 COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

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PART I. FINANCIAL INFORMATION
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 1. Financial Statements
CONSOLIDATED BALANCE SHEETS
(unaudited)

| Assets: |  | $\begin{gathered} \text { March } 31 \\ 2002 \end{gathered}$ |  | $\begin{array}{r} \text { December } 31 \\ 2001 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Current assets: |  |  |  |  |
| Cash | \$ | 19,088,312 | \$ | 22,239,883 |
| Trade receivables, net |  | 21,899,845 |  | 19,182,828 |
| Inventories |  | 29,161,001 |  | 24,931,739 |
| Note receivable |  |  |  | 2,765,390 |
| Deferred income taxes |  | 2,176,405 |  | 2,176,405 |
| Other current assets |  | 329,699 |  | 556,906 |
| Total current assets |  | 72,655,262 |  | 71,853,151 |
| Property, plant and equipment |  | 33,220,596 |  | 32,955,036 |
| less accumulated depreciation |  | $(25,255,959)$ |  | $(24,818,363$ |
| Net property, plant and equipment |  | 7,964,637 |  | 8,136,673 |
| Other assets: |  |  |  |  |
| Excess of cost over net assets acquired |  | 5,543,378 |  | 4,638,068 |
| Deferred income taxes |  | 3,070,027 |  | 3,070,027 |
| Other assets |  | 355,931 |  | 313,884 |
| Total other assets |  | 8,969,336 |  | 8,021,979 |
| Total Assets |  | 89,589,235 |  | 88,011,803 |

Liabilities and Stockholders' Equity:

| Current liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Notes payable | \$ | 9,000,000 | \$ | 9,000,000 |
| Accounts payable |  | 5,783,856 |  | 5,567,390 |
| Accrued expenses |  | 4,855,986 |  | 3,890,113 |
| Income taxes payable |  | 2,046,631 |  | 2,246,299 |
| Total current liabilities |  | 21,686,473 |  | 20,703,802 |
| Stockholders' Equity |  | 67,902,762 |  | 67,308,001 |
| Total Liabilities and Stockholders' Equity | \$ | 89,589,235 | \$ | 88,011,803 |

See notes to consolidated financial statements.
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (unaudited)

| Costs and expenses: |  |  |
| :---: | :---: | :---: |
| Cost of sales | 17,543,729 | 16,452,246 |
| Selling, general and administrative expenses | 5,716,902 | 5,917,094 |
| Amortization of goodwill and intangibles | 8,360 | 522,729 |


| $23,268,991$ | $22,892,069$ |
| ---: | ---: |
| 651,349 | 202,208 |


| Operating income |  | 651,349 |  | 202,208 |
| :---: | :---: | :---: | :---: | :---: |
| Other income and (expense): |  |  |  |  |
| Investment income |  | 75,904 |  | 243,138 |
| Interest expense |  | $(92,397)$ |  | $(180,618)$ |
| Other (expense) income, net |  | $(16,493)$ |  | 62,520 |
| Income before income taxes |  | 634,856 |  | 264,728 |
| Income taxes |  | 165,000 |  | 80,000 |
| Net income |  | 469,856 |  | 184,728 |
| Other comprehensive income (loss): |  |  |  |  |
| Unrealized holding gain on debt securities |  |  |  | 28,126 |
| Foreign currency translation adjustment |  | $(67,650)$ |  | $(180,051)$ |
| Other comprehensive (loss) |  |  |  |  |
| Income tax expense related to unrealized gain on debt securities |  | (67,650) |  | 9,714 |
|  |  | $(67,650)$ |  | $(161,639)$ |
| Comprehensive income | \$ | 402,206 | \$ | 23,089 |
| Basic net income per share | \$ | . 06 | \$ | . 02 |
| Diluted net income per share | \$ | . 06 | \$ | . 02 |
| Average Basic Shares Outstanding |  | 285,662 |  | 8,459,321 |
| Average Dilutive Shares Outstanding |  | 296,917 |  | 8,492,066 |

See notes to consolidated financial statements.
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<TABLE>
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (unaudited)


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</TABLE>
See notes to consolidated financial statements.
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited)


## NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS

The consolidated balance sheet and statements of changes in stockholders' equity as of March 31, 2002, the consolidated statements of income and comprehensive income and the consolidated statements of cash flows for the three-month periods ended March 31, 2002 and 2001 have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at March 31, 2002 and 2001 and for the three months then ended have been made.

Certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with generally accepted accounting principles in the United States of America have been condensed or omitted. It is suggested these condensed consolidated financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 2001 Annual Report to Shareholders. The results of operations for the periods ended March 31 are not necessarily indicative of the operating results for the entire year.

In February 2002 the Company issued 25,000 shares of the Company's common stock to the Employee Stock Ownership Plan in payment of its 2001 obligation. In a noncash transaction, the Company recorded additional stockholders' equity of $\$ 188,500$ (reflecting the market value of the stock at the time of the contribution) and reduced accrued expenses by the same amount.

NOTE 2 - ACQUISITIONS
Effective March 25, 2002 the Company acquired substantially all of the assets and assumed certain liabilities of Digi International Inc.'s MiLAN legacy business. The business has been reincorporated as MiLAN Technology Corporation. Located in Sunnyvale, California, MiLAN is a growing provider of leading edge wireless telecommunications products for businesses and residences, managed and unmanaged LAN switches, media conversion products and print servers. The Company expects the MiLAN acquisition will be both complementary and supplementary to its Transition Networks business by increasing the product offerings and expanding the customer bases of both business units.

The operations of MiLAN, which were not material to the Company's financial statements, are included in the Company's financial results from the purchase date. In the acquisition, the following assets were acquired and liabilities assumed:

| Accounts receivable | \$ 2,426,713 |
| :---: | :---: |
| Inventory | 5,121,936 |
| Plant and equipment | 234,971 |
| Excess of cost over net assets acquired | 910,170 |
| Accrued expenses | $(566,039)$ |
| Total purchase price | \$ 8,127,751 |

The Company believes the excess of cost over net assets acquired in this transaction has an indefinite useful life and is not subject to amortization.

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NOTE 3 - INVENTORIES

Inventories summarized below are priced at the lower of first-in, first-out cost or market:

|  |  | $\begin{gathered} \text { March } 31 \\ 2002 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 2001 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Finished goods | \$ | 14,204,253 | \$ | 15,821,487 |
| Raw and processed materials |  | 14,956,748 |  | 9,110,252 |
| Total | \$ | 29,161,001 |  | 24,931,739 |

NOTE 4 - OTHER ASSETS

In the first quarter of fiscal 2002, the Company adopted SFAS No. 142, "Goodwill and Other Intangible Assets", which eliminated the amortization of purchased goodwill and other intangibles with indefinite useful lives. Upon adoption of SFAS No. 142, the Company is required to perform an initial impairment test of its goodwill within the first six months of 2002. The Company expects to complete the analysis in the second quarter of 2002. Under SFAS No. 142, goodwill will be tested for impairment at least annually and more frequently if
an event occurs which indicates the goodwill may be impaired. Amortization of intangible assets that the Company determines to have finite useful lives will continue. Amortization expense for those assets will be approximately $\$ 33,400$ annually.

The following table summarizes operating and net income for the three months ended March 31, 2002 and 2001, and proforma amounts for 2001 excluding amortization expense recognized in that period related to goodwill.

