

## COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

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 <CAPTION>PART I. FINANCIAL INFORMATION
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 1. Financial Statements
CONSOLIDATED BALANCE SHEETS
(unaudited)

|  | September 30 2001 | $\begin{array}{r} \text { December } 31 \\ 2000 \end{array}$ |
| :---: | :---: | :---: |
| Assets: |  |  |
| Current assets: |  |  |
| <S> | <C> | <C> |
| Cash and cash equivalents | \$ 20,724,829 | \$ 11,321,374 |
| Receivables, net | 18,288,458 | 23,189,409 |
| Inventories (Note 4) | 25,753,648 | 27,479,839 |
| Note Receivable | 2,765,390 | 2,965,390 |
| Deferred income taxes | 1,834,745 | 1,834,745 |
| Other current assets | 649,678 | 626,139 |
| Total current assets | 70,016,748 | 67,416,896 |
| Property, plant and equipment | 34,533,875 | 33,466,268 |
| less accumulated depreciation | $(25,759,845)$ | $(23,360,224)$ |
| Net property, plant and equipment | 8,774,030 | 10,106,044 |
| Other assets: |  |  |
| Excess of cost over net assets acquired | 5,160,800 | 6,728,995 |
| Investments in mortgage backed and other securities | 33,260 | 5,916,507 |
| Deferred income taxes | 2,734,356 | 2,735,811 |
| Other assets | 303,720 | 293,801 |
| Total other assets | 8,232,136 | 15,675,114 |
| Total Assets | \$ 87,022,914 | \$ 93,198,054 |

Liabilities and Stockholders' Equity:

| Current liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Notes payable | \$ | 9,000,000 | \$ | 9,101,438 |
| Accounts payable |  | 5,076,902 |  | 5,866,627 |
| Accrued expenses |  | 4,926,190 |  | 4,579,202 |
| Dividends payable |  |  |  | 880,391 |
| Income taxes payable |  | 991,596 |  | 1,503,468 |
| Total current liabilities |  | 19,994,688 |  | 21,931,126 |
| Stockholders' Equity |  | 67,028,226 |  | 71,266,928 |
| Total Liabilities and Stockholders' Equity | \$ | 87,022,914 | \$ | 93,198,054 |

</TABLE>
See notes to consolidated financial statements.

## <TABLE>

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (unaudited)


| Sales | \$ | 23,073,751 | \$ | 29,654,108 | \$ | 71,849,561 | \$ | 92,592,144 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of sales |  | 17,464,144 |  | 20,615,336 |  | 52,649,728 |  | 63,627,720 |
| Selling, general and administrative expenses |  | 6,100,458 |  | 7,187,898 |  | 19,109,437 |  | 22,499,747 |
| -- |  |  |  |  |  |  |  |  |
| Total costs and expenses |  | 23,564,602 |  | 27,803,234 |  | 71,759,165 |  | 86,127,467 |
| -- |  |  |  |  |  |  |  |  |
| Operating income (loss) |  | $(490,851)$ |  | 1,850,874 |  | 90,396 |  | 6,464,677 |
| Other income and (expenses) : |  |  |  |  |  |  |  |  |
| Investment income |  | 153,268 |  | 217,689 |  | 622,771 |  | 731,388 |
| Interest expense |  | $(128,742)$ |  | $(211,089)$ |  | $(469,530)$ |  |  |
| $(487,460)$ |  |  |  |  |  |  |  |  |
| -- |  |  |  |  |  |  |  |  |
| Other income, net |  | 24,526 |  | 6,600 |  | 153,241 |  | 243,928 |
| Income before income taxes |  | $(466,325)$ |  | 1,857,474 |  | 243,637 |  | 6,708,605 |
| Income tax expense (benefit) (Note 5) |  | (270,000) |  | 350,000 |  | $(60,000)$ |  | 1,300,000 |
| -- |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | $(196,325)$ | \$ | 1,507,474 | \$ | 303,637 | \$ | 5,408,605 |
| -- |  |  |  |  |  |  |  |  |
| Other comprehensive income (loss): Unrealized holding gain on debt securities |  |  |  | 38,644 |  |  |  |  |
| 31,613 ( ${ }^{\text {3 }}$ |  |  |  |  |  |  |  |  |
| Foreign currency <br> translation adjustment (170,311 (11,636) |  |  |  |  |  |  |  |  |
| -- |  |  |  |  |  |  |  |  |
| Other comprehensive loss before <br> income taxes |  |  |  |  |  | $(11,636)$ |  |  |
| Income tax expense related to unrealized gain on debt securities |  |  |  | 13,394 |  |  |  | 10,957 |
| -- |  |  |  |  |  |  |  |  |
|  |  | 170,311 |  | $(104,842)$ |  | $(11,636)$ |  |  |
| $(375,575)$ |  |  |  |  |  |  |  |  |
| -- |  |  |  |  |  |  |  |  |
| Comprehensive income (loss) | \$ | $(26,014)$ | \$ | 1,402,632 | \$ | 292,001 | \$ | 5,033,030 |
| Basic net income (loss) per share | \$ | (.02) | \$ | . 17 | \$ | . 04 | \$ | . 62 |
| Diluted net income (loss) per share | \$ | (.02) | \$ | . 17 | \$ | . 04 | \$ | . 61 |
| Average Basic Shares Outstanding |  | 8,365,133 |  | 8,771,679 |  | 8,396,236 |  | 8,738,155 |
| Average Dilutive Shares Outstanding |  | 8,365,133 |  | 8,910,290 |  | 8,399,272 |  | 8,901,609 |

