

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
INDEX

| Part I. Financial Information | Page No |
| :--- | :--- |
| Item 1. Financial Statements |  |
|  | Consolidated Balance Sheets |
|  | Consolidated Statements of Income |
|  | Consolidated Statements of Stockholders' Equity |


| Consolidated Statements of Cash Flows | 6 |
| :--- | :--- |
| Notes to Consolidated Financial Statements | 7 |
| Item 2 . Management's Discussion and Analysis of |  |
|  | Financial Condition and Results of Operations |

2

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\section*{PART I. FINANCIAL INFORMATION}

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 1. Financial Statements

CONSOLIDATED BALANCE SHEETS
(unaudited)
\begin{tabular}{|c|c|c|}
\hline Assets: & \[
\begin{array}{r}
\text { September } 30 \\
1997
\end{array}
\] & \[
\begin{array}{r}
\text { December } 31 \\
1996
\end{array}
\] \\
\hline \multicolumn{3}{|l|}{Current assets:} \\
\hline <S> & <C> & <C> \\
\hline Cash & \$ 23,644,909 & \$ 17,799,398 \\
\hline Marketable securities & 796,100 & 889,782 \\
\hline Receivables, net & 12,213,181 & 10,375,080 \\
\hline Inventories - Note 3 & 18,105,242 & 13,861,914 \\
\hline Prepaid expenses & 424,905 & 460,692 \\
\hline Deferred income taxes & 1,062,283 & 792,000 \\
\hline Total current assets & 56,246,620 & 44,178,866 \\
\hline Property, plant and equipment & 26,072,307 & 24,299,704 \\
\hline less accumulated depreciation & \((16,845,146)\) & \((15,335,114)\) \\
\hline Net property, plant and equipment & 9,227,161 & 8,964,590 \\
\hline Net assets of discontinued operations & & 536,679 \\
\hline \multicolumn{3}{|l|}{Other assets:} \\
\hline Investments in mortgage backed and other securities & 3,669,383 & 4,487,934 \\
\hline Excess of cost over net assets acquired & 2,972,751 & 3,166,422 \\
\hline Deferred income taxes & 835,047 & 835,047 \\
\hline Notes receivable from sale of assets of discontinued operations & 4,665,390 & 4,866,597 \\
\hline Other assets & 1,059,483 & 559,979 \\
\hline Total other assets & 13,202,054 & 13,915,979 \\
\hline Total Assets & \$ 78,675,835 & \$ 67,596,114 \\
\hline
\end{tabular}

Liabilities and Stockholders' Equity:
\begin{tabular}{|c|c|c|c|c|}
\hline \begin{tabular}{l}
urrent liabilities \\
Accounts payable
\end{tabular} & \$ & 4,429,178 & \$ & 3,164,406 \\
\hline Accrued expenses & & 3,464,539 & & 2,622,853 \\
\hline Dividends payable & & 837,498 & & 728,585 \\
\hline Income taxes payable & & 3,051,549 & & 2,064,792 \\
\hline Total current liabilities & & 11,782,764 & & 8,580,636 \\
\hline Stockholders' Equity & & 66,893,071 & & 59,015,478 \\
\hline Total Liabilities and Stockholders' Equity & \$ & 78,675,835 & \$ & 67,596,114 \\
\hline \multicolumn{5}{|l|}{</TABIE> See notes to consolidated financial statements.} \\
\hline
\end{tabular}
(unaudited)

</TABLE> See notes to consolidated financial statements.
| <TABLE> |  |
| :--- | :---: |
| <CAPTION> | 4 |
|  | COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES |
|  | CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY |
|  | (unaudited) |



[^0]

</TABLE> See notes to consolidated financial statements.
6
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS
The balance sheet and statement of stockholders' equity as of September 30, 1997, the statements of income for the three and nine month periods ended September 30, 1997 and 1996, and the statements of cash flows for the nine month periods ended September 30 , 1997 and 1996 have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at September 30, 1997 and 1996 have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 1996 Annual Report to Shareholders. The results of operations for the periods ended September 30 are not necessarily indicative of the operating results for the entire year.

