

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
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See notes to consolidated financial statements.

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> COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (unaudited)
> Three Months Ended March 31


| Sales | \$16,816,019 |  | \$15,793,821 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Costs and expenses: |  |  |  |  |  |
| Cost of sales |  | , 031 | 11,162,664 |  |  |
| Selling, general and |  |  |  |  |  |
| administrative expenses |  | , 506 | 2,318,496 |  |  |
| Total costs and expenses |  | ,537 | 13,481,160 |  |  |
| Operating income from continuing operations |  | , 482 | 2,312,661 |  |  |
| Other income and (expenses) : |  |  |  |  |  |
| Investment income |  | , 992 | 142,054 |  |  |
| Interest expense |  | (935) | $(6,398)$ |  |  |
| Other income, net |  | , 057 | 135,656 |  |  |
| Income from continuing operations |  |  |  |  |  |
| Income taxes (Note 4) |  | , 000 | 445,000 |  |  |
| Income from continuing operations |  | , 539 | 2,003,317 |  |  |
| Income from discontinued operations, net of income taxes |  |  |  |  |  |
| Net income |  | , 539 | \$2,044,675 |  |  |
| Net income per share: |  |  |  |  |  |
| Continuing operations |  | \$. 24 | \$. 21 |  |  |
| Discontinued operations |  |  | . 01 |  |  |
|  |  | \$. 24 | \$. 22 |  |  |
| Average common and common |  |  |  |  |  |
| See notes to consolidated financial statements. |  |  |  |  |  |
| 4 |  |  |  |  |  |
| COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY (unaudited) |  |  |  |  |  |
| <TABLE> <br> <CAPTION> |  |  |  |  |  |
|  | Common |  | Additional Paid in | Retained | Cumulative Translation |
|  | Shares | Amount | Capital | Earnings | Adjustment |
| Total |  |  |  |  |  |
| <S> | <C> | <C> | <C> | <C> | <C> |
| <C> |  |  |  |  |  |
| BALANCE at December 31, 1995 \$54,075,576 | 9,183,401 | \$459,170 | \$19,706,125 | \$34,140,435 | (\$230,154) |
| Net Income |  |  |  | 8,232,531 |  |
| 8,232,531 |  |  |  |  |  |
| $(2,868,154)$ |  |  |  |  |  |
|  |  |  |  |  |  |
| $158,523$ |  |  |  |  |  |
| Issuance of common stock under Employee Stock Option Plan | 52,381 | 2,619 | 466,427 |  |  |
| 469,046 |  |  |  |  |  |
| Tax benefit from nonqualified employee stock options |  |  | 12,701 |  |  |
| 12,701 |  |  |  |  |  |
| Purchase of Communications Systems <br> Inc. common stock $(3,262,683)$ | $(255,495)$ | $(12,775)$ | $(601,381)$ | $(2,648,527)$ |  |
| Issuance of common stock to acquire Automatic Tool and Connector Co. | 112,676 | 5,634 | 1,712,675 |  |  |
| $\begin{aligned} & 1,718,309 \\ & \quad \text { Cumulative translation adjustment } \end{aligned}$ |  |  |  |  | 479,629 |



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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
    NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
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NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS
The balance sheet and statement of stockholders' equity as of March 31, 1997 and the statements of income and statements of cash flows for the three month periods ended March 31, 1997 and 1996 have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at March 31,1997 and 1996 have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 1996 Annual Report to Shareholders. The results of operations for the periods ended March 31 are not necessarily indicative of the operating results for the entire year.

NOTE 2 - DISCONTINUED OPERATIONS
On November 4, 1996, the Company completed the sale of its contract manufacturing subsidiary, Zercom Corporation, to Nortech Systems, Inc. (Nasdaq National Market: NSYS). Nortech Systems acquired all the assets of Zercom, except cash and accounts receivable, in exchange for $\$ 1.5$ million cash and a $\$ 4.9$ million term note secured by Zercom's assets.

