

Total Pages (17)

## COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

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PART I. FINANCIAL INFORMATION
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 1. Financial Statements
CONSOLIDATED BALANCE SHEETS
(unaudited)

|  | $\begin{array}{r} \text { September } 30 \\ 2002 \end{array}$ | $\begin{array}{r} \text { December } 31 \\ 2001 \end{array}$ |
| :---: | :---: | :---: |
| Assets: |  |  |
| Current assets: |  |  |
| Cash | \$ 21,806,653 | \$ 22,239,883 |
| Trade receivables, net | 19,407,501 | 19,182,828 |
| Inventories | 27,621,876 | 24,931,739 |
| Note Receivable |  | 2,765,390 |
| Deferred income taxes | 2,716,405 | 2,176,405 |
| Other current assets | 670,528 | 556,906 |
| Total current assets | 72,222,963 | 71,853,151 |
| Property, plant and equipment | 34,641,152 | 32,955,036 |
| less accumulated depreciation | $(27,057,579)$ | $(24,818,363)$ |
| Net property, plant and equipment | 7,583,573 | 8,136,673 |
| Other assets: |  |  |
| Excess of cost over net assets acquired | 5,290,725 | 4,638,068 |
| Deferred income taxes | 3,070,027 | 3,070,027 |
| Other assets | 338,036 | 313,884 |
| Total other assets | 8,698,788 | 8,021,979 |
| Total Assets | \$ 88,505,324 | \$ 88,011,803 |
| Liabilities and Stockholders' Equity: |  |  |
| Current liabilities: |  |  |
| Notes payable | \$ 7,000,000 | \$ 9,000,000 |
| Accounts payable | 5,352,958 | 5,567,390 |
| Accrued expenses | 5,186,244 | 3,890,113 |
| Deferred revenue | 522,583 |  |
| Income taxes payable | 2,346,672 | 2,246,299 |
| Total current liabilities | 20,408,457 | 20,703,802 |
| Stockholders' Equity | 68,096,867 | 67,308,001 |
| Total Liabilities and Stockholders' Equity | \$ 88,505,324 | \$ 88,011,803 |

See notes to consolidated financial statements.

<TABLE>
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</TABLE>
See notes to consolidated financial statements.

<TABLE>
<CAPTION>

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited)
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{\%} & \multicolumn{4}{|r|}{Nine Months Ended September 30} \\
\hline & \multicolumn{2}{|r|}{2002} & \multicolumn{2}{|r|}{2001} \\
\hline \multicolumn{5}{|l|}{CASH FLOWS FROM OPERATING ACTIVITIES:} \\
\hline <S> & \multicolumn{2}{|l|}{<C>} & \multicolumn{2}{|l|}{<C>} \\
\hline Net income & \$ & 1,097,916 & \$ & 303,637 \\
\hline \multicolumn{5}{|l|}{\multirow[t]{2}{*}{Adjustments to reconcile net income
to net cash provided by operating activities:}} \\
\hline & & & & \\
\hline Depreciation and amortization & & 2,143,429 & & 3,808,018 \\
\hline \multicolumn{5}{|l|}{Changes in assets and liabilities net of} \\
\hline \multicolumn{5}{|l|}{effects of the purchase of MiLAN Technology} \\
\hline \multicolumn{5}{|l|}{Corporation:} \\
\hline Trade receivables & & 2,425,285 & & 4,881,125 \\
\hline Inventories & & 2,541,480 & & 1,698,856 \\
\hline Other current assets & & \((652,852)\) & & \((22,639)\) \\
\hline Accounts payable & & \((305,651)\) & & \((220,822)\) \\
\hline Accrued expenses and deferred revenue & & 1,730,523 & & 16,841 \\
\hline Income taxes payable & & 100,217 & & \((508,268)\) \\
\hline Net cash provided by operating activities & & 9,080,347 & & 9,956,748 \\
\hline \multicolumn{5}{|l|}{CASH FLOWS FROM INVESTING ACTIVITIES:} \\
\hline \multicolumn{5}{|l|}{Capital expenditures (1,255,950) (926,420)} \\
\hline Maturities of mortgage-backed and other investment securities & Maturities of mortgage-backed and other & & & 5,883,247 \\
\hline Other assets & & \((65,498)\) & & \((16,033)\) \\
\hline Collection of notes receivable & & 2,765,390 & & 200,000 \\
\hline Payment for purchase of MiLAN Technology Corporation & & \((8,058,932)\) & & \\
\hline Net cash (used in) provided by investing activities & & \((6,614,990)\) & & 5,140,794 \\
\hline \multicolumn{5}{|l|}{CASH FLOWS FROM FINANCING ACTIVITIES:} \\
\hline Repayment of notes payable & & \((2,000,000)\) & & \((101,438)\) \\
\hline Dividends paid & & & & \((2,554,058)\) \\
\hline Proceeds from issuance of stock & & 11,730 & & 83,146 \\
\hline Repurchase of stock & & \((956,273)\) & & \((3,160,507)\) \\
\hline Net cash used in financing activities & & \((2,944,543)\) & & \((5,732,857)\) \\
\hline EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH & & 45,956 & & 38,770 \\
\hline NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS & & \((433,230)\) & & 9,403,455 \\
\hline CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD & & 22,239,883 & & 11,321,374 \\
\hline CASH AND CASH EQUIVALENTS AT END OF PERIOD & & 21,806,653 & & 20,724,829 \\
\hline \multicolumn{5}{|l|}{SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:} \\
\hline Income taxes paid & \$ & 711,554 & \$ & 451,872 \\
\hline Interest paid & & 293,408 & & 454,746 \\
\hline
\end{tabular}

