# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

		FORM 10-Q	
Mark One)	MARTERLY REPORT PURSUA	NT TO SECTION 13 OR 15(d) OF TH	E SECURITIES EXCHANGE ACT OF 1934
	CHRIERET REFORT TORSOF		E SECONTIES EXCHANGE ACT OF 1934
		For the quarterly period ended March 31, 2019	
		OR	
□ T	RANSITION REPORT PURSUA	NT TO SECTION 13 OR 15(d) OF TH	E SECURITIES EXCHANGE ACT OF 1934
	For the transit	ion period from to	
		Commission File Number: <u>001-31588</u>	
	COMMU	NICATIONS SYST	EMS, INC.
		(Exact name of registrant as specified in its charte	
	MINNESOT	A	41-0957999
	(State or other jurisdic incorporation or organ		(Federal Employer Identification No.)
	10900 Red Circle Drive, M	innetonka, MN	55343
	(Address of principal execu		(Zip Code)
		(952) 996-1674	
		Registrant's telephone number, including area cod	е
nonths (or for su	ch shorter period that the registrant was requark whether the registrant has submitted	uired to file such reports), and (2) has been subject to	of the Securities Exchange Act of 1934 during the preceding 12 to such filing requirements for the past 90 days. YES ⊠ NO □  be submitted pursuant to Rule 405 of Regulation S-T during NO □
	ck mark whether the registrant is a large accorded by Rule 12b-2 of the Exchange Act).	elerated filer, an accelerated filer, a non-accelerated	filer, a smaller reporting company, or an emerging growth
	d Filer □ Accelerated Filer □ Non-Acceler g Company ⊠ Emerging growth company [		
	rowth company, indicate by check mark if the ards provided pursuant to Section 13(a) of the		sition period for complying with any new or revised financial
ndicate by check	mark whether the registrant is a shell comp	any (as defined in Rule 12b-2 of the Exchange Act.	YES □ NO ⊠
Securities Registe	ered pursuant to Section 12(b) of the Act:		
Title of Each C		Trading Symbol	Name of each exchange on which registered
Common Stock	, par value , \$.05 per share	JCS	Nasdaq
		APPLICABLE ONLY TO CORPORATE ISSUER	S:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Outstanding at May 1, 2019 9,316,576

# COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

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# COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) ASSETS

	March 31 2019		December 31 2018	
CURRENT ASSETS:	'			
Cash and cash equivalents	\$	9,490,706	\$	11,056,426
Trade accounts receivable, less allowance for doubtful accounts of \$168,000 and \$136,000, respectively		13,272,257		13,401,042
Inventories		15,353,018		16,175,616
Prepaid income taxes		146,013		148,036
Other current assets		1,643,156		1,553,972
Current assets held for sale		1,029,111		_
TOTAL CURRENT ASSETS		40,934,261		42,335,092
PROPERTY, PLANT AND EQUIPMENT, net		9,933,199		10,962,239
OTHER ASSETS:		, , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , ,
Deferred income taxes		19,068		19,068
Operating lease right of use asset		449,995		
Other assets, net		2,017		4,765
Non-current assets held for sale		852,581		_
TOTAL OTHER ASSETS		1,323,661		23.833
TOTAL ASSETS	\$	52,191,121	\$	53,321,164
LIABILITIES AND STOCKHOLDERS' EQUITY				
CURRENT LIABILITIES:				
Accounts payable	\$	4,253,169	\$	5,394,981
Accrued compensation and benefits		2,255,964		2,892,199
Operating lease liability		89,435		_
Other accrued liabilities		2,917,235		3,168,049
Dividends payable		185,482		184,541
TOTAL CURRENT LIABILITIES		9,701,285		11,639,770
LONG TERM LIABILITIES:				
Long-term compensation plans		40,551		_
Uncertain tax positions		_		28,267
Operating lease liability		348,020		_
TOTAL LONG-TERM LIABILITIES		388,571		28,267
COMMITMENTS AND CONTINGENCIES (Footnote 9)				
STOCKHOLDERS' EQUITY				
Preferred stock, par value \$1.00 per share; 3,000,000 shares authorized; none issued				
Common stock, par value \$.05 per share; 30,000,000 shares authorized; 9,308,520 and 9,158,438 shares issued and				
outstanding, respectively		465,426		457,922
Additional paid-in capital		43,036,333		42,680,499
Accumulated deficit		(677,819)		(734,001)
Accumulated other comprehensive loss		(722,675)		(751,293)
TOTAL STOCKHOLDERS' EQUITY		42,101,265		41,653,127
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$	52,191,121	\$	53,321,164

# COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (LOSS) AND COMPREHENSIVE INCOME (LOSS) (Unaudited)

		Three Months Ended March 31			
		2019		2018	
Sales	\$	16,723,294	\$	16,773,685	
Cost of sales	*	10,296,329	*	11,595,066	
Gross profit		6,426,965		5,178,619	
Operating expenses:					
Selling, general and administrative expenses		6,246,330		7,152,840	
Total operating expenses		6,246,330		7,152,840	
Operating income (loss)		180,635		(1,974,221)	
Other income (expenses):					
Investment and other income		44,890		104,121	
(Loss) Gain on sale of assets		(935)		27,531	
Interest and other expense		(9,444)		(9,706)	
Other income, net		34,511		121,946	
Income (Loss) from operations before income taxes		215,146		(1,852,275)	
Income tax (benefit) expense		(24,967)		7,570	
Net income (loss)		240,113		(1,859,845)	
Other comprehensive income (loss), net of tax:					
Unrealized loss (gain) on available-for-sale securities		_		(6,432)	
Foreign currency translation adjustment		28,618		34,094	
Total other comprehensive income		28,618		27,662	
Comprehensive income (loss)	\$	268,731	\$	(1,832,183)	
Basic net income (loss) per share:	\$	0.03	\$	(0.21)	
Diluted net income (loss) per share:	\$	0.03	\$	(0.21)	
Weighted Average Basic Shares Outstanding		9,176,093		9,000,185	
Weighted Average Dilutive Shares Outstanding		9,176,093		9,000,185	
Dividends declared per share	\$	0.02	\$	0.04	

# COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (Unaudited)

# For the Three Months Ended March 31, 2019

				Additional			Accumu Othe		
	Commo	n Stock		Paid-in	Retaine	ed	Compreh		
	Shares	Amount		Capital	Earning	gs	Los	s	Total
BALANCE AT DECEMBER 31, 2018	9,158,438	\$ 457,	922	\$ 42,680,499	\$ (734	4,001)	\$ (7	751,293)	\$ 41,653,127
Net income			_		24	0,113			240,113
Issuance of common stock under Employee Stock									
Purchase Plan	13,421		571	26,574		_		_	27,245
Issuance of common stock to Employee Stock									
Ownership Plan	132,826	6,	641	262,995		_		_	269,636
Issuance of common stock under Executive Stock Plan	4,575		229	_		_		_	229
Share based compensation	_		_	69,687		_		_	69,687
Other share retirements	(740)		(37)	(3,422)		1,494		_	(1,965)
Shareholder dividends (\$0.02 per share)	_		_	_	(18:	5,425)		_	(185,425)
Other comprehensive income			_					28,618	28,618
BALANCE AT MARCH 31, 2019	9,308,520	\$ 465,	126	\$ 43,036,333	\$ (67)	7,819)	\$ (7	722,675)	\$ 42,101,265

# For the Three Months Ended March 31, 2018

			Additional		Accumulated Other	
	Commo	n Stock	Paid-in	Retained	Comprehensive	
	Shares	Amount	Capital	Earnings	Loss	Total
BALANCE AT DECEMBER 31, 2017	8,973,708	\$ 448,685	\$ 42,006,750	\$ 7,328,671	\$ (613,379)	\$ 49,170,727
Net loss				(1,859,845)		(1,859,845)
Issuance of common stock under Employee Stock						
Purchase Plan	7,955	398	27,922	_	_	28,320
Issuance of common stock to Employee Stock						
Ownership Plan	119,632	5,982	419,908	_	_	425,890
Issuance of common stock under Executive Stock Plan	29,708	1,485	_	_	_	1,485
Share based compensation	_	_	84,577	_	_	84,577
Other share retirements	(8,017)	(401)	(37,387)	9,325	_	(28,463)
Shareholder dividends (\$0.04 per share)	_	_	_	(365,132)	_	(365,132)
Other comprehensive loss	_	_	_	_	27,662	27,662
BALANCE AT MARCH 31, 2018	9,122,986	\$ 456,149	\$ 42,501,770	\$ 5,113,019	\$ (585,717)	\$ 47,485,221

# COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

	Three Months Ended March 31			arch 31
		2019		2018
CASH FLOWS FROM OPERATING ACTIVITIES:				
Net income (loss)	\$	240,113	\$	(1,859,845)
Adjustments to reconcile net income (loss) to net cash (used in) provided by operating activities:				
Depreciation and amortization		421,563		631,512
Share based compensation		69,687		84,577
Loss (gain) on sale of assets		935		(27,531)
Changes in assets and liabilities:				
Trade accounts receivable		138,418		427,806
Inventories		849,494		(218,697)
Prepaid income taxes		3,300		52,064
Other assets, net		(1,115,523)		(591,025)
Accounts payable		(1,169,546)		433,148
Accrued compensation and benefits		(327,617)		249,526
Other accrued liabilities		(273,469)		1,057,571
Income taxes payable		(28,267)		408
Net cash (used in) provided by operating activities		(1,190,912)		239,514
CASH FLOWS FROM INVESTING ACTIVITIES:				
Capital expenditures		(226,302)		(263,867)
Purchases of investments		(220,302)		(3,488,793)
Proceeds from the sale of property, plant and equipment		9,000		29,013
Proceeds from the sale of investments		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		3,004,602
Net cash used in investing activities		(217,302)	•	(719,045)
CACH ELOWIC FROM FRIANCING ACTIVITIES.				
CASH FLOWS FROM FINANCING ACTIVITIES:		(184,484)		(390,738)
Cash dividends paid Proceeds from issuance of common stock, net of shares withheld		( / /		( / /
,		25,509		1,342
Net cash used in financing activities		(158,975)		(389,396)
EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH		1,469		7,374
NET DECREASE IN CASH AND CASH EQUIVALENTS		(1,565,720)		(861,553)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD		11,056,426		12,453,663
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$	9,490,706	\$	11,592,110
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:				
Income taxes refunded	\$	_	\$	(44,902)
Interest paid		9,369		9,382
Dividends declared not paid		185,482		371,545
Capital expenditures in accounts payable		21,701		61,304

# COMMUNICATIONS SYSTEMS, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# Description of Business

Communications Systems, Inc. (herein collectively referred to as "CSI," "our," "we" or the "Company") is a Minnesota corporation organized in 1969 that operates directly and through its subsidiaries located in the United States (U.S.) and the United Kingdom (U.K.). CSI is principally engaged through its Transition Networks, Inc. ("Transition Networks," or "Transition") subsidiary and business unit in the manufacture and sale of core media conversion products, Ethernet switches, and other connectivity and data transmission products, and through its Suttle, Inc. ("Suttle") subsidiary and business unit in the manufacture and sale of connectivity infrastructure products for broadband and voice communications. Through its JDL Technologies, Inc. ("JDL Technologies" or "JDL") business unit, CSI provides technology solutions including virtualization, managed services, wired and wireless network design and implementation, and hybrid cloud infrastructure and deployment. Through its Net2Edge Limited ("Net2Edge") U.K.-based business unit, the Company develops, manufactures and sells Ethernet-based edge network access products to telecommunications carriers.

The Company classifies its businesses into four segments corresponding to the Transition Networks, Suttle, JDL Technologies, and Net2Edge business units. Non-allocated general and administrative expenses are separately accounted for as "Other" in the Company's segment reporting. Intersegment revenues are eliminated upon consolidation.

#### Financial Statement Presentation

The condensed consolidated balance sheets and condensed consolidated statement of changes in stockholders' equity as of March 31, 2019 and the related condensed consolidated statements of income (loss) and comprehensive income (loss), and the condensed consolidated statements of cash flows for the periods ended March 31, 2019 and 2018 have been prepared by Company management. In the opinion of management, all adjustments (which include only normal recurring adjustments, except where noted) necessary to present fairly the financial position, results of operations, and cash flows at March 31, 2019 and 2018 and for the periods then ended have been made.

Certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with generally accepted accounting principles in the United States of America have been condensed or omitted. We recommend these condensed consolidated financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 2018 Annual Report to Shareholders on Form 10-K. The results of operations for the period ended March 31, 2019 are not necessarily indicative of operating results for the entire year.

