

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
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> COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY (unaudited)

\((137,738)\)
(137,738)


See notes to consolidated financial statements.
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<TABLE>
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

31


1997
-_-_-_
CASH FLOWS FROM OPERATING ACTIVITIES:
<S>
Net income
2,168,539
Adjustments to reconcile net income
to net cash provided by operating activities:
Depreciation and amortization
627,392
Adjustment to marketable securities reserve
Three Months Ended March
\((20,091)\)
Changes in assets and liabilities: Decrease in marketable secu

Decrease (increase) in accounts receivable
\((1,186,292)\)
Increase in inventory
\((1,468,915)\)
Decrease (increase) in prepaid expenses
\$ 2,194,223
c>
\$
\begin{tabular}{ll}
\((145,650)\) & Decrease (increase) in prepaid expenses \\
\((269,310)\) & Increase in deferred income taxes \\
644,700 & Increase in accounts payable \\
618 & Increase in accrued expenses \\
173,617 & Increase (decrease) in income taxes payable
\end{tabular}


4, 654,413
524,608
CASH FLOWS FROM INVESTING ACTIVITIES:
Capital expenditures (1,005,875)
(650,202)
Decrease in mortgage backed and other investment securities
433, 874
182,590
Increase in other assets
\((466,727)\)

</TABLE> See notes to consolidated financial statements.
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS

The balance sheet and statement of stockholders' equity as of March 31, 1998, and the statements of income and statements of cash flows for the three month periods ended March 31, 1998 and 1997, have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at March 31, 1998 and 1997 have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 1997 Annual Report to Shareholders. The results of operations for the periods ended March 31 are not necessarily indicative of the operating results for the entire year.

Effective January 1, 1998, the Company has adopted the provisions of Financial Accounting Standards Board Statement No. 130, "Reporting Comprehensive Income" (SFAS No. 130). This statement establishes standards for reporting and presenting comprehensive income and its components in the financial statements. The Company's total comprehensive income for the three month periods ended March 31, 1998 and 1997 was $\$ 2,277,483$ and $\$ 1,928,312$, respectively.

In February, 1997 the Company issued 20,870 shares of the Company's common stock to the Employee Stock Ownership Plan in payment of its 1996 obligation. In a noncash transaction, the Company recorded additional stockholders' equity of $\$ 300,000$ (reflecting the market value of the stock at the time of the contribution) and reduced accrued expenses by the same amount.

Inventories summarized below are priced at the lower of first-in, first-out cost or market:

|  |  | $\begin{gathered} \text { March } 31 \\ 1998 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 1997 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Finished Goods | \$ | 5,923,706 | \$ | 5,237,907 |
| Raw Materials |  | 13,824,425 |  | 13,200,624 |
| Total | \$ | 19,748,131 | \$ | 18,438,531 |

NOTE 3 - INCOME TAXES

Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended March 31, 1998 and 1997 income taxes do not bear a normal relationship to income before income taxes, primarily because income from Puerto Rico operations are taxed at rates lower than the U.S. rate.

## NOTE 4 - NET INCOME PER COMMON SHARE

The Financial Accounting Standards Board (FASB) has issued SFAS 128, "Earnings per Share" which requires public companies to present basic earnings per share and, if applicable, diluted earnings per share instead of primary and fully

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
diluted earnings per share. SFAS 128 is effective for interim and annual periods ending after December 15, 1997. The Company has restated its net income per share for prior periods to conform with the new standard.

Basic net income per common share is based on the weighted average number of common shares outstanding during each year. Diluted net income per common share takes into effect the dilutive effect of potential common shares outstanding. The Company's only potential common shares outstanding are stock options. Adoption of the new standard did not have a material effect on the Company's net income per share.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Three Months Ended March 31, 1998 Compared to Three Months Ended March 31, 1997

Sales totaled $\$ 17,486,000$, an increase of $\$ 670,000$ or $4 \%$ from the 1997 period. Operating income was $\$ 2,286,000$, a decrease of $\$ 82,000$ or $3 \%$ from 1997. Sales to domestic (U.S. and Puerto Rico) customers increased $\$ 356,000$ or $3 \%$. Sales to electrical distributors and original equipment manufacturers increased $\$ 452,000$ or $15 \%$. Sales in Puerto Rico increased $\$ 240,000$ or $44 \%$. Sales to the Big 6 telephone companies (the five Regional Bell Operating Companies and GTE) decreased $\$ 610,000$ or $7 \%$. The decline in sales to this market was due to purchase pattern adjustments caused by the merger of two RBOCs and inventory overstocks at a third RBOC. Sales to retailers decreased $\$ 15,000$ or $1 \%$.