See notes to consolidated financial statements.
</TABLE>
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS

Unless the context otherwise specifies, the use of the terms the "Company" and "CSI" in the following refers to Communications Systems, Inc. and Subsidiaries. The balance sheet and statement of changes in stockholders' equity as of September 30, 2002, the statements of income (loss) and comprehensive income (loss) for the three and nine-month periods ended September 30, 2002 and 2001 and the statements of cash flows for the nine-month periods ended September 30, 2002 and 2001 have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at September 30, 2002 and 2001 and for the nine months then ended have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 2001 Annual Report to Shareholders. The results of operations for the periods ended September 30 are not necessarily indicative of the operating results for the entire year.

In February 2002, the Company issued 25,000 shares of the Company's common stock to the Employee Stock Ownership Plan in payment of its 2001 obligation. In a noncash transaction, the Company recorded additional stockholders' equity of $\$ 188,500$ (reflecting the market value of the stock at the time of the contribution) and reduced accrued expenses by the same amount.

NOTE 2 - NET INCOME PER SHARE
Basic net income (loss) per common share is based on the weighted average number of common shares outstanding during each year. Diluted net income (loss) per common share takes into effect the dilutive effect of potential common shares outstanding. The Company's only potential common shares outstanding are stock options. The Company calculates the dilutive effect of outstanding options using the treasury stock method.

NOTE 3 - ACQUISITIONS
Effective March 25, 2002 the Company acquired substantially all of the assets and assumed certain liabilities of Digi International Inc.'s MiLAN legacy business. The business has been reincorporated as MiLAN Technology Corporation. Located in Sunnyvale, California, MiLAN is a growing provider of leading edge wireless telecommunications products for businesses and residences, managed and unmanaged LAN switches, media conversion products and print servers. The Company expects the MiLAN acquisition will be both complementary and supplementary to its Transition Networks business by increasing the product offerings and expanding the customer bases of both business units. The pro forma effects of the MiLAN acquisition on our condensed consolidated financial statements were not material.

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The operations of MiLAN are included in the Company's financial results from the purchase date. In the acquisition, the estimated fair value of the following assets were acquired and liabilities assumed:

| Accounts receivable | \$ 2,426,713 |
| :---: | :---: |
| Inventory | 5,121,936 |
| Plant and equipment | 234,971 |
| Excess of cost over net assets acquired | 910,170 |
| Accrued expenses | $(566,039)$ |
| Total purchase price | \$ 8,127,751 |

The Company believes the excess of cost over net assets acquired in this transaction has an indefinite useful life and is not subject to amortization.