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the balance sheet date, and the reported amounts of revenues and expenses during the reporting period. The estimates and assumptions used in the accompanying condensed consolidated financial statements are based upon management's evaluation of the relevant facts and circumstances as of the time of the financial statements. Actual results could differ from those estimates.

Except to the extent updated or described below, the significant accounting policies set forth in Note 1 to the consolidated financial statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2018, appropriately represent, in all material respects, the current status of accounting policies, and are incorporated herein by reference.

#### Accumulated Other Comprehensive Loss

The components of accumulated other comprehensive loss, net of tax, are as follows:

	eign Currency Franslation	Unrealized (loss)/gain on securities	Accumulated Other Comprehensive Loss
December 31, 2018	\$ (764,000)	\$ 13,000	\$ (751,000)
Net current period change	28,000	0	28,000
March 31, 2019	\$ (736,000)	\$ 13,000	\$ (723,000)

#### NOTE 2 - REVENUE RECOGNITION

#### Transition Networks & Suttle, Inc.

The Company has determined that the revenue recognition for its Suttle and Transition Networks divisions occurs upon delivery of the Company's connectivity infrastructure and data transmission products. To determine when revenue should be recognized, it is important to determine when the transfer of control has occurred. The Company has determined that control transfers for these products upon shipment or delivery to the customer, in accordance with the agreed upon shipping terms. As such, the timing of revenue recognition occurs at a specific point in time.

#### JDL Technologies, Inc.

The Company has determined that the following performance obligations identified in its JDL Technologies, Inc. division are transferred over time: managed services and professional services (time and materials ("T&M") and fixed price). JDL's managed services performance obligation is a bundled solution, a series of distinct services that are substantially the same and that have the same pattern of transfer to the customer and are recognized evenly over the term of the contract. T&M professional services arrangements are measured over time with an input method based on hours expended towards satisfying this performance obligation. Fixed price professional service arrangements under a relatively longer-term service will also be measured over time with an input method based on hours expended.

The Company has also identified the following performance obligations within its JDL Technologies division that are recognized at a point in time which include resale of third-party hardware and software, installation, arranging for another party to transfer services to the customer, and certain professional services. The resale of third-party hardware and software is recognized at a point in time, when the goods are shipped or delivered to the customer's location, in accordance with the shipping terms. Installation services are recognized at a point in time when the services are completed. The service the Company provides to arrange for another party to transfer services to the customer is satisfied at a point in time as the Company has transferred control upon the service first being made available to the customer by the third party vendor, which are required to be presented on a net basis. Depending on the nature of the service, certain professional services transfer control at a point in time. The Company evaluates these circumstances on a case by case basis to determine if revenue should be recognized over time or at a point in time.

#### Net2Edge Limited

The Company's Net2Edge division manufactures and markets Ethernet based edge network access devices. The Company principally sells these products through approved partners and integrators outside the United States. The Company has determined that the performance obligation in the Net2Edge division is recognized at a point in time, upon the delivery of its connectivity infrastructure and data transmission products.

#### Disaggregation of revenue

Revenues are recognized when control of the promised goods or services is transferred to our customers, in an amount that best reflects the consideration we expect to receive in exchange for those goods or services. In accordance with ASC 606-10-50-5, the following tables present how we disaggregate our revenues, which is different for each segment.

For Transition Networks, we analyze revenue by region and product group, which is as follows for the three months ended March 31, 2019 and 2018:

		Transition Networks Sales by Region			
		Three Months Ended March 31			
		2019 2018			
North America	\$	6,910,000	\$	7,641,000	
Rest of World		725,000		975,000	
Europe, Middle East, Africa ("EMEA")		1,255,000		537,000	
	\$	8,890,000	\$	9,153,000	
		ransition Networks S Three Months I	•		
			•		
Media converters	<u></u>	Three Months I	•	arch 31	
Media converters Ethernet switches and adapters	<u> </u>	Three Months I 2019	Ended Ma	arch 31 2018	
	<u></u>	Three Months I 2019 5,378,000	Ended Ma	2018 5,184,000	
Ethernet switches and adapters	<u> </u>	Three Months I 2019 5,378,000 2,000,000	Ended Ma	2018 5,184,000 2,260,000	

For Suttle, we analyze revenues by product and customer group, which is as follows for the three months ended March 31, 2019 and 2018:

 Suttle Sales by Product Group			
 Three Months Ended March 31			
 2019		2018	
\$ 5,077,000	\$	6,573,000	
444,000		400,000	
\$ 5,521,000	\$	6,973,000	
 2019		2018	
\$ 4,591,000	\$	5,947,000	
400,000		580,000	
 530,000		446,000	
\$ 5,521,000	\$	6,973,000	
\$ \$ \$ \$	Three Months E 2019 \$ 5,077,000	Three Months Ended M 2019 \$ 5,077,000 \$ 444,000 \$ 5,521,000 \$  Suttle Sales by Customer Three Months Ended M 2019 \$ 4,591,000 \$ 400,000 530,000	

For JDL, we analyze revenue by customer group, which is as follows for the three months ended March 31, 2019 and 2018:

	JDL Revenue by Customer Group			
	Three Months Ended March 31			
	2019	2018		
Education	\$ 1,473,000	\$	109,000	
Healthcare and commercial clients	735,000		601,000	
	\$ 2,208,000	\$	710,000	

The Company does not currently analyze revenue for Net2Edge on a disaggregated basis. Revenues from Net2Edge were \$448,000 and \$165,000 for the three months ended March 31, 2019 and 2018, respectively.

# NOTE 3 – LEASES

In February 2016, the Financial Accounting Standards Board ("FASB") issued ASU No. 2016-02, Leases (ASC Topic 842), which is intended to improve financial reporting of leasing transactions by requiring organizations that lease assets to recognize assets and liabilities for the rights and obligations created by leases that extend more than twelve months on the balance sheet. This accounting update also requires additional disclosures surrounding the amount, timing, and uncertainty of cash flows arising from leases. This standard is effective for financial statements issued for annual and interim periods beginning after December 15, 2018 for public business entities.