The sales increases were generated by a $28 \%$ increase in sales of the Company's CorroShield line of corrosion resistant connectors. CorroShield product sales totaled $\$ 5,642,000$ in the 1998 period compared to $\$ 4,400,000$ in 1997. Sales of conventional voice products declined $\$ 313,000$ or $5 \%$. The Company believes the sales decline of these products is due to customers converting to the CorroShield product. Sales of data products decreased $\$ 269,000$ or $16 \%$. Sales of fiber optic connector products decreased $\$ 169,000$ or $17 \%$.

Sales to international customers increased $\$ 314,000$ or $9 \%$. Sales by Austin Taylor, the Company's United Kingdom based subsidiary, increased $\$ 1,619,000$ or $20 \%$ due to increased sales of metal street cabinets and cable television ("CATV") customer premise equipment to U.K. based customers. U.S. export sales, including sales to Canada, increased $\$ 135,000$ or $26 \%$ due to sales of CorroShield products to Caribbean customers.

Gross margin as a percentage of sales was $30 \%$, unchanged from the 1997 period. Margin percentages in U.S. plants were $32 \%$ in each period. Margins earned on Austin Taylor products improved to 21\% from 19\% in the 1997 period.

Selling, general and administrative expenses increased $\$ 335,000$ or $13 \%$ from the 1997 period. The increase was due to increased sales expenses associated with efforts to increase sales of the Company's data products and develop export markets for telephone station apparatus products. These increases offset selling and administrative expense reductions at Austin Taylor.

Investment income, net of interest expense, increased \$83,000 from the 1997 period due to higher interest rates earned on investments and increases in investable cash balances. The Company's effective income tax rate was $20 \%$ compared to $21 \%$ in the 1997 period. The Company's tax rate is lower than the full U.S. rate due to tax exemptions and benefits received by the Company's Puerto Rico operations. Net income increased $\$ 26,000$, or $1 \%$.

## Liquidity and Capital Commitments

At March 31, 1998, the Company held approximately $\$ 24,238,000$ of cash compared to $\$ 17,942,000$ at December 31, 1997. Working capital was $\$ 47,794,000$ compared to $\$ 48,514,000$ at December 31, 1997. The Company's current ratio was 6.1 to 1 compared to 6.9 to 1 at December 31, 1996. In addition to its cash and working capital balances, the Company also holds investments in long-term securities and notes receivable totaling $\$ 7,480,000$.

Net cash provided by operating activities was $\$ 4,654,000$ compared to $\$ 525,000$ in the first three months of 1997. Cash was utilized during the period to finance increased inventory levels, purchase new plant and equipment and pay dividends.

The Company's Board of Directors has authorized the purchase and retirement of up to 500,000 shares of the Company's common stock on the open market or in privately negotiated transactions consistent with overall market and financial conditions. At March 31, 1998, the Company had purchased and retired 123,900 shares of stock at a cost of $\$ 2,101,000$. Subsequent to the end of the quarter, an additional 109,100 shares have been purchased and retired. The Company received $\$ 326,000$ from stock issuances in the 1998 period due to exercise of employee stock options.

Under provisions of the Small Business Job Protection Act of 1996, the possessions tax credit, which shelters the Company's Puerto Rico income from U.S. income tax, was repealed for years after 1995. However, companies like CSI which currently qualify for the credit, may continue to claim the credit until 2005, subject to certain limitations. As of July 1, 1996, the credit no longer applied to investment income earned in Puerto Rico. The credit will continue to apply to business income earned in Puerto Rico through 2001. For the years 2002 to 2005, the amount of Puerto Rico business income eligible for the credit will be limited to an inflation adjusted amount based on Puerto Rico business income earned from 1990 to 1994. The possessions tax credit has a materially favorable effect on the Company's income tax expense. Had the Company incurred income tax expense on Puerto Rico operations in 1998 at the full U.S. rate, income tax expense would have increased by approximately $\$ 600,000$.

The Company's balance sheet remains strong, with stockholders' equity of $\$ 68,928,000$ and no long-term debt. The Company has available a $\$ 2,000,000$ bank line of credit. Management believes, based on the Company's current financial position and projected future expenditures, that sufficient funds are available to meet the Company's anticipated needs.

Statements regarding the Company's anticipated performance in future periods are forward looking and involve risks and uncertainties, including but not limited to: buying patterns of the Regional Bell Operating Companies and other customers, competitive products, and other factors.
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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

PART II. OTHER INFORMATION
Items 1 - 6. Not Applicable
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Signatures
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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

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0000022701
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