8,365,133 8,771,679 8,396,236
8,365,133 8,910,290 8,399,272
$8,738,155$
$8,901,609$

See notes to consolidated financial statements.
</TABLE>
4
<TABLE>
<CAPTION>
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (unaudited)



See notes to consolidated financial statements. </TABLE>

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<TABLE>
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

September 30

Nine Months Ended


Net income
5,408,605
Adjustments to reconcile net income
to net cash provided by operating activities:
Depreciation and amortization
3,972,128
Changes in assets and liabilities :
Accounts receivable
\((6,220,735)\)
Inventories
\((8,662,925)\)

Other current assets
\((22,639)\)
\((46,285)\)
Accounts payable
(220, 822)
\((1,707,642)\)
Accrued expenses
16,841
676,494
Income taxes payable
\((508,268)\)
\((1,548,697)\)
-------------
Net cash provided by (used in) operating activities
\((8,129,057)\)
CASH FLOWS FROM INVESTING ACTIVITIES:
Capital expenditures
\((926,420)\)
\((1,922,215)\)
Maturities of mortgage-backed and other investment securities 167,041

Other assets
365,116
Collection of notes receivable
200,000
\(\qquad\)
Net cash provided by (used in) investing activities
\((1,190,058)\)
CASH FLOWS FROM FINANCING ACTIVITIES:
Repayment of notes payable
\((3,931,573)\)
Proceeds from issuance of notes payable
5,000,000
Dividends paid
Proceeds from issuance of stock
3,639,774
Purchase of stock
\((1,175,132)\)
Collection of stock option notes receivable
288,225
\(\qquad\)
Net cash (used in) provided by financing activities
\(1,210,627\)
--------------
EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH \((46,011)\)
--------------
NET DECREASE IN CASH AND CASH EQUIVALENTS
\((8,154,499)\)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD
14,837,655
-------------
CASH AND CASH EQUIVALENTS AT END OF PERIOD
6,683,156
\(=============\)
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:
Income taxes paid
2,858,776
Interest paid
474,954
454,746
(101, 438)
\((2,554,058)\)
\(\$ \quad 451,872\)
(983,
\((16,033)\)
200,000
--------------
\[
5,140,794
\]

83,146
\((3,160,507)\)
---------------
\((5,732,857)\)
--------------

38,770
-------_-_---_-

9,403,455

11,321,374
--------------
\$ \(20,724,829\)
=============
</TABLE>
See notes to consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS
The balance sheet and statement of changes in stockholders' equity as of September 30, 2001, the statements of income and comprehensive income for the
three and nine month periods ended September 30, 2001 and 2000 and the
statements of cash flows for the nine-month periods ended September 30, 2001 and 2000 have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at September 30, 2001 and 2000 have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 2000 Annual Report to Shareholders. The results of operations for the periods ended September 30 are not necessarily indicative of the operating results for the entire year.

In February 2001, the Company issued 25,000 shares of the Company's common stock to the Employee Stock Ownership Plan in payment of its 2000 obligation. In a noncash transaction, the Company recorded additional stockholders' equity of $\$ 220,325$ (reflecting the market value of the stock at the time of the contribution) and reduced accrued expenses by the same amount.