## NOTE 4 - INVENTORIES

Inventories summarized below are priced at the lower of first-in, first-out cost or market:

September 30 December 31

|  | 2002 |  | 2001 |  |
| :---: | :---: | :---: | :---: | :---: |
| Finished Goods | \$ | 15,809,624 | \$ | 15,821,487 |
| Raw Materials |  | 11,812,252 |  | 9,110,252 |
| Total | \$ | 27,621,876 | \$ | 24,931,739 |

NOTE 5 - OTHER ASSETS

Effective January 1, 2002, the company adopted Statement of Financial Accounting Standards ("SFAS") No. 142, "Goodwill and Other Intangible Assets." SFAS 142 provides a new methodology for evaluating goodwill impairment. While we have not yet completed the necessary calculations, we anticipate that upon adoption the methodology prescribed by SFAS 142 for evaluating and measuring the impairment of goodwill will result in a goodwill impairment charge for Suttle Apparatus which had $\$ 1,250,000$ of goodwill at September 30, 2002. Once the calculations are finalized, any charge will be reported as a cumulative effect of change in accounting principle against first quarter 2002 earnings. We will assess, on at least an annual basis, whether our goodwill carrying value has incurred additional impairment. Amortization of intangible assets that the Company determines to have finite useful lives will continue. Amortization expense for those assets will be approximately $\$ 33,400$ annually.

The following table summarizes operating and net (loss) income for the nine months ended September 30,
2002 and 2001, and pro forma amounts for 2001 excluding amortization expense recognized in that period related to goodwill.

<TABLE>
<CAPTION>
\begin{tabular}{|c|c|c|}
\hline 2002 & Nine Months Ended Sep
2001 & \[
\begin{aligned}
& \text { er } 30 \\
& 2001 \text { Pro forma }
\end{aligned}
\] \\
\hline <C> & <C> & <C> \\
\hline \$ 80,082,308 & \$ 71,849,561 & \$ 71,849,561 \\
\hline 20,163,799 & 19,199,833 & 19,199,833 \\
\hline 1,890,765 & 90,396 & 1,644,012 \\
\hline 1,827,916 & 243,637 & 1,797,253 \\
\hline 730,000 & \((60,000)\) & 540,000 \\
\hline 1,097,916 & 303,637 & 1,257,253 \\
\hline \$ . 13 & \$ . 04 & \$ . 15 \\
\hline \$ . 13 & \$ . 04 & \$ . 15 \\
\hline
\end{tabular}
Sales
Gross Margin
Operating Income
Income Before Income Taxes
Income Taxes (Benefit)
Net Income
Basic Net Income Per Share
Diluted Net Income Per Share
\(8,275,912\)
2,266
--------178
\(8,278,178\)
\(===========\)
\begin{tabular}{|c|}
\hline 8,396,236 \\
\hline 3,036 \\
\hline 8,399,272 \\
\hline
\end{tabular}
\(8,396,236\)
3,036
---------
\(8,399,272\)
\(===========\)
</TABLE>
8
NOTE 6 - SEGMENT INFORMATION
The Company classifies its businesses into four segments: Suttle, which manufactures U.S. standard modular connecting and wiring devices for voice and data communications; Austin Taylor, which manufactures British standard line jacks, patch panels, wiring harness assemblies, metal boxes, distribution cabinets and central office frames; Transition Networks and MiLAN Technology (substantially all assets of MiLAN purchased March 25, 2002), which designs and markets data transmission, computer network and media conversion products and print servers; and JDL Technologies (JDL) which provides telecommunications network design, specification and training services to educational institutions. Information concerning the Company's operations in the various segments for the nine-month periods ended September 30, 2002 and 2001 is as follows: <TABLE>
<CAPTION>

| Consolidated | Suttle | Austin <br> Taylor | Transition Networks | JDL Technologies | Corporate |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nine Months Ended September 30, | 2002: |  |  |  |  |  |
| <S> | <C> | <C> | <C> | <C> | <C> |  |
| <C> |  |  |  |  |  |  |
| Sales | \$ 24,791,892 | \$ 5,275,311 | \$ 34,709,446 | \$15,305,659 | \$ | - |
| \$ 80,082,308 |  |  |  |  |  |  |
| Cost of sales $59,918,509$ | 21,756,189 | 4,761,366 | 22,703,131 | 10,697,823 |  |  |
| Gross profit | 3,035,703 | 513,945 | 12,006,315 | 4,607,836 |  | - |

20,163,799
Selling, general and



## NOTE 7 - INCOME TAXES

Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year.