The Company adopted this standard with a cumulative-effect adjustment as of January 1, 2019, the beginning of the period of adoption. The Company has elected the package of practical expedients permitted in ASC Topic 842. Adoption of the new standard resulted in the recording of right of use ("ROU") assets and lease liabilities of approximately \$280,000 and \$259,000, respectively as of January 1, 2019. ROU assets represent our right to use an underlying asset for the lease term, while lease liabilities represent our obligation to make lease payments arising from the lease. Lease ROU assets and liabilities are recognized at the commencement date of a lease based on the present value of lease payments over the lease term. Because the rate implicit in each individual lease is not readily determinable, the Company uses its incremental borrowing rate to determine the present value of the lease payments. Adoption of the standard did not materially impact the Company's condensed consolidated balance sheets, consolidated statement of income (loss) and comprehensive income (loss) or condensed consolidated statements of cash flows.

The Company has entered into operating leases for two office locations, including one in February 2019. These leases have remaining lease terms of 5 to 8 years. One of the leases includes two options to extend the lease for 5 years each, and the other lease includes an option to terminate the lease in 2022. One of the leases includes a 3% rent adjustment on each anniversary of the lease. As of March 31, 2019, total ROU assets and operating lease liabilities were \$450,000 and \$437,000, respectively. All operating lease expense is recognized on a straight-line basis over the lease term. In the three months ended March 31, 2019, the Company recognized \$29,000 in lease expense.

Information related to the Company's ROU assets and related lease liabilities were as follows:

	mree Months Ended March 31, 2019
Cash paid for operating leases	\$ 17,000
Right-of-use assets obtained in exchange for new operating lease obligations <sup>(1)</sup>	450,000
Weighted-average remaining lease term	4 years
Weighted-average discount rate	4.5%

(1) Includes \$262,000 for operating leases existing on January 1, 2019 and \$188,000 for operating leases that commenced in the first quarter of 2019.

Maturities of lease liabilities as of March 31, 2019 were as follows:

Q2 - Q4 2019	\$ 93,000
2020	126,000
2021	131,000
2022	89,000
2023	47,000
Thereafter	4,000
Total lease payments	490,000
Less imputed interest	(53,000)
Total operating lease liabilities	\$ 437,000

Future minimum lease commitments under operating leases based on accounting standards applicable as of December 31, 2018 were as follows:

Year Ending December 31:	
2019	\$ 106,000
2020	86,000
2021	86,000
2022	50,000
	\$ 328,000

As of March 31, 2019, the Company does not have any additional future operating lease obligations that have not yet commenced.

# NOTE 4 – CASH EQUIVALENTS AND INVESTMENTS

The following tables show the Company's cash equivalents amortized cost, gross unrealized gains, gross unrealized losses and fair value by significant investment category recorded as cash and cash equivalents as of March 31, 2019 and December 31, 2018:

Manak	21	201	n
March	31.	. 201	. >

	Am	nortized Cost	 Gross Unrealized Gains	_	Gross Unrealized Losses	I 	 Fair Value	_ <u>I</u>	Cash Equivalents	Short-Term Investments	ong-Term	
Cash equivalents:												
Money Market funds	\$	6,974,000	\$ _	\$		_	\$ 6,974,000	\$	6,974,000	\$ _	\$	_
Total	\$	6,974,000	\$ _	\$		_	\$ 6,974,000	\$	6,974,000	\$ _	\$	

#### December 31, 2018

	Am	ortized Cost	Gr	oss Unrealized Gains	Gı	ross Unrealized Losses	_	Fair Value	F	Cash Equivalents	Short-Term Investments	Long-Term Investments
Cash equivalents:												
Money Market funds	\$	8,428,000	\$	_	\$	_	\$	8,428,000	\$	8,428,000	\$ _	\$ _
Total	\$	8,428,000	\$	_	\$	_	\$	8,428,000	\$	8,428,000	\$ _	\$

The Company tests for other than temporary losses on a quarterly basis. The Company intends to hold the investments until it can recover the full principal amount and has the ability to do so based on other sources of liquidity. The Company expects such recoveries to occur prior to the contractual maturities. The Company did not have any unrealized losses as of March 31, 2019.

The Company did not recognize any gross realized gains or losses during either of the three month periods ending March 31, 2019 or 2018, respectively. If the Company had realized gains or losses, they would be included within investment and other income in the accompanying condensed consolidated statement of income (loss) and comprehensive income (loss).

#### NOTE 5 - STOCK-BASED COMPENSATION

#### Employee Stock Purchase Plan

Under the Company's Employee Stock Purchase Plan ("ESPP"), employees are able to acquire shares of common stock at 85% of the price at the end of each current quarterly plan term. The most recent term ended March 31, 2019. The ESPP is considered compensatory under current Internal Revenue Service rules. At March 31, 2019, after giving effect to the shares issued as of that date, 10,170 shares remain available for future issuance under the ESPP.

#### 2011 Executive Incentive Compensation Plan

On March 28, 2011 the Board adopted and on May 19, 2011 the Company's shareholders approved the Company's 2011 Executive Incentive Compensation Plan ("2011 Incentive Plan"). The 2011 Incentive Plan authorizes incentive awards to officers, key employees and non-employee directors in the form of options (incentive and non-qualified), stock appreciation rights, restricted stock, restricted stock units, performance stock units ("deferred stock"), performance cash units, and other awards in stock, cash, or a combination of stock and cash. The 2011 Incentive Plan, as amended, allows the issuance of up to 2,500,000 shares of common stock.

During 2019, stock options covering 50,769 shares have been awarded to key executive employees and directors. These options expire seven years from the date of award and generally vest 25% each year beginning one year after the date of award. The Company also granted deferred stock awards of 157,907 shares to key employees during the first quarter of 2019 under the Company's long-term incentive plan. These awards vest over three years with the first vesting date being March 28, 2020.

At March 31, 2019, 213,130 shares have been issued under the 2011 Incentive Plan, 1,649,926 shares are subject to currently outstanding options, deferred stock awards, and unvested restricted stock units, and 636,944 shares are eligible for grant under future awards.

#### Stock Option Plan for Directors

Shares of common stock are reserved for issuance to non-employee directors under options granted by the Company prior to 2011 under its Stock Option Plan for Non-Employee Directors (the "Director Plan"). Under the Director Plan nonqualified stock options to acquire shares of common stock were automatically granted to each non-employee director concurrent with annual meetings of shareholders in 2010 and earlier years, with the exercise price of options granted being the fair market value of the common stock on the date of the respective shareholder meetings. Options granted under the Director Plan expire 10 years from date of grant. No options have been granted under the Director Plan since 2011 when the Company amended the Director Plan to prohibit future option grants. As of March 31, 2019, there were 36,000 shares subject to outstanding options under the Director Plan.