NOTE 2 - NET INCOME PER SHARE
Basic net income per common share is based on the weighted average number of common shares outstanding during each year. Diluted net income per common share takes into effect the dilutive effect of potential common shares outstanding, if any. The Company's only potential common shares outstanding are stock options. The Company calculates the dilutive effect of outstanding options using the treasury stock method.

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
NOTE 3 - SEGMENT INFORMATION
The Company classifies its businesses into four segments: Suttle, which manufactures U.S. standard modular connecting and wiring devices for voice and data communications; Austin Taylor, which manufactures British standard line jacks, patch panels, wiring harness assemblies, metal boxes, distribution cabinets and central office frames; Transition Networks, which designs and markets data transmission and computer network products; and JDL Technologies (JDL) which provides telecommunications network design, specification and training services to educational institutions. Information concerning the company's operations in the various segments for the nine-month periods ended September 30, 2001 and 2000 is as follows:
<TABLE>
<CAPTION>

| Consolidated | Suttle |  | Austin <br> Taylor |  | Transition Networks |  | JDL <br> Technologies |  | Corporate |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nine Months Ended Sept. 30, 2001: |  |  |  |  |  |  |  |  |  |  |
| <S> | < C |  |  |  | < |  | < |  |  |  |
| <C> |  |  |  |  |  |  |  |  |  |  |
| Revenues | \$ | 30,953,843 | \$ | 7,644,306 | \$ | 26,360,158 | \$ | 891,254 |  |  |
| \$ 71,849,561 |  |  |  |  |  |  |  |  |  |  |
| Cost of sales |  | 24,998,427 |  | 6,968,203 |  | 16,532,938 |  | 150,160 |  |  |
| $52,649,728$ |  |  |  |  |  |  |  |  |  |  |
| Gross profit |  | 5,955,416 |  | 676,103 |  | 9,827,220 |  | 741,094 |  |  |
| 19,199,833 |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative expenses |  | 5,241,545 |  | 1,150,222 |  | 7,443,915 |  | 357,796 |  | 915,959 |
| 19,109,437 |  |  |  |  |  |  |  |  |  |  |
| Goodwill amortization |  | 229,869 |  | 43,749 |  | 977,914 |  | 333,414 |  | 584,946) |
| 0 |  |  |  |  |  |  |  |  |  |  |
| Operating income (loss) | \$ | 484,002 | \$ | $(517,868)$ | \$ | 1,405,391 | \$ | 49,884 |  | 331,013) |
| \$ 90,396 |  |  |  |  |  |  |  |  |  |  |
| Depreciation and amortization \$ 3,808,018 | \$ | 1,637,694 | \$ | 429,235 | \$ | 1,228,638 | \$ | 423,414 | \$ | 89,037 |
| Capital expenditures \$ 926,420 | \$ | 556,055 | \$ | - | \$ | 72,190 | \$ | 88,548 | \$ | 209,627 |
|  |  |  |  |  |  |  |  |  |  |  |


| Assets | \$ 47, 814,338 | \$ 5,906,433 | \$ 19,164,532 | \$ 5,921,272 |  | 8,216,339 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 87,022,914 |  |  |  |  |  |  |



|  |  |  |  |
| :--- | :--- | :--- | :--- |
| <TABLE> <br> <CAPTION> | COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES |  |  |
|  |  |  |  |
|  | Suttle | Austin | Transition |


| <S> | <C> |  | <C> |  | <C> |  | <C> |  | <C> |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| <C> |  |  |  |  |  |  |  |  |  |  |
| Revenues | \$ | 10,116,147 | \$ | 1,847,280 | \$ | 8,985,956 | \$ | ,124,368 |  |  |
| \$ 23,073,751 |  |  |  |  |  |  |  |  |  |  |
| Cost of sales |  | 8,116,802 | 2,022,488 |  | 5,832,648 |  | 1,492,206 |  |  |  |
| 17,464,144 |  |  |  |  |  |  |  |  |
| Gross profit | 1,999,345 |  | $(175,208)$ |  |  |  | 3,153,308 |  | 632,162 |  | \$ | 919,811 |
| 5,609,607 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Selling, general and administrative expenses | 1,669,858 |  | 368,900 |  | 2,409,604 |  | 732,285 |  |  |  |  |  |
| 6,100,458 |  |  |  |  |  |  |  |  |  |  |  |
| Goodwill amortization | 86,345 |  |  |  | 14,580 |  | 337,140 |  | 111,137 |  |  | (549,202) |
| $0$ |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { Operating income (loss) } \\ & \$ \quad(490,851) \end{aligned}$ | \$ | 243,142 | \$ | $(558,688)$ | \$ | 406,564 | \$ | $(211,260)$ | \$ | $(370,609)$ |  |  |
| Depreciation and amortization | \$ | 489,421 | \$ | 121,053 | \$ | 409,214 | \$ | 141,137 | \$ | 29,678 |  |  |
| Capital expenditures | \$ | 162,289 | \$ | - | \$ | 25,403 | \$ | 19,958 | \$ | 25,253 |  |  |