Statements regarding the Company's anticipated performance in future periods are forward looking and involve risks and uncertainties, including but not limited to: buying patterns of its Regional Bell Operating Customers, competitor's products, the success of its recent acquisitions, changes in tax laws, particularly in regard to taxation of its subsidiary in Puerto Rico.
$\qquad$

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
$\qquad$

Consolidated sales increased 11\% to $\$ 80,082,000$ in 2002. Consolidated operating income increased from $\$ 90,400$ to $\$ 1,890,000$ in 2002 . Nine month sales included a $\$ 6,373,000$ sales contribution from the MiLAN business unit which was acquired in this year's first quarter.

On March 25, 2002 the Company acquired substantially all the assets of MiLAN Technology from Digi International (NASDAQ: DGII) in an all cash transaction valued at approximately $\$ 8,100,000$. MiLAN is a growing provider of wireless telecommunications products, LAN switches, media conversion products and print servers. The Company continues to streamline MiLAN's cost structure and consolidate certain functions with other operating business units of CSI during 2002.

Suttle sales decreased $20 \%$ to $\$ 24,792,000$ in 2002 compared to $\$ 30,954,000$ in the nine-month period in 2001. Sales to the major telephone companies decreased $\$ 3,255,000$ or $22 \%$ for the nine-month period. Sales to these customers accounted for $47 \%$ of Suttle's sales. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors decreased $\$ 4,680,000$, or $35 \%$. Sales to retail customers increased $\$ 925,000$ or $69 \%$ in 2002 . Suttle's export sales, including sales to Canada, increased 120\% to \$1,537,000.

Suttle's sales declines are attributable to the continuing slowdown in capital spending by telecommunications industry companies and in particular the Regional Bell Operating Company (RBOC) customers. Suttle has implemented a strategy to utilize offshore manufacturing for data products as well as implementing a telesales group to sell voice and data products to the nation's thousands of telecom and electrical installation companies.

Suttle's gross margins decreased 49\% to $\$ 3,036,000$ in 2002 compared to $\$ 5,955,000$ in 2001. Suttle recorded a write down of excess and slow-moving inventory in the second quarter in the amount of $\$ 1,500,000$, which resulted in a 9\% reduction in gross margin in the second quarter. Gross margin as a percentage of sales declined to $12 \%$ in 2002 from $19 \%$ in 2001 . The decline in gross margin was also due to price cutting to meet competition and from the effect of excess manufacturing overhead costs relative to lower volumes. Suttle's operating income decreased $\$ 2,510,000$ in 2002 compared to 2001 before goodwill amortization. Suttle has implemented cost reduction measures, including $15 \%$ workforce reductions at its plants in Minnesota, Puerto Rico and Costa Rica. Suttle is also beginning to utilize offshore manufacturing arrangements in the Pacific Rim to strengthen the competitive position of traditional products and the DSL line filter business.

Austin Taylor's sales decreased $31 \%$ to $\$ 5,275,000$ in 2002 compared to $\$ 7,644,000$ in 2001. Austin Taylor's gross margin declined $24 \%$ to $\$ 514,000$ in 2002. Gross margin as a percentage of sales in 2002 was $10 \%$ compared to $9 \%$ in 2001. The decline in gross margin was principally due to increased pricing competition and lower business volumes. Selling, general and administrative expenses decreased by $\$ 357,000$ due to cost reduction measures implemented. The operating loss decreased $\$ 239,000$ to a reported loss of $\$ 279,000$ in 2002 compared to the operating loss through nine months in 2001 of $\$ 474,000$ before goodwill amortization.