# Changes in Stock Options Outstanding

The following table summarizes changes in the number of outstanding stock options under the 2011 Incentive Plan and the Director Plan over the period December 31, 2018 to March 31, 2019:

	Options	Weighted average exercise price per share	Weighted average remaining contractual term in years
Outstanding – December 31, 2018	1,380,492	\$ 7.56	4.18
Awarded	50,769	2.64	
Exercised	_	_	
Forfeited	(120,171)	11.27	
Outstanding – March 31, 2019	1,311,090	7.03	4.24
Exercisable at March 31, 2019	933,496	\$ 8.34	3.58
Expected to vest March 31, 2019	1,311,090	7.03	4.24

The aggregate intrinsic value of all options (the amount by which the market price of the stock on the last day of the period exceeded the market price of the stock on the date of grant) outstanding at March 31, 2019 was \$7,000. The intrinsic value of all options exercised during the three months ended March 31, 2019 was \$0. Net cash proceeds from the exercise of all stock options were \$0 in each of the three month periods ended March 31, 2019 and 2018.

# Changes in Deferred Stock Outstanding

The following table summarizes the changes in the number of deferred stock shares under the 2011 Incentive Plan over the period December 31, 2018 to March 31, 2019:

		Weighted Average Grant Date
	Shares	Fair Value
Outstanding – December 31, 2018	270,066	\$ 4.48
Granted	157,907	2.64
Vested	(4,575)	4.56
Forfeited	(48,562)	4.40
Outstanding – March 31, 2019	374,836	3.34

#### Compensation Expense

Share-based compensation expense recognized for the three months ended March 31, 2019 was \$70,000 before income taxes and \$55,000 after income taxes. Share-based compensation expense recognized for the three months ended March 31, 2018 was \$85,000 before income taxes and \$67,000 after income taxes. Unrecognized compensation expense for the Company's plans was \$582,000 at March 31, 2019 and is expected to be recognized over a weighted-average period of 2.8 years. Share-based compensation expense is recorded as a part of selling, general and administrative expenses.

# NOTE 6 - INVENTORIES

Inventories summarized below are priced at the lower of first-in, first-out cost or net realizable value:

	<u></u>	March 31	December 31		
		2019		2018	
Finished goods	\$	9,656,000	\$	9,608,000	
Raw and processed materials		5,697,000		6,568,000	
	\$	15,353,000	\$	16,176,000	

#### NOTE 7 -INTANGIBLE ASSETS

The Company's identifiable intangible assets with finite lives, included in other assets, net on the condensed consolidated balance sheets, are being amortized over their estimated useful lives and were as follows:

				March 31, 2019			
			Accumulated		Foreign Currency		
	Gross Carryin	g Amount	Amortization	Impairment loss	Translation	Net	
Trademarks	\$	98,000	\$ (78,000)	\$ _	\$ (18,000)	\$	2,000
Customer relationships		491,000	(230,000)	(154,000)	(107,000)		_
Technology		229,000	(189,000)	_	(40,000)		_
	\$	818,000	\$ (497,000)	\$ (154,000)	\$ (165,000)	\$	2,000

		December 31, 2018												
	·			Accumulated				Foreign Currency						
	Gross Ca	rrying Amount		Amortization		Impairment loss		Translation		Net				
Trademarks	\$	98,000	\$	(74,000)	\$	_	\$	(19,000)	\$		5,000			
Customer relationships		491,000		(230,000)		(154,000)		(107,000)			_			
Technology		229,000		(178,000)		_		(51,000)			_			
	\$	818,000	\$	(482,000)	\$	(154,000)	\$	(177,000)	\$		5,000			

Amortization expense on these identifiable intangible assets was \$3,000 for both the three months ended March 31, 2019 and 2018, respectively. The amortization expense is included in selling, general and administrative expenses. At March 31, 2019, the estimated future amortization expense for definite-lived intangible assets for the remainder of 2019 and all of the following four fiscal years is as follows:

Year Ending December 31:
2019 \$ 2,000

#### NOTE 8 - WARRANTY

We provide reserves for the estimated cost of product warranties at the time revenue is recognized. We estimate the costs of our warranty obligations based on our warranty policy or applicable contractual warranty, historical experience of known product failure rates, and use of materials and service delivery costs incurred in correcting product failures. Management reviews the estimated warranty liability on a quarterly basis to determine its adequacy. The actual warranty expense could differ from the estimates made by the Company based on product performance. The warranty liability is included in other accrued liabilities on the condensed consolidated balance sheet.

The following table presents the changes in the Company's warranty liability for the three month periods ended March 31, 2019 and 2018, respectively, the majority of which relates to a five-year obligation to provide for potential future liabilities for network equipment sales.

	 2019	2018
Beginning balance	\$ 594,000	\$ 603,000
Amounts charged (credited) to expense	(13,000)	79,000
Actual warranty costs paid	(11,000)	(25,000)
Ending balance	\$ 570,000	\$ 657,000

#### NOTE 9 – CONTINGENCIES

In the ordinary course of business, the Company is exposed to legal actions and claims and incurs costs to defend against these actions and claims. Company management is not aware of any outstanding or pending legal actions or claims that could materially affect the Company's financial position or results of operations.

#### NOTE 10 - DEBT

#### Line of Credit

The Company has a \$15,000,000 line of credit from Wells Fargo Bank, N.A. The Company had no outstanding borrowings against the line of credit at March 31, 2019 or December 31, 2018. Due to the revolving nature of loans under our credit facility, additional borrowings and periodic repayments and re-borrowings may be made until the maturity date. The total amount available for borrowings under our credit facility at March 31, 2019 was \$7,871,000, based on the borrowing base calculation. Interest on borrowings on the credit line is at LIBOR plus 2.0% (4.5% at March 31, 2019). The credit agreement expires August 12, 2021 and is secured by assets of the Company. Our credit agreement contains financial covenants including a minimum liquidity balance of \$10,000,000. Liquidity is calculated as the sum of unrestricted cash, marketable securities and the availability on the line of credit. The Company was in compliance with its financial covenants at March 31, 2019.