NOTE 4 - INVENTORIES
Inventories summarized below are priced at the lower of first-in, first-out cost or market:

|  |  | $\begin{gathered} \text { eptember } 30 \\ 2001 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 2000 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Finished Goods | \$ | 8,435,114 | \$ | 10,876,529 |
| Raw Materials |  | 17,318,534 |  | 16,603,310 |
| Total | \$ | 25,753,648 |  | 27,479,839 |

NOTE 5 - INCOME TAXES

Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended September 30, 2001 and 2000 income tax rates do not bear a normal relationship to income taxes, primarily because income from Puerto Rico operations is taxed at rates lower than the U.S. rate.

Statements regarding the Company's anticipated performance in future periods are forward looking and involve risks and uncertainties, including but not limited to: buying patterns of its Regional Bell Operating Customers, competitor's products, the success of its recent acquisitions, changes in tax laws, particularly in regard to taxation of its subsidiary in Puerto Rico.
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Nine Months Ended September 30, 2001 Compared to
Nine Months Ended September 30, 2000
 decreased 99\% to \$90,400.

Suttle sales decreased $30 \%$ to $\$ 30,954,000$. Sales to the major telephone companies (Bell South, SBC, Verizon and Qwest) decreased $\$ 9,736,000$ or $40 \%$. Sales to these customers accounted for $48 \%$ of Suttle's sales. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors decreased $\$ 2,054,000$ or $13 \%$. Sales to retail customers decreased $\$ 383,000$ or $22 \%$ due to decreased sales to Radio Shack, which is Suttle's principal retail customer. Suttle's export sales, including sales to Canada, decreased $\$ 1,008,000$ to $\$ 701,000$.

Suttle's sales declines are attributable to lower capital spending by telecommunications industry companies and in particular Suttle's Regional Bell Operating Company (RBOC) customers. Sales of DSL (Digital subscriber line) products, however, have posted strong growth throughout the nine month period of 2001. DSL revenues increased to $\$ 4,148,000$ from $\$ 1,443,000$ in the year earlier period. Revenues from CorroShield products, which are sold mainly to the major telephone companies, decreased $39 \%$. Sales of conventional voice products declined $15 \%$. Sales of voice products are being hurt by price competition from foreign manufacturers. Sales of fiber-optic connector products increased $16 \%$.

Suttle's gross margins decreased $57 \%$ to $\$ 5,955,000$. Gross margin percentage declined to $19.2 \%$ in 2001 from $31.2 \%$ in 2000 . The decline in gross margin was due to price-cutting to meet competition as well as unfavorable overhead comparisons caused by lower than anticipated production volume. Suttle's operating income decreased $\$ 7,636,000$ or $94 \%$. Suttle has implemented cost reduction and other business restructuring measures at its plants in Minnesota, Puerto Rico and Costa Rica. Suttle's nine month operating income was $\$ 484,000$ in comparison to $\$ 8,120,000$ in the same 2000 period.

Austin Taylor's sales increased $2 \%$ to $\$ 7,644,000$. Austin Taylor's gross margin declined $43 \%$ to $\$ 676,000$. Gross margin as a percentage of sales was $9 \%$ compared to $16 \%$ in 2000. The decline in gross margin was principally due to competitive pricing pressures, loss of higher margin business and third quarter expenses associated with restructuring the operations to match current volume levels. Selling, general and administrative expenses decreased $\$ 7,100$ from the prior year. Austin Taylor had an operating loss of $\$ 518,000$ in the 2001 nine month period compared to an operating loss of $\$ 13,500$ in the same 2000 period.

