

## COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

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\section*{COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)}

Six Months Ended June
30


CASH FLOWS FROM OPERATING ACTIVITIES:
<S>
Net income
\$ 4,636,238
\$
5,051,963
Adjustments to reconcile net income
to net cash provided by operating activities:
Depreciation and amortization \(1,355,908\)
1,246,477
Adjustment to marketable securities reserve
\(1,355,908\)
\((24,684)\)
Changes in assets and liabilities:
Decrease in marketable securities 820,066
128,141
Decrease (increase) in accounts receivable
192,239
\((1,250,215)\)
Increase in inventory
\((2,030,678)\)
\((2,236,126)\)
Decrease in prepaid expenses
184,692
Increase in deferred income taxes
(606)
\((269,643)\)
Increase in accounts payable
253,009
431,064
594,946
Increase in accrued expenses 933,581
Increase in income taxes payable 107,093
\(6,692,649\)
4,283,567
CASH FLOWS FROM INVESTING ACTIVITIES:
Capital expenditures \(\quad(2,131,338)\)
(1, 601, 178)
Decrease in mortgage backed and other investment securities
825,167 582,566

Increase in other assets
\((458,039)\)
Changes in assets and liabilities of discontinued operations
536,679
Collection of notes receivable
201,207
Proceeds from maturities of U.S. Treasury securities
Payment for purchase of Austin Taylor Communications, Ltd. (79,947)
------
Net cash provided by (used in) investing activities
\((818,712)\)
CASH FLOWS FROM FINANCING ACTIVITIES:
Dividends paid
(1, 463, 882)
Proceeds from issuance of common stock
969,309
Purchases of Communications Systems, Inc. common stock
_-_-_-_
Net cash used in financing activities
\((494,573)\)
------

EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH (54,002)
\(\qquad\)

NET INCREASE IN CASH AND CASH EQUIVALENTS
2,916,280
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD 17,799,398
------
CASH AND CASH EQUIVALENTS AT END OF PERIOD
20,715,678
\(===========\)

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:
Income taxes paid
1,010,076
Interest paid
See notes to consolidated financial
statements.
</TABLE>
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NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS
The balance sheet and statement of stockholders' equity as of June 30, 1998, and the statements of income for the three and six month periods ended June 30, 1998 and 1997, and the statements of cash flows for the six month periods ended June 30, 1998 and 1997, have been prepared by the Company without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at June 30, 1998 and 1997 have been made.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles
have been condensed or omitted. It is suggested these condensed financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 1997 Annual Report to Shareholders. The results of operations for the periods ended June 30 are not necessarily indicative of the operating results for the entire year.

Effective January 1, 1998, the Company has adopted the provisions of Financial Accounting Standards Board Statement No. 130, "Reporting Comprehensive Income" (SFAS No. 130). This statement establishes standards for reporting and presenting comprehensive income and its components in the financial statements. The Company's total comprehensive income for the three-month periods ended June 30 , 1998 and 1997 was $\$ 2,429,830$ and $\$ 2,963,733$, respectively. The Company's total comprehensive income for the six-month periods ended June 30, 1998 and 1997 was $\$ 4,707,313$ and $\$ 4,892,045$, respectively.

In February, 1997 the Company issued 20,870 shares of the Company's common stock to the Employee Stock Ownership Plan in payment of its 1996 obligation. In a noncash transaction, the Company recorded additional stockholders' equity of $\$ 300,000$ (reflecting the market value of the stock at the time of the contribution) and reduced accrued expenses by the same amount.

NOTE 2 - INVENTORIES
Inventories summarized below are priced at the lower of first-in, first-out cost or market:

|  |  | $\begin{gathered} \text { June } 30 \\ 1998 \end{gathered}$ |  | December 31 $1997$ |
| :---: | :---: | :---: | :---: | :---: |
| Finished Goods | \$ | 7,220,175 | \$ | 5,237,907 |
| Raw Materials |  | 13,271,634 |  | 13,200,624 |
| Total | \$ | 20,491,809 | \$ | 18,438,531 |

NOTE 3 - INCOME TAXES
Income taxes are computed based upon the estimated effective rate applicable to operating results for the full fiscal year. For the periods ended June 30, 1998 and 1997 income taxes do not bear a normal relationship to income before income taxes, primarily because income from Puerto Rico operations are taxed at rates lower than the U.S. rate.

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Six Months Ended June 30, 1998 Compared to

 Six Months Ended June 30, 1997Sales totaled $\$ 34,456,000$, a decrease of $\$ 2,541,000$ or $7 \%$ from the 1997 period. Operating income was $\$ 5,001,000$, a decrease of $\$ 726,000$ or 13\% from 1997. Sales to domestic (U.S. and Puerto Rico) customers decreased $\$ 1,875,000$ or $7 \%$. Sales to the Big 6 telephone companies (the five Regional Bell Operating Companies and GTE) decreased $\$ 2,722,000$ or $14 \%$. The decline in sales to this market was due to purchase pattern adjustments caused by the merger of two RBOCs and inventory overstocks at a third RBOC. Sales to this market accounted for $60 \%$ of domestic sales in the 1998 period. Sales to electrical distributors and original equipment manufacturers increased $\$ 776,000$ or $12 \%$. Sales in Puerto Rico increased $\$ 309,000$ or $37 \%$. Sales to retailers decreased $\$ 349,000$ or $13 \%$.