#### NOTE 11 - INCOME TAXES

In the preparation of the Company's consolidated financial statements, management calculates income taxes based upon the estimated effective rate applicable to operating results for the full fiscal year. This includes estimating the current tax liability as well as assessing differences resulting from different treatment of items for tax and book accounting purposes. These differences result in deferred tax assets and liabilities, which are recorded on the balance sheet. Management analyzes these assets and liabilities regularly and assesses the likelihood that deferred tax assets will be recovered from future taxable income.

At March 31, 2019 there was \$100,000 of net uncertain tax benefit positions that would reduce the effective income tax rate if recognized. The Company records interest and penalties related to income taxes as income tax expense in the condensed consolidated statements of income (loss) and comprehensive income (loss).

The Company is subject to U.S. federal income tax as well as income tax of multiple state and foreign jurisdictions. The tax years 2015-2018 remain open to examination by the Internal Revenue Service and the years 2014-2018 remain open to examination by various state tax departments. The tax years from 2015-2018 remain open in Costa Rica.

The Company's effective income tax rate was (11.6%) for the first three months of 2019. The effective tax rate differs from the federal tax rate of 21% due to state income taxes, foreign tax rate differences, foreign losses not deductible for U.S. income tax purposes, the effect of uncertain income tax positions, stock compensation shortfalls, provision true-ups, and changes in valuation allowances related to deferred tax assets. The foreign operating losses may ultimately be deductible in the countries in which they occurred; however the Company has not recorded a deferred tax asset for these losses due to uncertainty regarding the eventual realization of the benefit. The effect of the foreign operations was an overall rate decrease of approximately 7.5% for the three months ended March 31, 2019. There were no additional uncertain tax positions identified in the first three months of 2019. The Company's effective income tax rate for the three months ended March 31, 2018 was (0.4%), and differed from the federal tax rate due to state income taxes, foreign tax rate differences, foreign losses not deductible for U.S. income tax purposes, changes in the reserve for uncertain income tax positions, provisions for interest charges for uncertain income tax positions, stock compensation shortfalls, provision true-ups, and changes in valuation allowances related to deferred tax assets.

#### NOTE 12 - SEGMENT INFORMATION

Effective January 1, 2019, the Company realigned the financial reporting for its business units. As a result of this realignment, certain corporate general and administrative expenses that were previously included within the business unit level as fully allocated costs are now categorized as "Other". The Company classifies its businesses into the four segments as follows:

- Transition Networks manufactures media converters, NIDs, NICs, Ethernet switches and other connectivity products that offer customers the ability to affordably integrate the benefits of fiber optics into any data network;
- Suttle manufactures and markets connectivity infrastructure products for broadband and voice communications;
- JDL Technologies provides technology solutions that address prevalent IT challenges, including virtualization and cloud solutions, managed services, wired and wireless network design and implementation, and converged infrastructure configuration and deployment; and
- Net2Edge develops, manufactures and sells edge network access products to telecommunications carriers.

Management has chosen to organize the Company and disclose reportable segments based on our products and services. Intersegment revenues are eliminated upon consolidation. In order to conform to the 2019 presentation, the Company has reclassified the 2018 Corporate expenses previously allocated to reportable segments to the "Other" section.

Information concerning the Company's continuing operations in the various segments for the three month periods ended March 31, 2019 and 2018 is as follows:

