six months of 2001 compared to negative cash flows of $\$ 5,467,000$ in the same period in 2000 . This was due primarily to a reduction of account receivable as well as a decline in general sales volumes. The Company used substantial amounts of cash to support higher accounts receivable and inventory balances at JDL Technologies and Transition Networks in the April to June, 2000 period. The Company has adjusted the business plans of these operations in order to conserve cash and reduce excess inventory and accounts receivable levels.

Investing activities provided $\$ 5,254,000$ of cash in the 2001 period which was due to a redemption of mortgage backed securities and collection of notes receivable. Cash investments in new plant and equipment totaled $\$ 712,000$ in the six month period in 2001 compared with $\$ 1,361,000$ for the same period in 2000 financed by internal cash flows. The Company expects to spend $\$ 1,500,000$ on capital additions in 2001.

Net cash used in financing activities was $\$ 4,093,000$ for the first six months of 2001. The Company retired $\$ 21,000$ of notes payable in 2001 and $\$ 3,922,000$ in the first half of 2000. However, cash requirements at JDL Technologies and Transition Networks necessitated $\$ 2,300,000$ of new borrowing in June 2000. Notes payable were $\$ 9,081,000$ at June 30,2001 compared to $\$ 7,421,000$ at December 31, 2000. The Company purchased and retired 253,866 shares of its stock in open market transactions during the 2001 period. At June 30, 2001 Board authorizations are outstanding to purchase an additional 49,000 shares. Dividends paid on common stock were $\$ 1,718,000$. The Company received $\$ 3,093,000$ of cash in the 2000 period from exercises of employee stock options.

In the opinion of management, based on the Company's current financial and operating position and projected future expenditures, sufficient funds are available to meet the Company's anticipated operating and capital expenditure needs.

This statement applies to intangibles and goodwill acquired after June 30, 2001, as well as goodwill and intangibles previously acquired. Under this statement goodwill as well as other intangibles determined to have an infinite life will no longer be amortized; however, these assets will be reviewed for impairment on a periodic basis. Statement No. 142 also includes provisions for the reclassification of certain existing recognized intangibles as goodwill, reclassification of certain intangibles out of previously reported goodwill and the identification of reporting units for purposes of assessing potential future impairments of goodwill. The Statement is effective for the Company on January 1, 2002. The Company is currently assessing but has not yet determined the impact of the Statement on its financial position and results of operations. As of June 30, 2001 and 2000 the Company had net goodwill of $\$ 5,684,000$ and $\$ 6,729,000$, respectively. Amortization expense recorded during the six months ended June 30, 2001 and 2000 was \$1,045,000.

## PART II. OTHER INFORMATION

Items 1 - 3. Not Applicable

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Item 4. Submission of Matters to a Vote of Securities Holders

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The Annual Meeting of the Shareholders of the Registrant was held on May 17, 2001 in Eden Praire, MN. The total number of shares outstanding and entitled to vote at the meeting was $8,307,209$ of which $7,619,232$ were present either in person or by proxy. Shareholders re-elected board members Curtis A. Sampson and Gerald D. Pint to three-year terms expiring at the 2004 Annual Meeting of Shareholders. The vote for these board members was as follows:

|  | In Favor | Abstaining |
| :---: | :---: | :---: |
| Curtis A. Sampson | 7,395,025 | 224,207 |
| Gerald D. Pint | 7,550,575 | 68,656 |

Board members continuing in office are Edwin C. Freeman, Luella Gross Goldberg and Randall D. Sampson (whose terms expire at the 2002 Annual Meeting of Shareholders) and Paul J. Anderson, Wayne E. Sampson and Frederick M. Green (whose terms expire at the 2003 Annual Meeting of Shareholders).

Shareholders also approved an amendment to increase the number of shares authorized to be issued under the Company's 1990 Stock Option Plan for Nonemployee Directors from 200,000 shares to 300,000 shares. The plan provides for the automatic grant of options to purchase 3,000 shares of common stock annually to each nonemployee director concurrent with the annual shareholder meeting of the Company at an option price equal to the fair market value of the Company's common stock at the date of grant. The vote to approve the amendment was 7,264,660 in favor, 224,439 against and 130,132 abstaining.

Items 5-6. Not Applicable


Signatures
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

Communications Systems, Inc.
By /s/ Paul N. Hanson
Paul N. Hanson
Vice President and Chief Financial Officer
Date: August 14, 2001