In February, 1997 the Company issued 20,870 shares of the Company's common stock to the Employee Stock Ownership Plan in payment of its 1996 obligation. In a noncash transaction, the Company recorded additional stockholders' equity of $\$ 300,000$ (reflecting the market value of the stock at the time of the contribution) and reduced accrued expenses by the same amount.

NOTE 2 - DISCONTINUED OPERATIONS
On November 4, 1996, the Company completed the sale of its contract manufacturing subsidiary, Zercom Corporation, to Nortech Systems, Inc. (Nasdaq National Market: NSYS). Nortech Systems acquired all the assets of Zercom, except cash and accounts receivable, in exchange for $\$ 1.5$ million cash and a $\$ 4.9$ million term note secured by Zercom's assets.

The Company's financial statements have been restated to separate the net assets and operating results of Zercom Corporation from the Company's continuing operations. Zercom's operating results were as follows:

<TABLE>
<CAPTION>
\begin{tabular}{lll} 
<S> & \(<\mathrm{C}>\) & \(<\mathrm{C}>\) \\
Sales & \(\$ 3,033,690\) & \(\$ 11,846,815\)
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline Costs and expenses & & 3,077,965 & & 12,401,679 \\
\hline Interest income, net & & 11,429 & & 24,740 \\
\hline Loss before income taxes & & \((32,846)\) & & \((530,124)\) \\
\hline Income tax benefit & & \((5,000)\) & & \((175,000)\) \\
\hline Loss from operations & & 27,846) & & \((355,124)\) \\
\hline Loss on disposal of discontinued operations, including provision of \(\$ 30,000\) for operating losses during disposal period, net of tax benefits of \$133,000 & & \((393,000)\) & & \((393,000)\) \\
\hline & \$ & \((420,846)\) & \$ & \((748,124)\) \\
\hline
\end{tabular}
</TABLE>
> 7
> COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| Net assets of discontinued Zercom operations at | December 31,1996 consisted of: |
| :--- | :---: |
| Accounts receivable | $\$ 67,679$ |
| Deferred income taxes | 269,000 |
| Accrued expenses | $(300,000)$ |
|  | $=--=-=-1$ |
| Net assets of discontinued operations | $\$ 536,679$ |
|  | $===========$ |

NOTE 3 - INVENTORIES
Inventories summarized below are priced at the lower of first-in, first-out cost or market:

|  | September 30 |  | December 31 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1997 |  | 1996 |
| Finished Goods | \$ | 4,928,649 | \$ | 3,957,655 |
| Raw Materials |  | 13,176,593 |  | 9,904,259 |
| Total | \$ | 18,105,242 | \$ | 13,861,914 |

NOTE 4 - INCOME TAXES
Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended September 30, 1997 and 1996 income taxes do not bear a normal relationship to income before income taxes, primarily because income from Puerto Rico operations are taxed at rates lower than the U.S. rate.

The Puerto Rico Bureau of Income Tax has examined the Company's tax returns for 1993, 1994 and 1995 and has proposed certain adjustments to taxable income which the Company is contesting. If the Bureau of Income Tax positions were to prevail, it could affect the Company's U.S. federal and state tax liabilities in those years, and have ramifications for future years income taxes. The Company believes this matter will be resolved with no material adverse effect on financial position or results of operations.

NOTE 5 - NET INCOME PER COMMON SHARE
Net income per share is based on the weighted average number of common and common equivalent shares outstanding during the periods. Common equivalent shares reflect the dilutive effect of outstanding stock options. Primary and fully diluted earnings per share are substantially the same.

The Financial Accounting Standards Board (FASB) has issued SFAS 128, "Earnings per Share" which requires public companies to present basic earnings per share and, if applicable, diluted earnings per share instead of primary and fully diluted earnings per share. SFAS 128 is effective for interim and annual periods ending after December 15, 1997. The new standard would have no material effect on the Company's net income per share for the periods ended September 30, 1997 and 1996.

