
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES INDEX

Page No.
Part I. Financial Information
Item 1. Financial Statements
Consolidated Balance Sheets 3
Consolidated Statements of Income 4
Consolidated Statements of Stockholders' Equity 5
Consolidated Statements of Cash Flows 6
Notes to Consolidated Financial Statements 7
Item 2. Management's Discussion and Analysis of

PART I. FINANCIAL INFORMATION
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES



## 3

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

<TABLE> <CAPTION>

> CONSOLIDATED STATEMENTS OF INCOME (unaudited)


        See notes to consolidated financial statements.
    4

\(</\) TABLE \(>\)

See notes to consolidated financial statements.

\title{
CONSOLIDATED STATEMENTS OF CASH FLOWS \\ (unaudited)
}
\begin{tabular}{|c|c|}
\hline \multicolumn{2}{|l|}{\multirow[b]{2}{*}{Ended September 30}} \\
\hline & \\
\hline & 1995 \\
\hline \multicolumn{2}{|l|}{1994} \\
\hline <S> & <C> \\
\hline <C> & \\
\hline \multicolumn{2}{|l|}{Cash Flows from Operating Activities:} \\
\hline Net income & \$6,973,062 \\
\hline \multicolumn{2}{|l|}{\$4,724,503} \\
\hline \multicolumn{2}{|l|}{Adjustments to reconcile net income to net cash} \\
\hline Depreciation and amortization & 1,906,358 \\
\hline \multicolumn{2}{|l|}{1,606,830} \\
\hline Adjustment to marketable securities reserve 75,698 & \((79,175)\) \\
\hline \multicolumn{2}{|l|}{Deferred tax items} \\
\hline \multicolumn{2}{|l|}{418,202} \\
\hline \multicolumn{2}{|l|}{Changes in assets and liabilities:} \\
\hline Decrease in marketable securities & 80,000 \\
\hline \multicolumn{2}{|l|}{129,275} \\
\hline Increase in receivables & \((174,483)\) \\
\hline \multicolumn{2}{|l|}{\((2,792,653)\)} \\
\hline Increase in inventories & \((1,138,759)\) \\
\hline \multicolumn{2}{|l|}{\((126,124)\)} \\
\hline Decrease (increase) in prepaid expenses & 13,482 \\
\hline \multicolumn{2}{|l|}{\((96,894)\)} \\
\hline Increase (decrease) in accounts payable & \((1,696,485)\) \\
\hline \multicolumn{2}{|l|}{219,398} \\
\hline Increase in accrued expenses & 171,162 \\
\hline \multicolumn{2}{|l|}{923,804} \\
\hline Decrease in income taxes payable & \((592,688)\) \\
\hline \multicolumn{2}{|l|}{\[
(348,672)
\]} \\
\hline Net cash provided by operating activities 4,733,367 & 5,462,474 \\
\hline \multicolumn{2}{|l|}{Cash Flows from Investing Activities:} \\
\hline \multicolumn{2}{|l|}{\[
(3,333,538)
\]} \\
\hline Decrease in mortgaged-backed and other securities & 15,324 \\
\hline \multicolumn{2}{|l|}{\[
22,226
\]} \\
\hline \multicolumn{2}{|l|}{348,055} \\
\hline \multicolumn{2}{|l|}{Collections from businesses transferred under} \\
\hline \multicolumn{2}{|l|}{262,099} \\
\hline Decrease (increase) in other assets & \((29,083)\) \\
\hline \multicolumn{2}{|l|}{285,885} \\
\hline Net cash used in investing activities \((2,415,273)\) & (1,946, 793) \\
\hline \multicolumn{2}{|l|}{Cash Flows from Financing Activities:} \\
\hline (100,752) & \\
\hline \multicolumn{2}{|l|}{Proceeds from issuance of long-term debt} \\
\hline \multicolumn{2}{|l|}{174,290} \\
\hline Dividends paid & \((1,718,040)\) \\
\hline \multicolumn{2}{|l|}{\((1,431,819)\)} \\
\hline Proceeds from issuance of common stock & 1,503,566 \\
\hline \multicolumn{2}{|l|}{\[
318,265
\]} \\
\hline Advances to Employee Stock Ownership Plan & \((220,332)\) \\
\hline \multicolumn{2}{|l|}{\[
(1,040,016)
\]} \\
\hline \multicolumn{2}{|l|}{\multirow[t]{2}{*}{}} \\
\hline & \\
\hline Net Increase in Cash and Cash Equivalents & 2,975,147 \\
\hline 1,319,139 & \\
\hline Cash and Cash Equivalents at Beginning of Period & 8,829,776 \\
\hline 6,598,139 & \\
\hline Cash and Cash Equivalents at End of Period \$7,917,278 & \$11,804,923 \\
\hline
\end{tabular}

Supplemental disclosures of cash flow information:
Income taxes paid during the period
\$1,088,672
Interest paid during the period
39,025
44,938
</TABLE>
See notes to consolidated financial statements.