The Company's financial statements have been restated to separate the net assets and operating results of Zercom Corporation from the Company's continuing operations. Zercom's operating results were as follows:

Three Months Ended
March 31, 1996

| Sales | \$ | 4,665,292 |
| :---: | :---: | :---: |
| Costs and expenses |  | 4,599,201 |
| Interest income, net |  | 5,267 |
| Income before income taxes |  | 71,358 |
| Income tax expense |  | 30,000 |
| Net income | \$ | 41,358 |

Net assets of discontinued Zercom operations at December 31, 1996 consisted of:

| Accounts receivable | \$ | 567,679 |
| :---: | :---: | :---: |
| Deferred income taxes |  | 269,000 |
| Accrued expenses |  | (300,000) |
| Net assets of discontinued operations | \$ | 536,679 |

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
NOTE 3 - INVENTORIES
Inventories summarized below are priced at the lower of first-in, first-out cost or market:

|  |  | $\begin{gathered} \text { March } 31 \\ 1997 \end{gathered}$ |  | $\begin{array}{r} \text { December } 31 \\ 1996 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Finished Goods | \$ | 4,364,980 | \$ | 3,957,655 |
| Raw Materials |  | 10,895,344 |  | 9,904,259 |
| Total | \$ | 15,260,324 | \$ | 13,861,914 |

NOTE 4 - INCOME TAXES
Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended March 31, 1997 and 1996 income taxes do not bear a normal relationship to income before income taxes, primarily because income from Puerto Rico operations are taxed at rates lower than the U.S. rate.

NOTE 5 - NET INCOME PER COMMON SHARE
Net income per share is based on the weighted average number of common and common equivalent shares outstanding during the periods. Common equivalent shares reflect the dilutive effect of outstanding stock options. Primary and fully diluted earnings per share are substantially the same.

The Financial Accounting Standards Board (FASB) has issued SFAS 128, "Earnings per Share" which requires public companies to present basic earnings per share and, if applicable, diluted earnings per share instead of primary and fully diluted earnings per share. SFAS 128 is effective for interim and annual periods ending after December 15, 1997. The new standard would have no effect on the Company's net income per share for the three month periods ended March 31, 1997 and 1996.

NOTE 6 - ACQUISITION OF AUTOMATIC TOOL AND CONNECTOR CO., INC.
Effective January 4, 1996, the Company purchased all the capital stock of Automatic Tool and Connector Co., Inc. for $\$ 3,191,000$, consisting of $\$ 1,473,000$ of cash and 112,676 shares of the Company's common stock. The fair value of assets acquired in the transaction was $\$ 4,063,000$ (which includes excess of cost over net assets acquired was $\$ 2,864,000$, which is being amortized over ten years on a straight line basis) and liabilities of $\$ 872,000$ were assumed. Results of Automatic Tool, which are not material to the Company's financial results, are included in Company operations beginning January 4, 1996.

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

> Three Months Ended March 31, 1997 Compared to Three Months Ended March 31,1996

Revenues from continuing operations increased $\$ 1,022,000$ or $6 \%$ from the 1996 period. Sales to domestic (U.S. and Puerto Rico) customers increased $\$ 1,058,000$ or $9 \%$. Sales to the Big 8 telephone companies (the seven Regional Bell Operating Companies and GTE) increased $\$ 1,109,000$ or $15 \%$. The sales increase was due to sales of the Company's CorroShield line of corrosion resistant products to an additional RBOC. The Company's sales of CorroShield products would have been even higher in the 1997 quarter except for problems the Company experienced obtaining sufficient supplies of the gel-filled figs used in CorroShield products. Sales to retailers increased $\$ 361,000$ or $34 \%$ due to strong sales to Radio Shack stores. Sales to electrical distributors and original equipment manufacturers decreased $\$ 504,000$ or $14 \%$, due to lower sales to Lucent Technologies and lower sales of fiber optic connectors.