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\begin{tabular}{|c|c|c|c|}
\hline & 2002 & 2001 & 2001 Pro forma \\
\hline <S> & <C> & <C> & <C> \\
\hline Sales & \$ 23,920,340 & \$ 23,094,277 & \$ 23,094,277 \\
\hline Gross Margin & 6,376,611 & 6,642,031 & 6,642,031 \\
\hline Operating Income & 651,349 & 202,208 & 724,937 \\
\hline Income Before Income Taxes & 634,856 & 264,728 & 787,457 \\
\hline Income Taxes & 165,000 & 80,000 & 237,812 \\
\hline Net Income & 469,856 & 184,728 & 549,645 \\
\hline Basic Net Income Per Share & \$ . 06 & \$ . 02 & \$ . 06 \\
\hline Diluted Net Income Per Share & \$ . 06 & \$ . 02 & \$ . 06 \\
\hline \multicolumn{4}{|l|}{Average Shares Outstanding:} \\
\hline Average Common Shares Outstanding & 8,285,662 & 8,459,321 & 8,459,321 \\
\hline Dilutive Effect of Stock Options Outstanding & 11,255 & 32,745 & 32,745 \\
\hline & 8,296,917 & 8,492,066 & 8,492,066 \\
\hline
\end{tabular}
</TABLE>
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NOTE 5 - SEGMENT INFORMATION

The Company classifies its businesses into four segments: Suttle, which manufactures U.S. standard modular connecting and wiring devices for voice and data communications; Austin Taylor, which manufactures British standard line jacks, patch panels, wiring harness assemblies, metal boxes, distribution cabinets and distribution and central office frames; Transition Networks and MiLAN Technology (substantially all assets purchased March 25, 2002) which designs and markets data transmission , computer network and media conversion products and print servers; and JDL Technologies (JDL), which provides telecommunications network design, specification and training services to educational institutions. Information concerning the Company's continuing operations in the various segments is as follows:
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NOTE 6 - INCOME TAXES

Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended March 31, 2002 and 2001 income taxes do not bear a normal relationship to income before income taxes, primarily because income from Puerto Rico operations is taxed at rates lower than the U.S. rate.

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NOTE 7 - NET INCOME PER SHARE
Basic net income per common share is based on the weighted average number of common shares outstanding during each year. Diluted net income per common share takes into effect the dilutive effect of potential common shares outstanding. The Company's only potential common shares outstanding are stock options, which resulted in a dilutive effect of 11,255 shares and 32,745 shares for the periods ended March 31, 2002 and 2001, respectively. The Company calculates the dilutive effect of outstanding options using the treasury stock method.

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Item 2. Management's Discussion and Analysis of Financial
    Condition and Results of Operations
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Three Months Ended March 31, 2002 Compared to
Three Months Ended March 31, 2001

Consolidated sales increased $4 \%$ to $\$ 23,920,000$. Consolidated operating income increased to $\$ 651,000$ from $\$ 202,000$. The sales increase was attributable to the Company's media conversion products business unit Transition Networks and from JDL Technologies (network design and training services for educational institutions) compared to the previous year. The Company continues to be adversely affected by the general economic downturn particularly in the

Suttle sales decreased $17 \%$ to $\$ 8,283,000$. Sales to the major telephone companies (the Regional Bell Operating Companies ("RBOCs" which are Verizon Logistics, Bell South, SBC Communications and Qwest) decreased 19\% to $\$ 4,028,000$. Sales to these customers accounted for $46 \%$ of Suttle's U.S. customer sales. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors decreased $46 \%$ to $\$ 2,181,000$. Sales to retail customers decreased $\$ 248,000$ or $57 \%$ due to decreased sales to Radio Shack, which is Suttle's principal retail customer. Suttle's export sales increased to $\$ 1,010,000$ from \$217,000.

Suttle's gross margins decreased $45 \%$ to $\$ 1,236,000$. Gross margin percentage decreased to $15.0 \%$ in 2002 from $22.4 \%$ in 2001 . The gross margin percentage decline was due to the negative effect of manufacturing overhead variances, product mix and competitive pricing pressures. Selling, general and administrative expenses decreased $\$ 314,000$ or $17 \%$. The Company has downsized operations by closing two of three manufacturing facilities in Puerto Rico to align production capacities and overhead with current business volumes. Suttle's operating loss was $\$ 312,000$ compared to operating income of $\$ 381,000$ before goodwill amortization in 2001. Suttle has implemented a telesales strategy to sell voice, data and fiber optic products to the nation's thousands of telecom and electrical installation companies. These firms are supplanting the RBOCs in the area of commercial and residential installations. In addition, offshore manufacturing suppliers will provide a growing proportion of data products to improve gross margins.