8
COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations Nine Months Ended September 30, 1997 Compared to
Nine Months Ended September 30, 1996

Revenues from continuing operations increased $\$ 6,169,000$ or $12 \%$ from the 1996 period. Sales to domestic (U.S. and Puerto Rico) customers increased $\$ 4,428,000$ or $11 \%$. The sales increase was due to a $66 \%$ increase in sales of the Company's

CorroShield line of corrosion resistant products from the 1996 period. CorroShield products accounted for $37 \%$ of all shipments from U.S. plants in the 1997 period. Sales to the Big 8 telephone companies (the seven Regional Bell Operating Companies and GTE) increased $\$ 2,268,000$ or $9 \%$. Sales to retailers increased $\$ 763,000$ or $20 \%$ due to increased sales to Radio Shack stores. Sales to electrical distributors and original equipment manufacturers increased $\$ 1,458,000$ or $16 \%$.

Sales to international customers increased $\$ 1,741,000$ or $17 \%$. Sales by Austin Taylor, the Company's United Kingdom based subsidiary, increased $\$ 1,619,000$ or $20 \%$ due to increased sales of metal street cabinets and cable television ("CATV") customer premise equipment to U.K. based customers. U.S. export sales, including sales to Canada, increased $\$ 122,000$ or $6 \%$.

Gross margin as a percentage of sales was $32 \%$ compared to $30 \%$ in the 1996 period. Margin percentages in U.S. plants were $35 \%$ compared to $32 \%$ in 1996. Improvements were due to volume drive reductions in manufacturing overhead percentages and reductions of unfavorable production overhead variances, which offset higher raw material costs. Margins earned on Austin Taylor products improved to $19 \%$ from $18 \%$ in the 1996 period for the same reasons.

Selling, general and administrative expenses increased $\$ 468,000$ or $6 \%$ from the 1996 period. The increase was due to increased sales expenses associated with efforts to increase sales of the company's data products and develop export markets for telephone station apparatus products. These increases offset selling and administrative expense reductions at Austin Taylor.

Operating income from continuing operations increased $\$ 2,530,000$ or $35 \%$. Investment income, net of interest expense, increased $\$ 758,000$ from the 1996 period due to higher interest rates earned on investments and increases in investable cash balances. The Company's effective income tax rate was 25\% compared to $21 \%$ in the 1996 period. The Company's tax rate is lower than the full U.S. rate due to tax exemptions and benefits received by the Company's Puerto Rico operations. The Company's effective tax rate increased because income from Puerto Rico in the 1997 period exceeded the tax credits available to the Company to completely shelter it from U.S tax. Income from continuing operations increased $\$ 2,103,000$, or $38 \%$. Loss from discontinued operations was $\$ 748,000$ in the 1996 period. Net income increased $\$ 2,851,000$, or $53 \%$.

9

## COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

## Three Months Ended September 30, 1997 Compared to Three Months Ended September 30, 1996

Revenues from continuing operations increased $\$ 1,399,000$ or $8 \%$ from the 1996 period. Sales to domestic (U.S. and Puerto Rico) customers increased $\$ 1,147,000$ or $8 \%$. The sales increase was due to an $47 \%$ increase in sales of the Company's CorroShield line of corrosion resistant products from the 1996 period. CorroShield products accounted for $38 \%$ of all shipments from U.S. plants in the 1997 period. Sales to electrical distributors and original equipment manufacturers increased $\$ 854,000$ or $46 \%$, due to increased sales of CorroShield products to distributors. Sales to retailers increased $\$ 446,000$ or $32 \%$ due to strong sales to Radio Shack stores. Sales to the Big 8 telephone companies (the seven Regional Bell Operating Companies and GTE) decreased $\$ 208,000$ or $2 \%$.

Sales to international customers increased $\$ 252,000$ or $7 \%$. Sales by Austin Taylor, the Company's United Kingdom based subsidiary, increased $\$ 275,000$ or $9 \%$ due to increased sales of metal street cabinets and CATV customer premise equipment to U.K. based customers. U.S. export sales, including sales to Canada, decreased $\$ 23,000$ or $3 \%$.