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Transition Networks / MiLAN Technology segment sales increased by $32 \%$ to $\$ 34,709,000$ in the first nine months of 2002 compared to $\$ 26,360,000$ in the same period in 2001. Sales for this segment include a $\$ 6,373,000$ contribution from MiLAN Technology, which CSI purchased substantially all the assets from Digi International on March 25, 2002. Transition Networks sales were $\$ 28,336,000$ in 2002 compared to $\$ 26,360,000$ in the 2001 nine month period. The demand for media conversion and related products has remained strong in 2002 and is expected to remain strong throughout 2002. Gross margin increased to $\$ 12,006,000$ in 2002 from $\$ 9,827,000$ in 2001. Gross margin as a percentage of sales was 35\% in 2002 compared to $37 \%$ in 2001 . Gross margins were adversely affected by the sale of the MiLAN acquired inventory, which had lower margins. Selling, general and administrative expenses increased to $\$ 8,791,000$ in 2002 compared to $\$ 7,444,000$ in 2001. The increase was due to planned integration expenses related to the MiLAN acquisition. Selling, general and administrative expenses as a percentage of sales were $25 \%$ in 2002 and $28 \%$ in 2001 . Operating income increased to $\$ 3,216,000$ compared to $\$ 2,383,000$ before goodwill amortization in 2001.

Sales by JDL Technologies, Inc. increased to $\$ 15,306,000$ in 2002 from $\$ 6,891,000$ in 2001. The increase was due to sales of hardware purchases and services to plan, design, implement and manage network data systems for several large school districts. Gross margin in 2002 increased to $\$ 4,608,000$ compared to $\$ 2,741,000$ in 2001. Gross margin as a percentage of sales decreased to $30 \%$ from $40 \%$ in the 2001 period. Higher sales of lower margin hardware were the principal factor in a lower gross margin percentage in 2002. Selling, general and administrative expenses increased $\$ 325,000$, or $14 \%$ in 2002. JDL's operating income was $\$ 1,925,000$ in 2002 compared to operating income of $\$ 383,000$ before goodwill amortization in the 2001 period.

Consolidated investment income decreased $\$ 462,000$ due to lower earnings on invested funds and collection of the balance of a note receivable and accrued interest in the first quarter related to the sale of assets of discontinued operations. Interest expense decreased by $\$ 246,000$ in 2002 compared to 2001 due to a decrease in borrowings on the line of credit and lower interest rates. Income before income taxes increased by $\$ 1,584,000$ to $\$ 1,828,000$ in 2002. The Company's effective income tax rate is $40 \%$ in 2002 compared to $24 \%$ in 2001 . This is due to higher U.S. income, which is taxed at a higher rate, and lower income in Puerto Rico, which was taxed at a lower rate. Also, the Company received higher dividends from Puerto Rico in 2002 which are subject to a toll gate tax of $1.75 \%$. Net income increased $\$ 794,000$ to $\$ 1,098,000$ in 2002. 2001 pro forma net income for the nine months ended September 30, 2001 excluding goodwill amortization would have been $\$ 1,257,000$.

Consolidated sales increased $26 \%$ to $\$ 28,987,000$ in 2002. Consolidated operating income increased to $\$ 2,768,000$ from a loss of $\$ 491,000$ in the 2001 period. Third quarter sales included a $\$ 3,444,000$ sales contribution from the MiLAN business unit which was acquired in this year's first quarter.

Suttle sales decreased $21 \%$ to $\$ 7,977,000$ in the 2002 period compared to $\$ 10,116,000$ in 2001. Sales to the major telephone companies increased $\$ 1,366,000$ to $\$ 4,060,000$ in 2002. Sales to these customers accounted for $51 \%$ of Suttle's sales. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors decreased $\$ 3,274,000$ in 2002. Suttle's export sales remained constant at $\$ 264,000$ in 2002 .

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Suttle's gross margins decreased $15 \%$ to $\$ 1,702,000$ in 2002. The decline in gross margin was due primarily to price cutting to meet competition and excess factory overhead costs relative to lower volumes. Gross margin as a percentage of sales increased in 2002 to $21 \%$ compared to $20 \%$ in 2001 . Suttle had operating income of $\$ 186,000$ in the three-month period in 2002 compared to operating income of $\$ 315,000$ in the same period in 2001 before goodwill amortization.