Sales by Transition Networks, Inc. decreased to $\$ 26,360,000$ or $11 \%$. The sales decline was due to decreased demand for media conversion products and general slowdown in capital spending in the telecommunications marketplace. Sales to distributors in the nine month period represented $57 \%$ of total year to date sales. Gross margin on Transition Networks' sales decreased $13 \%$ to $\$ 9,827,000$. Gross margin as a percentage of sales decreased slightly to $37 \%$ from $38 \%$ in 2000, principally due to lower volume. Selling, general and administrative expenses decreased $\$ 2,814,000$ or $27 \%$ due to aggressive cost control implementation. Transition Networks had operating income of $\$ 1,405,000$ in the 2001 period compared to operating income of $\$ 8,200$ in 2000.

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Sales by JDL Technologies, Inc. decreased $\$ 4,638,000$ or $40 \%$. However, most of the sales decrease was made up of low-margin or no-margin reselling of networking equipment to the education market. JDL's gross margin remained consistent with the previous year at approximately $\$ 2,741,000$ reflecting increased revenues and higher margins on training, consulting and design services. Gross margin as a percentage of sales increased to $40 \%$ from $24 \%$ in the 2000 period. Selling, general and administrative expenses decreased $\$ 484,000$, or $17 \%$ due to effective cost control efforts. JDL's operating income was $\$ 50,000$ compared to an operating loss of $\$ 406,000$ in the 2000 period.

Consolidated investment income, net of interest expense, decreased $\$ 91,000$ due to lower returns on invested funds. Income before income taxes decreased $\$ 6,465,000$ or $96 \%$. The Company's effective income tax rate (recovery) was (24.6) \% compared to 19.4\% in 2000. The decrease in the tax rate was attributable to a lower percentage of the Company's earnings allocated to U.S. tax in the 2001 period. Net income decreased $\$ 5,105,000$ or $94 \%$.

Three Months Ended September 30, 2001 Compared to Three Months Ended September 30, 2000

Consolidated sales decreased $22 \%$ to $\$ 23,074,000$. The Company reported an operating loss of $\$ 491,000$ in the third quarter of 2001 compared to operating income of $\$ 1,851,000$ in the same period of 2000.

Suttle sales decreased $25 \%$ to $\$ 10,116,000$. Sales to the major telephone companies decreased $\$ 4,016,000$ to $\$ 2,695,000$. Sales to these customers accounted for $27 \%$ of Suttle's sales. Sales to distributors, original equipment
manufacturers (OEMs), and electrical contractors increased $\$ 936,000$, or $17 \%$. Sales to retail customers decreased $\$ 160,000$ or $28 \%$ due to decreased sales to Radio Shack, which is Suttle's principal retail customer. Suttle's export sales decreased $\$ 454,000$ to $\$ 269,000$.

Sales of Suttle's voice products (CorroShield and conventional products) declined $\$ 1,620,000$ or $27 \%$. Sales of data products decreased $30 \%$ from the 2000 period. Sales of fiber-optic connector products increased $36 \%$ to $\$ 808,000$. Sales of DSL (digital subscriber line) filters were $\$ 791,000$ in the third quarter of 2001 compared to $\$ 912,000$ in the same period in 2000.

Suttle's gross margins decreased $48 \%$ to $\$ 1,999,000$. Gross margin percentage declined to $19.8 \%$ in 2001 from $28.6 \%$ in 2000 . The decline in gross margin was due to price-cutting to meet competition as well as unfavorable overhead comparisons caused by lower than anticipated production volume. Suttle's
operating income decreased $\$ 1,789,000$ or $88 \%$.
Austin Taylor's sales decreased $13 \%$ to $\$ 1,847,000$. Austin Taylor's gross margin declined by $\$ 429,000$. The decline in gross margin was principally due to lower business volume and costs associated with restructuring the business to match current volume levels. Selling, general and administrative expenses increased $\$ 8,700$. Austin Taylor had an operating loss of $\$ 559,000$ in the 2001 period compared to an operating loss of $\$ 121,000$ in 2000.

Sales by Transition Networks, Inc. decreased $\$ 1,991,000$ or $18 \%$. Gross margin on Transition Networks' sales decreased $22 \%$ to $\$ 3,153,000$. Gross margin as a percentage of sales decreased to $35 \%$ from $37 \%$ in 2000. Selling, general and administrative expenses decreased $\$ 830,000$ or $26 \%$ due to effective cost control implementation. During the third quarter of 2000 , the Company implemented a cost reduction program aimed at lowering this unit's overhead structure by $20 \%$. Transition Networks had operating income of $\$ 407,000$ in the 2001 period compared to operating income of $\$ 478,000$ in 2000 .