		Transition Networks	Suttle	Т	JDL echnologies	Net2Edge	Other		tersegment liminations	Total
Three Months Ended March 31, 2019										
Sales	\$	8,890,000	\$ 5,521,000	\$	2,208,000	\$ 448,000	\$ _	\$	(344,000)	\$ 16,723,000
Cost of sales		5,136,000	3,720,000		1,341,000	227,000			(128,000)	10,296,000
Gross profit		3,754,000	1,801,000		867,000	221,000	_		(216,000)	6,427,000
Selling, general and administrative										
expenses		3,695,000	1,058,000		376,000	748,000	585,000		(216,000)	6,246,000
Operating income (loss)		59,000	743,000		491,000	(527,000)	(585,000)		_	181,000
Other income (expense)			9,000		(10,000)	(1,000)	36,000			34,000
Income (loss) before income tax	\$	59,000	\$ 752,000	\$	481,000	\$ (528,000)	\$ (549,000)	\$	_	\$ 215,000
Depreciation and amortization	\$	79,000	\$ 295,000	\$	28,000	\$ 20,000	\$ _	\$	_	\$ 422,000
•										-
Capital expenditures	\$	_	\$ 16,000	\$	36,000	\$ 7,000	\$ 167,000	\$	_	\$ 226,000
- up	_		,							<del></del>
Assets	\$	17,668,000	\$ 12,236,000	\$	3,814,000	\$ 2,863,000	\$ 15,637,000	\$	(27,000)	\$ 52,191,000
							Intersegment			
		Transition Networks	Suttle	Т	JDL echnologies	Net2Edge	Other			Total
Three Months Ended March 31, 2018		Transition Networks	Suttle	Т	JDL echnologies	Net2Edge	Other		tersegment liminations	Total
Three Months Ended March 31, 2018 Sales	\$		\$ Suttle 6,973,000	<b>T</b>		\$ Net2Edge 165,000	\$ Other			\$ <b>Total</b> 16,774,000
,	\$	Networks	\$		echnologies	\$ ğ	\$ Other —	E	liminations	\$
Sales Cost of sales	\$	9,153,000	\$ 6,973,000		rechnologies 710,000	\$ 165,000	\$ Other —	E	(227,000)	\$ 16,774,000 11,595,000
Sales	\$	9,153,000 5,226,000	\$ 6,973,000 5,598,000		710,000 728,000	\$ 165,000 62,000	\$ =	E	(227,000) (19,000)	\$ 16,774,000
Sales Cost of sales Gross profit (loss)	\$	9,153,000 5,226,000	\$ 6,973,000 5,598,000		710,000 728,000	\$ 165,000 62,000	\$ =	E	(227,000) (19,000)	\$ 16,774,000 11,595,000
Sales Cost of sales Gross profit (loss) Selling, general and administrative expenses	\$	9,153,000 5,226,000 3,927,000	\$ 6,973,000 5,598,000 1,375,000		710,000 728,000 (18,000)	\$ 165,000 62,000 103,000	\$ _ _ _	E	(227,000) (19,000) (208,000)	\$ 16,774,000 11,595,000 5,179,000
Sales Cost of sales Gross profit (loss) Selling, general and administrative	\$	9,153,000 5,226,000 3,927,000 3,466,000	\$ 6,973,000 5,598,000 1,375,000 1,975,000		710,000 728,000 (18,000) 424,000	\$ 165,000 62,000 103,000 904,000	\$ 592,000	E	(227,000) (19,000) (208,000) (208,000)	\$ 16,774,000 11,595,000 5,179,000 7,153,000
Sales Cost of sales Gross profit (loss) Selling, general and administrative expenses Operating (loss) income	\$ 	9,153,000 5,226,000 3,927,000 3,466,000 461,000	\$ 6,973,000 5,598,000 1,375,000 1,975,000 (600,000)		710,000 728,000 (18,000) 424,000	\$ 165,000 62,000 103,000 904,000 (801,000)	\$ 592,000 (592,000)	E	(227,000) (19,000) (208,000) (208,000)	\$ 16,774,000 11,595,000 5,179,000 7,153,000 (1,974,000)
Sales Cost of sales Gross profit (loss) Selling, general and administrative expenses Operating (loss) income Other income (expense)		9,153,000 5,226,000 3,927,000 3,466,000 461,000 (2,000)	6,973,000 5,598,000 1,375,000 1,975,000 (600,000) 24,000	\$	710,000 728,000 (18,000) 424,000 (442,000)	165,000 62,000 103,000 904,000 (801,000) (8,000)	592,000 (592,000) 108,000	\$	(227,000) (19,000) (208,000) (208,000)	16,774,000 11,595,000 5,179,000 7,153,000 (1,974,000) 122,000
Sales Cost of sales Gross profit (loss) Selling, general and administrative expenses Operating (loss) income Other income (expense) Income (loss) before income tax		9,153,000 5,226,000 3,927,000 3,466,000 461,000 (2,000)	6,973,000 5,598,000 1,375,000 1,975,000 (600,000) 24,000 (576,000)	\$	710,000 728,000 (18,000) 424,000 (442,000)	165,000 62,000 103,000 904,000 (801,000) (8,000) (809,000)	\$ 592,000 (592,000) 108,000	\$	(227,000) (19,000) (208,000) (208,000)	16,774,000 11,595,000 5,179,000 7,153,000 (1,974,000) 122,000
Sales Cost of sales Gross profit (loss) Selling, general and administrative expenses Operating (loss) income Other income (expense)	\$	9,153,000 5,226,000 3,927,000 3,466,000 461,000 (2,000) 459,000	\$ 6,973,000 5,598,000 1,375,000 1,975,000 (600,000) 24,000	\$	710,000 728,000 (18,000) 424,000 (442,000) — (442,000)	\$ 165,000 62,000 103,000 904,000 (801,000) (8,000)	592,000 (592,000) 108,000	\$	(227,000) (19,000) (208,000) (208,000)	\$ 16,774,000 11,595,000 5,179,000 7,153,000 (1,974,000) 122,000 (1,852,000)
Sales Cost of sales Gross profit (loss) Selling, general and administrative expenses Operating (loss) income Other income (expense) Income (loss) before income tax  Depreciation and amortization	\$	9,153,000 5,226,000 3,927,000 3,466,000 461,000 (2,000) 459,000	\$ 6,973,000 5,598,000 1,375,000 1,975,000 (600,000) 24,000 (576,000)	\$ \$	710,000 728,000 (18,000) 424,000 (442,000) — (442,000)	\$ 165,000 62,000 103,000 904,000 (801,000) (8,000) (809,000)	\$ 592,000 (592,000) 108,000	\$ \$ \$	(227,000) (19,000) (208,000) (208,000)	\$ 16,774,000 11,595,000 5,179,000 7,153,000 (1,974,000) 122,000 (1,852,000)
Sales Cost of sales Gross profit (loss) Selling, general and administrative expenses Operating (loss) income Other income (expense) Income (loss) before income tax	<u>\$</u>	9,153,000 5,226,000 3,927,000 3,466,000 461,000 (2,000) 459,000	\$ 6,973,000 5,598,000 1,375,000 1,975,000 (600,000) 24,000 (576,000)	\$	710,000 728,000 (18,000) 424,000 (442,000) — (442,000)	\$ 165,000 62,000 103,000 904,000 (801,000) (8,000) (809,000)	\$ 592,000 (592,000) 108,000	\$	(227,000) (19,000) (208,000) (208,000)	\$ 16,774,000 11,595,000 5,179,000 7,153,000 (1,974,000) 122,000 (1,852,000)

#### NOTE 13 – NET INCOME (LOSS) PER SHARE

Basic net income (loss) per common share is based on the weighted average number of common shares outstanding during each period and year. Diluted net income per common share takes into effect the dilutive effect of potential common shares outstanding. The Company's only potential common shares outstanding are stock options and shares associated with the long-term incentive compensation plans, which resulted in no dilutive effect for the three month periods ended March 31, 2019 and 2018, respectively. The Company calculates the dilutive effect of outstanding options using the treasury stock method. Options totaling 1,311,090 and 1,332,272 were excluded from the calculation of diluted earnings per share for the three months ended March 31, 2019 and 2018 because the exercise price was greater than the average market price of common stock during the period and deferred stock awards totaling 216,929 and 309,819 shares would not have been included for the three months ended March 31, 2019 and 2018 because of unmet performance conditions.

# NOTE 14 – FAIR VALUE MEASUREMENTS

The accounting guidance establishes a valuation hierarchy for disclosure of the inputs to valuation used to measure fair value. This hierarchy prioritizes the inputs into three broad levels as follows:

Level 1 – Observable inputs that reflect unadjusted quoted prices for identical assets or liabilities in active markets that the Company has the ability to access at the measurement date.

Level 2 – Observable inputs such as quoted prices for similar instruments and quoted prices in markets that are not active, and inputs that are directly observable or can be corroborated by observable market data. The types of assets and liabilities included in Level 2 are typically either comparable to actively traded securities or contracts, such as treasury securities with pricing interpolated from recent trades of similar securities, or priced with models using highly observable inputs, such as commodity options priced using observable forward prices and volatilities.

Level 3 – Significant inputs to pricing that have little or no observability as of the reporting date. The types of assets and liabilities included in Level 3 are those with inputs requiring significant management judgment or estimation, such as the complex and subjective models and forecasts used to determine the fair value of financial instruments.