Austin Taylor's sales decreased 15\% to $\$ 1,574,000$ in the 2002 period compared to $\$ 1,847,000$ in 2001. Austin Taylor's gross margin increased by $\$ 273,000$ compared to the 2001 period. Gross margin as a percentage of sales was 6\% in 2002 compared to a negative 9\% in 2001. Selling, general and administrative expenses decreased $\$ 41,000$ in 2002 due to increased cost control efforts. The operating loss decreased to $\$ 231,000$ compared to the operating loss of $\$ 544,000$ (before goodwill amortization) in the 2001 third quarter.

Transition Networks / MiLAN Technology segment sales increased by $60 \%$ to $\$ 14,417,000$ in the third quarter of 2002 compared to $\$ 8,986,000$ in the same period in 2001. Sales for this segment include sales from MiLAN Technology, which CSI purchased substantially all the assets from Digi International on March 25, 2002. MiLAN sales in the third quarter were $\$ 3,444,000$. Transition Networks third quarter sales were $\$ 10,973,000$ in 2002 compared to $\$ 8,986,000$ in the 2001 three-month period. Segment gross margin increased to $\$ 5,614,000$ in 2002 from $\$ 3,153,000$ in 2001. Gross margin as a percentage of sales was $39 \%$ in 2002 compared to $35 \%$ in 2001. Selling, general and administrative expenses increased to $\$ 3,304,000$ in 2002 compared to $\$ 2,426,000$ in 2001 . The increase was due to planned integration expenses related to the MiLAN acquisition and higher selling and marketing costs. Operating income increased to $\$ 2,310,000$ compared to $\$ 727,000$ before goodwill amortization in 2001.

Sales by JDL Technologies, Inc. increased by $\$ 2,895,000$ to $\$ 5,019,000$ in 2002. JDL's gross margin increased $\$ 1,107,000$ to $\$ 1,739,000$ in 2002 due to increased sales of hardware and services. Gross margin as a percentage of sales increased to $35 \%$ from $30 \%$ in the 2001 period. Selling, general and administrative expenses increased $\$ 173,000$, or $24 \%$ in 2002 . JDL's operating income was $\$ 833,000$ compared to $\$ 100,000$ before goodwill amortization in the 2001 period.

Consolidated investment income decreased $\$ 123,000$ due to lower earnings on invested funds and collection of the balance of a note receivable and accrued interest in the first quarter related to the sale of assets of discontinued operations. Interest expense decreased by $\$ 55,000$ in 2002 compared to 2001 due to a decrease in borrowings on the line of credit and lower interest rates. Income before income taxes increased to $\$ 2,725,000$ compare to a loss of $\$ 466,000$ in the 2001 third quarter. The company's effective income tax rate was 39\% in 2002. 2001 pro forma net income for the three months ended September 30, 2001 excluding goodwill amortization would have been $\$ 36,000$.

## Liquidity and Capital Resources

At September 30, 2002, the Company had approximately $\$ 21,807,000$ of cash and cash equivalents compared to $\$ 22,240,000$ of cash and cash equivalents at December 31, 2001. The Company had working capital of approximately $\$ 51,815,000$ and a current ratio of 3.5 to 1 compared to working capital of $\$ 51,149,000$ and a current ratio of 3.5 to 1 at the end of 2001 .

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The Company had operating cash flows of $\$ 9,080,000$ in the first nine months of 2002 compared to cash flows of $\$ 9,957,000$ in the same period in 2001. The decrease in cash flows from operations is due primarily to a reduction in depreciation and amortization as, upon adoption of SFAS 142, the Company stopped amortizing goodwill effective January 1, 2002. The Company has adjusted the business plans of all operations in order to conserve cash and reduce excess inventory and accounts receivable levels.

Investing activities used $\$ 6,615,000$ of cash in the 2002 nine-month period. The Company acquired substantially all of the assets of MiLAN Technology on March 25, 2002 for approximately $\$ 8,058,000$ in cash. Also in the first quarter of 2002, the Company received the balance of $\$ 2,765,000$ of the note receivable related to the sale of assets of a previously discontinued business unit. Cash
investments in new plant and equipment totaled $\$ 1,256,000$, which was financed by internal cash flows. The Company expects to spend an additional $\$ 250,000$ on capital additions in 2002.