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## COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

Sales by JDL Technologies, Inc. decreased $29 \%$ to $\$ 2,124,000$. However, most of the sales decrease was made up of low-margin or no-margin reselling of networking equipment to the education market. JDL's gross margin decreased $\$ 217,000$ to $\$ 632,000$. Gross margin as a percentage of sales increased to $30 \%$ in 2001 from $29 \%$ in the 2000 period. Selling, general and administrative expenses decreased $\$ 198,000$, or $21 \%$, due to cost control efforts. JDL's operating loss was $\$ 211,000$ compared to a loss of $\$ 192,000$ in the 2000 period.

Consolidated investment income, net of interest expense, increased $\$ 18,000$ due to decreased interest expense on bank borrowings and higher cash balances available for investment. Income before income taxes decreased $\$ 2,324,000$. The Company's effective income tax rate (recovery) was (57.8) \% compared to $18.8 \%$ in 2000. Net income decreased $\$ 1,704,000$.

## Liquidity and Capital Resources

At September 30, 2001, the Company had approximately $\$ 20,725,000$ of cash and cash equivalents compared to $\$ 11,321,000$ of cash and cash equivalents at December 31,2000 . The Company had working capital of approximately $\$ 50,022,000$ and a current ratio of 3.5 to 1 compared to working capital of $\$ 45,486,000$ and a current ratio of 3.0 to 1 at the end of 2000 .

The Company had positive operating cash flow of $\$ 9,957,000$ in the first nine months of 2001 compared to negative operating cash flow of $\$ 8,129,000$ in the same period in 2000. This was due to reductions in accounts receivable and inventory levels as result of lower sales volumes and adjustments made to business plans to conserve cash. The Company used substantial amounts of cash in the 2000 period to support higher inventory and accounts receivable balances at JDL Technologies and Transition Networks.

Investing activities provided $\$ 5,137,000$ of cash in the 2001 period which was due to redemption of mortgage backed securities and collection of notes receivable. Cash investments in new plant and equipment totaled $\$ 926,000$ in the nine month period in 2001 compared with $\$ 1,922,000$ for the same period in 2000 . Investments in both years were financed by internal cash flows. The Company expects to spend a total of $\$ 1,500,000$ on capital additions in 2001 .

Net cash flows used in financing activities were $\$ 5,729,000$ for the first nine months of 2001. The Company retired $\$ 101,000$ of notes payable in the first nine months of 2001 . Notes payable were $\$ 9,000,000$ at September 30,2001 compared to $\$ 9,101,000$ at December 31, 2000. The Company purchased and retired 383,912 shares of its stock in open market transactions during the 2001 period. At September 30, 2001 Board authorizations are outstanding to purchase an additional 228,000 shares. Dividends paid on common stock were $\$ 2,550,000$. Effective for the quarter beginning October 1, 2001, the CSI Board of Directors has suspended the payment of a regular quarterly dividend due to the substantial reduction in earnings during the past several quarters. Reinstatement of a quarterly dividend will be reviewed on a regular basis. The Company received $\$ 83,000$ of cash in the 2001 period from employee stock purchases.

In the opinion of management, based on the Company's current financial and operating position and projected future expenditures, sufficient funds are available to meet the Company's anticipated operating and capital expenditure needs.

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

## New Accounting Principles:

In July 2001, the Financial Accounting Standards Board issued Statement on Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets". This statement applies to intangibles and goodwill acquired after June 30, 2001,
as well as goodwill and intangibles previously acquired. Under this statement goodwill as well as other intangibles determined to have an infinite life will no longer be amortized; however, these assets will be reviewed for impairment on a periodic basis. Statement No. 142 also includes provisions for the reclassification of certain existing recognized intangibles as goodwill, reclassification of certain intangibles out of previously reported goodwill and the identification of reporting units for purposes of assessing potential future impairments of goodwill. The Statement is effective for the Company on January 1, 2002. The Company is currently assessing but has not yet determined the impact of the statement on its financial position and results of operations. As of September 30,2001 and 2000 the Company had net goodwill of $\$ 5,160,000$ and $\$ 7,252,000$, respectively. Amortization expense recorded during the nine months ended September 30,2001 and 2000 was $\$ 1,554,000$.

PART II. OTHER INFORMATION

Items 1 - 6. Not Applicable

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

Communications Systems, Inc.

By /s/ Paul N. Hanson
Paul N. Hanson
Vice President and
Chief Financial Officer
Date: November 14, 2001