6

## COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS
The balance sheet and statement of stockholders' equity as of September 30, 1995, the statements of income for the three and nine month periods ended September 30 , 1995 and 1994 and the statements of cash flows for the nine month periods ended September 30, 1995 and 1994 have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and changes in cash flows at September 30, 1995 and 1994 have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 1994 Annual Report to Shareholders. The results of operations for the periods ended September 30 are not necessarily indicative of the operating results for the entire year.

NOTE 2 - INVENTORIES
Inventories summarized below are priced at the lower of first-in, first-out cost or market:
<TABLE>
<CAPTION>

|  | September 30 1995 | December 31 1994 |
| :---: | :---: | :---: |
| <S> | <C> | <C> |
| Finished Goods | \$3,928,587 | \$3,525,693 |
| Raw Materials | 13,415,709 | 12,665,186 |
| Total | \$17,344,296 | \$16,190,879 |

## </TABLE>

NOTE 3 - INCOME TAXES
Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended September 30, 1995 and 1994 income taxes do not bear a normal relationship to income before income taxes, primarily because income from Puerto Rico operations are taxed at rates lower than the U.S. rate.

NOTE 4 - NET INCOME PER COMMON SHARE
Net income per share is based on the weighted average number of common and common equivalent shares outstanding during the periods. Common equivalent shares reflect the dilutive effect of outstanding stock options. Primary and fully diluted earnings per share are substantially the same.

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7
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

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Nine Months Ended September 30, 1995 Compared to Nine Months Ended September 30, 1994
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Consolidated revenues increased $\$ 12,413,000$ or $23 \%$ from the 1994 period. Telephone station apparatus revenue increased $\$ 9,583,000$ or $23 \%$. Apparatus sales to domestic (U.S. and Puerto Rico) customers increased $\$ 8,319,000$ or $27 \%$. Sales to the Big 8 telephone companies (the seven Regional Bell Operating Companies
and GTE) increased $\$ 6,521,000$ or $36 \%$ and accounted for $62 \%$ of domestic apparatus sales in the 1995 period. Sales increases to these customers were due to strong sales of the Company's CorroShield line of corrosion resistant products. Sales to electrical distributors and original equipment manufacturers increased $\$ 541,000$ or $14 \%$. Sales to retailers increased $\$ 551,000$ or $15 \%$.

Sales of telephone station apparatus to international customers increased $\$ 2,144,000$ or $19 \%$. Sales by Austin Taylor, the Company's United Kingdom based subsidiary, increased $\$ 1,128,000$ or $12 \%$. U.S. export sales increased $\$ 879,000$ or $90 \%$. Sales in Canada increased $\$ 136,000$ or $21 \%$.

Contract manufacturing sales increased $\$ 2,830,000$ or $22 \%$. Sales to Thermo-King, the segment's principal customer, declined $\$ 295,000$ or $4 \%$, due to Thermo-King's decision to move more of its manufacturing process to a plant it owns in Puerto Rico. Sales to Thermo-King accounted for $44 \%$ of Zercom's sales in the 1995 period compared to 56\% of sales in the 1994 period. Sales of multi-function display units used by a major watercraft manufacturer increased $\$ 1,252,000$ or $111 \%$. Sales of the Company's proprietary line of electronic fishing products increased $\$ 522,000$ or $96 \%$. Sales of printed circuit board assemblies to a Minnesota original equipment manufacturer added $\$ 768,000$ of new business in the period.

Gross margin as a percentage of apparatus sales was $27 \%$, compared to $28 \%$ in the 1994 period. Gains in overhead efficiencies in U.S. plants due to increased production volume were offset by changes in product mix, particularly CorroShield products which the Company sells at lower margins than standard products. Margins earned on Austin Taylor products declined to $20 \%$ from $25 \%$ in the 1995 period due to increased raw material costs. Gross margin on contract manufacturing sales declined to $13 \%$ compared to $15 \%$ in 1994 due to inventory reserves established on certain slow-moving inventory items in the 1995 period.

Selling, general and administrative expenses decreased $\$ 82,000$ or $1 \%$ from the 1994 period. Increased customer delivery charges in the U.S. were offset by lower selling expenses and lower corporate expenses.

Consolidated operating income increased $\$ 2,663,000$ or $47 \%$. Net other income increased $\$ 441,000$ from the 1994 period due to increased interest income on the Company's increased cash reserves, gains on sales of marketable securities, and increases in the value of the Company's marketable securities portfolio. The Company's effective income tax rate was $22 \%$ compared to $20 \%$ in the 1994 period. The Company's tax rate is lower than the full U.S. rate due to tax exemptions and benefits received by the Company's Puerto Rico operations. The Company's tax rate increased in 1995 due to limitations on the possessions tax credit the Company receives against U.S. income taxes on the earnings of its Puerto Rico subsidiary. Net income increased $\$ 2,249,000$, or $48 \%$.