Gross margin as a percentage of sales was $34 \%$ compared to $32 \%$ in the 1996 period. Margin percentages in U.S. plants were $37 \%$ compared to $34 \%$ in 1996. . Improvements were due to volume drive reductions in manufacturing overhead percentages and reductions of unfavorable production overhead variances, which offset higher raw material costs. Margins earned on Austin Taylor products declined to $19 \%$ from $20 \%$ in the 1996 period due to higher raw material costs.

Selling, general and administrative expenses decreased $\$ 128,000$ or $4 \%$ from the 1996 period. The decrease was due to lower selling and administrative expenses at Austin Taylor and lower corporate administrative expenses, which offset increased U.S. apparatus sales expenses for data products and export products.

Operating income from continuing operations increased $\$ 1,041,000$ or $37 \%$. Investment income, net of interest expense, increased $\$ 286,000$ from the 1996 period due to higher interest rates earned on investments and increases in investable cash balances. The Company's effective income tax rate was $30 \%$ compared to $23 \%$ in the 1996 period. The Company's tax rate is lower than the full U.S. rate due to tax exemptions and benefits received by the Company's Puerto Rico operations. The Company's effective tax rate increased because income from Puerto Rico in the 1997 period exceeded the tax credits available to the Company to completely shelter it from U.S tax. Income from continuing

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Liquidity and Capital Commitments
At September 30, 1997, the Company held approximately $\$ 23,645,000$ of cash compared to $\$ 17,799,000$ at December 31, 1996. Working capital was $\$ 44,464,000$ compared to $\$ 35,598,000$ at December 31, 1996. The Company's current ratio was 4.8 to 1 compared to 5.1 to 1 at December 31, 1996. In addition to its cash and working capital balances, the Company also holds investments in long-term securities and notes receivable totaling $\$ 8,335,000$.

Net cash provided by operating activities was $\$ 7,347,000$ compared to $\$ 7,801,000$ in the first nine months of 1996. Cash was utilized during the period to finance increases in accounts receivable and inventory, purchase new plant and equipment and pay dividends. The Company received $\$ 2,010,000$ of cash in the 1997 period from issuance of its common stock, mostly due to exercises of employee stock options.

Under provisions of the Small Business Job Protection Act of 1996, the possessions tax credit, which shelters the Company's Puerto Rico income from U.S. income tax, was repealed for years after 1995. However, companies like CSI which currently qualify for the credit, may continue to claim the credit until 2005, subject to certain limitations. As of July 1, 1996, the credit no longer applied to investment income earned in Puerto Rico. The credit will continue to apply to business income earned in Puerto Rico through 2001. For the years 2002 to 2005, the amount of Puerto Rico business income eligible for the credit will be limited to an inflation adjusted amount based on Puerto Rico business income earned from 1990 to 1994. The possessions tax credit has a materially favorable effect on the Company's income tax expense. Had the company incurred income tax expense on Puerto Rico operations in 1997 at the full U.S. rate, income tax expense would have increased by approximately $\$ 1,800,000$.

The Company's balance sheet remains strong, with stockholders' equity of $\$ 66,893,000$ and no long-term debt. The Company has available a $\$ 2,000,000$ bank line of credit. Management believes, based on the Company's current financial position and projected future expenditures, that sufficient funds are available to meet the Company's anticipated needs.

The acquisition of Automatic Tool and Connector Co. and the disposition of Zercom Corporation as well as other acquisitions and dispositions the Company has made over the past several years have served to expand and focus the Company's telecommunications product offerings and customer base in both U.S. and international markets. The Company is seeking to position itself in the marketplace as a growth oriented manufacturer of telecommunications connecting devices. The Company is continuing to search for acquisition candidates with products that will enable the Company to better serve its target markets.

Statements regarding the Company's anticipated performance in future periods are forward looking and involve risks and uncertainties, including but not limited to: buying patterns of the Regional Bell Operating Companies and other customers, competitive products, and other factors.

11

PART II. OTHER INFORMATION
Items 1 - 6. Not Applicable

## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

Communications Systems, Inc.

> By Paul N. Hanson
> Paul N. Hanson

Vice President and
Chief Financial Officer

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