Sales to international customers decreased $\$ 36,000$ or $1 \%$. Sales by Austin Taylor, the Company's United Kingdom based subsidiary, increased $\$ 217,000$ or $7 \%$. U.S. export sales, including sales to Canada, decreased $\$ 253,000$ or $33 \%$. Gross margin as a percentage of sales was $30 \%$ compared to $29 \%$ in the 1996 period. Margin percentages improved in U.S. plants due to reduction in manufacturing overheads, which offset higher raw material costs. Margins earned on Austin Taylor products declined to $19 \%$ from $21 \%$ in the 1996 period due to increased raw material costs.

Selling, general and administrative expenses increased $\$ 305,000$ or $13 \%$ from the 1996 period. The increase was due to increased international sales expenses associated with efforts to develop export markets for telephone station apparatus products and increase sales of the Company's data products.

Operating income from continuing operations increased $\$ 55,000$ or $2 \%$. Investment income, net of interest expense, increased $\$ 240,000$ from the 1996 period due to higher interest rates earned on investments and increases in investable cash balances. The Company's effective income tax rate was $21 \%$ compared to $18 \%$ in the 1996 period. The Company's tax rate is lower than the full U.S. rate due to tax exemptions and benefits received by the Company's Puerto Rico operations. Income from continuing operations increased $\$ 165,000$, or $8 \%$. Income from discontinued operations was $\$ 41,000$ in the 1996 period. Net income increased $\$ 124,000$, or $6 \%$.

At March 31, 1997, the Company held approximately $\$ 18,016,000$ of cash compared to $\$ 17,799,000$ at December 31, 1996. Working capital was $\$ 38,117,000$ compared to $\$ 35,598,000$ at December 31,1996 . The Company's current ratio was 5.1 to 1 , unchanged from year end 1996.

Net cash provided by operating activities was $\$ 525,000$ compared to $\$ 990,000$ in the first three months of 1996. Cash was utilized during the period to finance increases in accounts receivable and inventory, purchase new plant and equipment and pay dividends.

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Liquidity and Capital Commitments (continued)
Under provisions of the Small Business Job Protection Act of 1996, the possessions tax credit, which shelters the Company's Puerto Rico income from U.S. income tax, was repealed for years after 1995. However, companies like CSI which currently qualify for the credit, may continue to claim the credit until 2005, subject to certain limitations. As of July 1, 1996, the credit no longer applied to investment income earned in Puerto Rico. The credit will continue to apply to business income earned in Puerto Rico through 2001. For the years 2002 to 2005, the amount of Puerto Rico business income eligible for the credit will be limited to an inflation adjusted amount based on Puerto Rico business income earned from 1990 to 1994. The possessions tax credit has a materially favorable effect on the Company's income tax expense. Had the Company incurred income tax expense on Puerto Rico operations in 1997 at the full U.S. rate, income tax expense would have increased by $\$ 510,000$.

The Company's balance sheet remains strong, with stockholders' equity of $\$ 61,050,000$ and no long-term debt. The Company has available a $\$ 2,000,000$ bank line of credit. Management believes, based on the Company's current financial position and projected future expenditures, that sufficient funds are available to meet the Company's anticipated needs.

The acquisition of Automatic Tool and Connector Co. and the disposition of Zercom Corporation as well as other acquisitions and dispositions the Company has made over the past several years have served to expand and focus the Company's telecommunications product offerings and customer base in both U.S. and international markets. The Company is seeking to position itself in the marketplace as a growth oriented manufacturer of telecommunications connecting devices. The Company is continuing to search for acquisition candidates with products that will enable the Company to better serve its target markets.

PART II. OTHER INFORMATION

Items 1 - 6. Not Applicable

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

Communications Systems, Inc.

By /s/Paul N. Hanson<br>Paul N. Hanson Vice President and

Chief Financial Officer
Date: May 14, 1997
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