Austin Taylor's sales decreased 35\% to \$1,896,000 in 2002 compared to \$2,934,000 for the three months ended March 31, 2001. Austin Taylor's gross margin declined $35 \%$ to $\$ 243,000$ compared to $\$ 377,000$ in 2001 . Gross margin as a percentage of sales remained at $12.8 \%$ in 2002 and 2001. Selling, general and administrative expenses decreased $\$ 145,000$ from the 2001 amount. Austin Taylor has also implemented a cost reduction plan to better match overhead and production with existing volumes. Operating income before goodwill amortization increased by \$11,300 compared to 2001.

JDL Technologies, Inc. reported 2002 first quarter sales of $\$ 4,188,000$ compared to $\$ 2,135,000$ in 2001 . JDL successfully secured several large educational institutional projects in the first quarter of 2002 consisting of hardware and software sales as well as design and network management services. JDL gross margins increased by $\$ 402,000$ compared to 2001 . Gross margin as a percentage of sales decreased to $34.2 \%$ from $48.3 \%$ in 2001 . The JDL sales mix in 2002 contained a higher amount of hardware and software sales, which contain a lower margin than sales of consulting, and training services. Hardware and software sales were $\$ 3,535,000$ in 2002 compared to $\$ 918,000$ in 2001 . Sales of consulting and training services decreased in 2002 by $44 \%$ to $\$ 652,000$ from $\$ 1,161,000$ in 2001. Selling, general and administrative expenses increased by 12\% in 2002 to $\$ 930,500$. Operating income was $\$ 503,000$ compared to $\$ 199,000$ before goodwill amortization reported in the first quarter of 2001.

Transition Networks / MiLAN Technology segment sales increased by 19\% to $\$ 9,553,000$ in the first quarter of 2002 compared to $\$ 8,015,000$ in the same period in 2001. Sales and results for this segment include a contribution from MiLAN Technology, which CSI purchased substantially all the assets from Digi International on March 25, 2002. Transition Networks sales increased by 8\% from the 2001 three month period. The demand for media conversion and related products has remained strong in the first quarter of 2002 and is expected to remain a growth market for some time. Gross margin increased to $\$ 3,464,000$ in 2002 from $\$ 2,990,000$ in 2001. Gross margin as a percentage of sales was $36.3 \%$ in 2002 compared to 37.3\% in 2001. Selling, general and administrative expenses increased $\$ 132,000$ to $\$ 2,625,000$ in 2002 compared to $\$ 2,492,000$ in 2001. Operating income before goodwill amortization increased to $\$ 840,000$ compared to $\$ 498,000$ in 2001.

On March 25, 2002 the Company acquired substantially all the assets of MiLAN Technology from Digi International (NASDAQ: DGII) in an all cash transaction valued at approximately $\$ 8,100,000$. MiLAN is a growing provider of wireless telecommunications products, LAN switches, media conversion products and print servers. The Company plans to streamline MiLAN's cost structure and consolidate certain functions with other operating business units of CSI during 2002.

Consolidated investment income decreased $\$ 167,000$ due to lower earnings on invested funds and collection of the balance of a note receivable and accrued interest in the first quarter related to the sale of assets of discontinued operations. Interest expense decreased by $\$ 88,000$ in 2002 compared to 2001 due to lower interest expense on the line of credit. Income before income taxes increased $140 \%$ to $\$ 635,000$. The Company's effective income tax rate was $26.0 \%$ compared to $30.2 \%$ in the first quarter of 2001 . The decrease in the tax rate was due to a higher percentage of company earnings coming from Puerto Rico, where it
is sheltered from U.S. tax and also from the lower amount of non deductible goodwill amortization previously experienced. Net income increased $\$ 285,000$ or $154 \%$.