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Three Months Ended September 30, 1995 Compared to Three Months Ended September 30, 1994

Consolidated revenues increased $\$ 2,656,000$ or $15 \%$ from the 1994 period. Telephone station apparatus revenues increased $\$ 2,524,000$ or $18 \%$. Apparatus sales to domestic (U.S. and Puerto Rico) customers increased $\$ 1,916,000$ or $19 \%$. Sales to the Big 8 telephone companies increased $\$ 2,319,000$ or $38 \%$ and accounted for $67 \%$ of domestic apparatus sales in the 1995 period. Sales increases to these customers were due to strong sales of the Company's CorroShield line of corrosion resistant products. The Company made first time volume shipments of CorroShield products to one RBOC in the 1995 period. Sales to retail customers increased $\$ 77,000$ or $7 \%$. Sales to electrical distributors and original equipment manufacturers increased $\$ 320,000$ or $32 \%$. Sales to other distributor decreased $\$ 685,000$ or $49 \%$.

Sales of telephone station apparatus to international customers increased $\$ 608,000$ or $16 \%$ over 1994. U.S. export sales increased $\$ 489,000$ or $185 \%$ due to sales of CorroShield products to Latin America and Caribbean island customers. Sales by Austin Taylor increased $\$ 52,000$ or $2 \%$. Sales in Canada increased $\$ 66,000$ or $32 \%$.

Contract manufacturing revenues increased $\$ 131,000$ or $4 \%$. Sales to Thermo-King declined $\$ 431,000$ or $20 \%$. The sales decline was due to Thermo-King's decision to perform certain manufacturing functions in-house which were previously done by the Company. Sales of video cables and wiring harnesses increased $\$ 150,000$. Sales of electronic fishing products increased $\$ 130,000$. Sales of printed circuit board assemblies to a Minnesota original equipment manufacturer added $\$ 113,000$ of business in the 1995 period. Sales of multi-function display units for watercraft increased $\$ 51,000$.

Gross margin as a percentage of apparatus sales was $29 \%$, compared to $28 \%$ in the 1994 period. Margin improvements were due to gains in overhead efficiencies in U.S. plants associated with increased production volumes, reductions in production overtime premiums paid, and reduced use of air freight to move
inventory. Margins earned on Austin Taylor products declined to $22 \%$ from $26 \%$ in the 1994 period due to increased raw material costs. Gross margin on contract manufacturing sales was $12 \%$ compared to $13 \%$ in the 1994 period.

Selling, general and administrative expenses increased $\$ 36,000$ or $1 \%$. Increased customer delivery expenses offset lower selling and corporate expenses in the period.

Consolidated operating income increased $\$ 764,000$ or $43 \%$. Net other income increased $\$ 118,000$ from the 1994 period due to increased interest income on the Company's increased cash reserves. The Company's effective income tax rate was $22 \%$ for the 1995 period compared to $20 \%$ in 1994. The Company's tax rate is lower than the full U.S. rate due to tax exemptions and benefits received by the Company's Puerto Rico operations. The Company's tax rate increased in 1995 due to limitations on the possessions tax credit the Company receives against u.S. income taxes on the earnings of its Puerto Rico subsidiary. Net income increased $\$ 667,000$, or $45 \%$.

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Liquidity and Capital Commitments
At September 30, 1995 the Company had approximately $\$ 11,805,000$ in cash compared to $\$ 8,830,000$ at December 31,1994 . Working capital increased $\$ 6,562,000$ from year end to $\$ 34,489,000$. The Company's current ratio was 4.4 to 1 , compared to 3.3 to 1 at December 31, 1994.

Net cash provided by operating activities increased 15\% from the 1994 nine months to $\$ 5,462,000$. Cash was utilized during the period to finance increases in inventory, purchase new plant and equipment and pay dividends and current liabilities. The Company received $\$ 1,504,000$ from issuance of common stock during the 1995 period, principally from exercises of employee stock options.

The Company's balance sheet remains strong, with stockholders' equity of $\$ 52,202,000$ compared to long-term debt of only $\$ 68,000$. The Company has available a $\$ 2,000,000$ bank line of credit. Management believes, based on the Company's current financial position and projected future expenditures, that sufficient funds are available to meet the Company's anticipated needs.

The deficit reduction plan presently being considered by Congress includes a provision which would eliminate, over a period of years, the possessions tax credit (Section 936) for companies operating in Puerto Rico. The Company has operated in Puerto Rico since 1978 and a major part of its investment in its telephone station apparatus manufacturing operation is located there. The Company has also benefited greatly from the possessions tax credit, which reduced the Company's income tax expense for the 1995 nine months by $\$ 1,575,000$. The Company believes elimination of the credit will have a negative impact on both the Puerto Rico economy and the Company's Puerto Rico operation. The Company cannot predict the form of the tax plan Congress will ultimately institute or the effect the plan will have on the Company.

PART II. OTHER INFORMATION

Items 1 - 6. Not Applicable

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

Communications Systems, Inc.

By Paul N. Hanson
Paul N. Hanson
Vice President and
Chief Financial Officer
Date: November 10, 1995
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