The sales decreases were spread over all of the Company's product groups. Sales of the Company's CorroShield line of corrosion resistant connectors, which has lead the Company's sales growth, were 5\% lower for 1998 than in the 1997 period. CorroShield product sales totaled $\$ 10,450,000$ in the 1998 period compared to $\$ 10,998,000$ in 1997. Sales of conventional voice products declined $\$ 207,000$ or $2 \%$. The Company believes the sales decline of these products is due to customers converting to the CorroShield product. Sales of data products decreased $\$ 1,019,000$ or $27 \%$. Sales of fiber optic connector products decreased $\$ 386,000$ or 19\%.

Sales to international customers decreased $\$ 666,000$ or $8 \%$. Sales by Austin Taylor, the Company's United Kingdom based subsidiary, decreased $\$ 380,000$ or $6 \%$ due to lower sales of metal street cabinets and cable television ("CATV") customer premise equipment to U.K. based customers. U.S. export sales, including sales to Canada, decreased $\$ 286,000$ or $26 \%$ due to lower sales of fiber products.

Gross margin as a percentage of sales was 31\%, unchanged from the 1997 period. Margin percentages in U.S. plants were $33 \%$ in each period. Margins earned on Austin Taylor products improved to 20\% from 19\% in the 1997 period.

Selling, general and administrative expenses decreased \$17,000 from the 1997
period. The decrease was due to timing changes in sales and marketing programs as the Company refocused efforts to increase sales of the Company's data products and develop export markets for telephone station apparatus products.

Investment income, net of interest expense, increased $\$ 10,000$ from the 1997 period. The Company's effective income tax rate was $20 \%$ compared to $22 \%$ in the 1997 period. The Company's tax rate is lower than the full U.S. rate due to tax exemptions and benefits received by the Company's Puerto Rico operations. Net income decreased $\$ 416,000$, or $8 \%$.

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Three Months Ended June 30, 1998 Compared to
Three Months Ended June 30, 1997

Sales totaled $\$ 16,970,000$, a decrease of $\$ 3,211,000$ or $16 \%$ from the 1997 period. Operating income was $\$ 2,715,000$, a decrease of $\$ 644,000$ or $19 \%$ from 1997. Sales to domestic (U.S. and Puerto Rico) customers decreased $\$ 2,231,000$ or $14 \%$. Sales to the Big 6 telephone companies decreased $\$ 2,111,000$ or $20 \%$. The decline in sales to this market was due to purchase pattern adjustments caused by the merger of two RBOCs and inventory overstocks at a third RBOC. Sales to this market accounted for $59 \%$ of domestic sales in the 1998 period. Sales to electrical distributors and original equipment manufacturers increased $\$ 324,000$ or $9 \%$. Sales in Puerto Rico increased $\$ 69,000$ or $23 \%$. Sales to retailers decreased $\$ 334,000$ or $27 \%$.

The sales decreases were spread over all of the Company's product groups. Sales of the Company's CorroShield line of corrosion resistant connectors, which has lead the Company's sales growth, were $27 \%$ lower for 1998 than in the 1997 period. The Big 6 telephone companies have been the Company's principal markets for CorroShield products. Sales of data products decreased $\$ 750,000$ or $37 \%$. Sales of fiber optic connector products decreased $\$ 217,000$ or $20 \%$.

Sales to international customers decreased $\$ 980,000$ or $21 \%$. Sales by Austin Taylor, the Company's United Kingdom based subsidiary, decreased $\$ 559,000$ or $16 \%$ due to lower sales of metal street cabinets and cable television ("CATV") customer premise equipment to U.K. based customers. U.S. export sales, including sales to Canada, decreased $\$ 421,000$ or $39 \%$ due to lower sales of fiber products and lower sales to Far East customers. The Company believes its sales in this region are being hurt by the currency devaluations that have followed the economic crisis in this area.

Gross margin as a percentage of sales was unchanged from the 1997 period. Margin percentages in U.S. plants were $34 \%$ in each period. Margins earned on Austin Taylor products were $19 \%$ in each period.

Selling, general and administrative expenses decreased $\$ 352,000$, or $12 \%$ from the 1997 period. The decrease was due to changes in sales and marketing programs as the Company refocused efforts to increase sales of the Company's data products and develop export markets for telephone station apparatus products.

Investment income, net of interest expense, decreased \$72,000 from the 1997 period. The Company's effective income tax rate was $20 \%$ compared to $23 \%$ in the 1997 period. The Company's tax rate is lower than the full U.S. rate due to tax exemptions and benefits received by the Company's Puerto Rico operations. Net income decreased $\$ 441,000$, or $15 \%$.