Liquidity and Capital Resources

At March 31, 2002, the Company had approximately $\$ 19,088,000$ of cash and cash equivalents compared to $\$ 22,240,000$ of cash and cash equivalents at December 31, 2001. The Company had working capital of approximately $\$ 51,292,000$ and a current ratio of 3.4 to 1 compared to working capital of $\$ 51,149,000$ and a current ratio of 3.5 to 1 at the end of 2001 .

Net cash provided by operating activities was approximately $\$ 2,505,000$ in the first three months of 2002 compared to $\$ 6,340,000$ in the same period in 2001. The decrease was due primarily to supporting higher levels of accounts receivable and the effect of lower goodwill amortization during the first quarter of 2002.

Net cash used in investing activities was $\$ 5,643,000$ in 2002. The Company acquired substantially all of the assets of MiLAN Technology on March 25, 2002 for approximately $\$ 8,058,000$ in cash. Also in the first quarter of 2002 , the Company received the balance of $\$ 2,765,000$ of the note receivable related to the sale of assets of a previously discontinued business unit. Cash investments in new plant and equipment totaled $\$ 270,000$, which was financed by internal cash flows. The Company expects to spend $\$ 1,000,000$ on capital additions in 2002 .

Net cash provided by financing activities was $\$ 4,100$ in 2002. The Company purchased and retired 881 shares of its stock in open market transactions during the 2002 period. At March 31, 2002 Board authorizations are outstanding to purchase an additional 227,552 shares. There were no additional borrowings on the line of credit during the first quarter of 2002.

In the opinion of management, based on the Company's current financial and operating position and projected future expenditures, sufficient funds are available to meet the Company's anticipated operating and capital expenditure needs.

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Critical Accounting Policies
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Our critical accounting policies, including the assumptions and judgements underlying them, are discussed in our 2001 Form 10-K in Note 1 Summary of Significant Accounting Policies included in our Consolidated Financial Statements. These policies have been consistently applied in all material respects and disclose such matters as revenue recognition, investment valuation, asset impairment recognition and foreign currency translation. On an ongoing basis, we evaluate our estimates, including those related to reserves for inventory valuation, uncollectable receivables and sales returns. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the result of which form the basis for making judgements about the carrying value of assets and liabilities that are not readily apparent from other sources. Results may differ from these estimates due to actual outcomes being different from those on which we based our assumptions. Management on an ongoing basis reviews these estimates and judgements.

## Market Risk Disclosures

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The Company has no freestanding or embedded derivatives. All contracts that contain provisions meeting the definition of a derivative also meet the requirements of, and have been designated as normal purchases or sales. The Company's policy is to not use freestanding derivatives and to not enter into contracts with terms that cannot be designated as normal purchases or sales.

The vast majority of our transactions are denominated in U.S. dollars; as such, fluctuations in foreign currency exchange rates have historically not been material to the Company. At March 31, 2002 our bank line of credit carried a variable interest rate based on the London Interbank Offered Rate (Libor) plus $2 \%$. The Company's investments are money market type of investments that earn interest at prevailing market rates and as such do not have material risk exposure.

Based on the Company's operations, in the opinion of management, no material future losses or exposure exist relative to market risk.

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Cautionary Statement: This document contains forward-looking statements
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concerning possible or anticipated future financial performance, business
activities or plans. For such forward-looking statements, the Company claims the
protections of the safe harbor for forward-looking statements contained in
federal securities laws. Such forward-looking statements are subject to risks
and uncertainties that could cause actual performance, activities or plans to
differ significantly from those indicated in the forward-looking statements.
These risk factors are discussed in the Company's Form $10-\mathrm{K}$ for the year ended
December 31, 2001, filed with the Securities and Exchange Commission.

Part II. OTHER INFORMATION

Items 1 - 6. Not Applicable

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Signatures

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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

Communications Systems, Inc.
By /s/ Paul N. Hanson
Paul N. Hanson
Vice President and
Chief Financial Officer
Date: May 14, 2002