Net cash used in financing activities was $\$ 2,945,000$ for the first nine months of 2002. The Company reduced its notes payable by $\$ 2,000,000$ in the second quarter of 2002. Notes payable were $\$ 7,000,000$ at September 30, 2002 compared to $\$ 9,000,000$ at December 31,2001 . The Company purchased and retired 149,346 shares of its stock in open market transactions during the 2002 period. At September 30, 2002 Board authorizations are outstanding to purchase an additional 79,087 shares.

In the opinion of management, based on the Company's current financial and operating position and projected future expenditures, sufficient funds are available to meet the Company's anticipated operating and capital expenditure needs.

## Critical Accounting Policies

Our critical accounting policies, including the assumptions and judgements underlying them, are discussed in our 2001 Form 10-K in Note 1 Summary of Significant Accounting Policies included in our Consolidated Financial Statements. These policies have been consistently applied in all material respects and disclose such matters as revenue recognition, investment valuation, asset impairment recognition and foreign currency translation. On an ongoing basis, we evaluate our estimates, including those related to reserves for inventory writedowns, uncollectable receivables and sales returns. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the result of which form the basis for making judgements about the carrying value of assets and liabilities that are not readily apparent from other sources. Results may differ from these estimates due to actual outcomes being different from those on which we based our assumptions. Management on an ongoing basis reviews these estimates and judgements.

Item 3. Quantitative and Qualitative Disclosures about Market Risk.

The Company has no freestanding or embedded derivatives. All contracts that contain provisions meeting the definition of a derivative also meet the requirements of, and have been designated as normal purchases or sales. The Company's policy is to not use freestanding derivatives and to not enter into contracts with terms that cannot be designated as normal purchases or sales.

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The vast majority of our transactions are denominated in U.S. dollars; as such, fluctuations in foreign currency exchange rates have historically not been material to the Company. At September 30, 2002 our bank line of credit carried a variable interest rate based on the London Interbank Offered Rate (Libor) plus $2 \%$. The Company's investments are money market type of investments that earn interest at prevailing market rates and as such do not have material risk exposure.

Based on the Company's operations, in the opinion of management, no material future losses or exposure exist relative to market risk.

Item 4. Controls and Procedures
(a) Evaluation of Disclosure Controls and Procedures.

The Company's Chief Executive Officer, Curtis A. Sampson, and Chief Financial Officer, Paul N. Hanson have reviewed the Company's disclosure controls and procedures within 90 days prior to the filing of this report. Based upon this review, these officers believe that the Company's disclosure controls and procedures are effective in ensuring that material information related to the Company is made known to them by others within the Company.
(b) Changes in Internal Controls.

There were no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to the date of their evaluation.

PART II. OTHER INFORMATION

Items 1 - 6. Not Applicable
Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the

Date: November 14, 2002

Date: November 14, 2002

Communications Systems, Inc.
By /s/ Curtis A. Sampson
--------------------------------
Curtis A. Sampson
Chairman and Chief Executive Officer
/s/ Paul N. Hanson
---------------------------------
Paul N. Hanson
Vice President and
Chief Financial Officer

## CERTIFICATIONS

I, Curtis A. Sampson certify that:

1. I have reviewed this quarterly report on Form 10-Q of Communications Systems, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report; 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
4. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and 6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: November 14, 2002
By /s/ Curtis A. Sampson
Curtis A. Sampson
Chairman and
Chief Executive Officer

I, Paul N. Hanson, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Communications Systems, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;

Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and 6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: November 14, 2002
By /s/ Paul N. Hanson
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Paul N. Hanson
Vice President and Chief Financial Officer

CERTIFICATION
The undersigned certify pursuant to 18 U.S.C.ss.1350, that:
(1) The accompanying Quarterly Report on Form 10-Q for the period ended September 30, 2002, fully complies with the requirements of Section $13(a)$ or $15(d)$ of the Securities Exchange Act of 1934; and
(2) The information contained in the accompanying Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 14, 2002

Date: November 14, 2002

By /s/ Curtis A. Sampson
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Curtis A. Sampson
Chairman and
Chief Executive Officer
By /s/ Paul N. Hanson

Paul N. Hanson
Vice President and Chief Financial Officer