## Liquidity and Capital Commitments

At June 30, 1998, the Company held approximately $\$ 19,681,000$ of cash compared to $\$ 17,942,000$ at December 31, 1997. Working capital was $\$ 44,246,000$ compared to $\$ 48,514,000$ at December 31, 1997. The Company's current ratio was 5.6 to 1 compared to 6.9 to 1 at December 31, 1997. In addition to its cash and working capital balances, the Company also holds investments in long-term securities and notes receivable totaling $\$ 6,889,000$.

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COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
Net cash provided by operating activities was $\$ 6,693,000$ compared to $\$ 4,284,000$ in the first six months of 1997. Cash was utilized during the period to finance increased inventory levels, purchase new plant and equipment, pay dividends and repurchase the Company's common stock.

The Company's Board of Directors has authorized the purchase and retirement of up to 500,000 shares of the Company's common stock on the open market or in privately negotiated transactions consistent with overall market and financial conditions. At June 30, 1998, the Company had purchased and retired 440,300 shares of stock at a cost of $\$ 7,597,000$. Subsequent to the end of the quarter, the Board increased the repurchase authorization by an additional 500,000 shares. The Company received $\$ 627,000$ and $\$ 969,000$ from stock issuances due to

Under provisions of the Small Business Job Protection Act of 1996, the possessions tax credit, which shelters the Company's Puerto Rico income from U.S. income tax, was repealed for years after 1995. However, companies like CSI which currently qualify for the credit, may continue to claim the credit until 2005, subject to certain limitations. As of July 1, 1996, the credit no longer applied to investment income earned in Puerto Rico. The credit will continue to apply to business income earned in Puerto Rico through 2001. For the years 2002 to 2005, the amount of Puerto Rico business income eligible for the credit will be limited to an inflation-adjusted amount based on Puerto Rico business income earned from 1990 to 1994. The possessions tax credit has a materially favorable effect on the Company's income tax expense. Had the Company incurred income tax expense on Puerto Rico operations in 1998 at the full U.S. rate, income tax expense would have increased by approximately $\$ 1,200,000$.

The Company's balance sheet remains strong, with stockholders' equity of $\$ 65,250,000$ and no long-term debt. The Company has available a $\$ 2,000,000$ bank line of credit. Management believes, based on the Company's current financial position and projected future expenditures, that sufficient funds are available to meet the Company's anticipated needs.

## Year 2000 Issues

At the current time, none of the Company's products contain embedded controllers or microprocessors. None of the products are date sensitive or subject to the Year 2000 problem.

The Company has surveyed its manufacturing and accounting systems to identify any internal Year 2000 problems. The Company's U.S. accounting and management control systems are Year 2000 compliant. Austin Taylor's facilities are not currently Year 2000 compliant, and will be upgraded in the third quarter of 1998. The Company has also been in contact with its major customers and suppliers to ensure that Year 2000 issues do not cause any unforseen electronic data interchange or other problems. The Company does not expect Year 2000 issues to have a material effect on the Company's operations or financial results.

Statements regarding the Company's anticipated performance in future periods are forward looking and involve risks and uncertainties, including but not limited to: buying patterns of the Regional Bell Operating Companies and other customers, competitive products, and other factors.
$\qquad$

PART II. OTHER INFORMATION
Items 1 - 3. Not Applicable
Item 4. Submission of Matters to a Vote of Securities Holders The Annual Meeting of the Shareholders of the Registrant was held on May, 19, 1998 in Minneapolis, MN. The total number of shares outstanding and entitled to vote at the meeting was $9,274,852$ of which $8,635,607$ were present either in person or by proxy. Shareholders reelected board members Curtis A. Sampson, Joseph W. Parris and Gerald D. Pint to three year terms expiring at the 2001 Annual Meeting of Shareholders. The vote for these board members is summarized below:

|  | In Favor | Abstaining |
| :--- | ---: | ---: |
| Curtis A. Sampson | $8,195,629$ | 439,978 |
| Joseph W. Parris | $8,195,909$ | 439,698 |
| Gerald D. Pint | $8,195,129$ | 440,478 |

Board members continuing in office are Edwin C. Freeman, Luella Gross Goldberg, John C. Ortman and Edward E. Strickland (whose terms expire at the 1999 Annual Meeting of Shareholders) and Paul J. Anderson, Wayne E. Sampson and Frederick M. Green (whose terms expire at the 2000 Annual Meeting of Shareholders).

Shareholders also approved amendments to increase the shares authorized to be issued under the Company's Employee Stock Purchase Plan by 100,000 shares to 300,000 shares; and to increase the number of shares authorized to be issued under the Company's 1992 Stock Plan by 500,000 shares to $1,400,000$ shares. The vote on these amendments is summarized below:

|  | In Favor | Against | Abstaining |
| :--- | ---: | ---: | ---: |
| Employee Stock Purchase Plan Amendment | $7,602,977$ | 116,159 | 916,471 |
| 1992 Stock Plan Amendment | $6,274,249$ | $1,444,750$ | 916,608 |

Items 5-6. Not Applicable.

Pursuant to the requirements of the Securities Exchange Act of 1934 , the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

Communications Systems, Inc.
By /s/ Paul N. Hanson
Paul N. Hanson
Vice President and Chief Financial Officer

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