Financial assets and liabilities measured at fair value on a recurring basis as of March 31, 2019 and December 31, 2018, are summarized below:

#### March 31, 2019

	_	Level 1	Level 2	Level 3		Total Fair Value
Cash equivalents:						
Money Market Funds	\$	6,974,000	\$ -	- \$	_	\$ 6,974,000
Total	\$	6,974,000	\$ -	- \$	_	\$ 6,974,000
			December 31, 2018			
	_	Level 1	Level 2	Level 3		Total Fair Value
Cash equivalents:						
Money Market Funds	\$	8,428,000	\$ -	- \$	_	\$ 8,428,000
Total	\$	8 428 000	\$ _	- \$		\$ 8 428 000

We record transfers between levels of the fair value hierarchy, if necessary, at the end of the reporting period. There were no transfers between levels during the three months ended March 31, 2019.

#### NOTE 15 - GENERAL COMMITMENTS

On August 2, 2018, the Company entered into a purchase agreement with Launch Properties, LLC for the sale of the Company's building located at 10900 Red Circle Drive, Minnetonka, MN for \$10,000,000. The building currently includes the Company's corporate administrative offices, as well as some operations for Transition Networks, Suttle and JDL Technologies. The closing of the transaction is subject to a number of closing conditions, including the buyer's ability to complete due diligence within 180 days and the buyer's ability to obtain regulatory approval for its intended use of the property. The due diligence period lapsed on January 29, 2019 and the buyer met certain required obligations. If the sale proceeds, the Company currently expects the transaction to close in the second half of 2019 or early 2020.

#### NOTE 16 - ASSETS HELD FOR SALE

On April 5, 2019, the Company sold its Suttle FutureLink<sup>TM</sup> Fiber business line, including inventory, equipment, and customer relationships, to PPC Broadband Inc. ("PPC"). The transaction was structured as an Asset Purchase Agreement with a simultaneous signing and closing. The sale price was \$5,000,000 cash. The proceeds will be used for general corporate purposes. Concurrent with the closing of the transaction, Suttle and PPC entered into a Transition Services Agreement under which Suttle will continue to manufacture products related to the FutureLink<sup>TM</sup> Fiber business line until September 30, 2019, to ensure seamless supply to the customer base. Inventory and capital equipment sold under the agreement have been recorded as current and non-current assets held for sale at March 31, 2019.

#### NOTE 17 - RECENT ACCOUNTING PRONOUNCEMENTS

In February 2016, the FASB issued ASU 2016-02, "Leases" (Topic 842), which amends existing guidance and requires an entity to recognize both assets and liabilities arising from financing and operating leases, along with additional qualitative and quantitative disclosures. The new standard is effective for fiscal years beginning after December 15, 2018, including interim periods within that reporting period, and early adoption is permitted. The Company adopted the accounting standard effective January 1, 2019. Please see Note 3 for the required disclosures related to the impact of adopting this standard.

In June 2016, FASB issued ASU 2016-13, "Financial Instruments - Credit Losses (Topic 326), Measurement of Credit Losses on Financial Instruments." The amendments in this update replace the incurred loss impairment methodology in current U.S. GAAP with a methodology that reflects expected credit losses. This ASU is intended to provide financial statement users with more decision-useful information about the expected credit losses and is effective for annual periods and interim periods for those annual periods beginning after December 15, 2019, which for us is the first quarter ending March 31, 2020. Entities may early adopt beginning after December 15, 2018. We are currently evaluating the impact of the adoption of ASU 2016-13 on our consolidated financial statements.

# NOTE 18 - SUBSEQUENT EVENTS

The Company has evaluated subsequent events through the date of this filing. We do not believe there are any material subsequent events other than those disclosed in the footnotes to these financial statements that require further disclosure.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

#### Overview

Communications Systems, Inc. provides physical connectivity infrastructure and services for global deployments of broadband networks through the following business units:

- Transition Networks manufactures media converters, NIDs, NICs, Ethernet switches and other connectivity products that offer the ability to affordably integrate the benefits of fiber optics into any data network;
- Suttle manufactures and markets connectivity infrastructure products for broadband and voice communications;
- JDL Technologies provides technology solutions that address prevalent IT challenges, including virtualization and cloud solutions, managed services, wired and wireless
  network design and implementation, and converged infrastructure configuration and deployment; and
- Net2Edge develops, manufactures and sells edge network access products to telecommunications carriers.

#### First Quarter 2019 Summary

- Consolidated sales were \$16.7 million in Q1 2019 compared to \$16.8 million in Q1 2018.
- The Company incurred operating income of \$181,000 in Q1 2019 compared to an operating loss of \$2.0 million in Q1 2018.
- Net income was \$240,000, or \$0.03 per diluted share in Q1 2019, compared to a net loss of \$1.9 million, or (\$0.21) per diluted share, in Q1 2018.

#### Forward-looking statements

In this report and, from time to time, in reports filed with the Securities and Exchange Commission ("SEC"), in press releases, and in other communications to shareholders or the investing public, the Company may make "forward looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. We may make these forward looking statements concerning possible or anticipated future financial performance, business activities, plans, pending claims, investigations or litigation, which are typically preceded by the words "believes," "expects," "anticipates," "intends" or similar expressions. For these forward-looking statements, the Company claims the protection of the safe harbor for forward-looking statements contained in federal securities laws. Shareholders and the investing public should understand that these forward-looking statements are subject to risks and uncertainties that could cause actual performance, activities, anticipated results, outcomes or plans to differ significantly from those indicated in the forward-looking statements. These risks and uncertainties include, but are not limited to:

#### General Risks and Uncertainties:

- The ability of the Company's four operating units to each function in an efficient and cost-effective manner, under the oversight of the CSI parent;
- The ability of our four business units to operate profitably;
- The ability of the Special Committee of the Board of Directors to develop strategic options for the Company and the Company's ability to implement these strategies;
- The impact of changing government expenditures in our markets; and
- The fact that the sale of the Company's Minnetonka headquarters is subject to contingencies, some of which are beyond the Company's control; and
- The fact that our information technology systems may be exposed to various cybersecurity risks and other disruptions that could impair our ability to operate.

#### Transition Networks Risks and Uncertainties:

- The ability of Transition Networks to develop and sell new products for new and existing markets at a level adequate to counter the decline in sales of its traditional products;
- Transition Networks' ability to profitably sell its products in international markets; and
- Transition Networks' reliance on contract manufacturers and OEMs to supply it with components and products in a timely manner as Transition Networks develops and introduces new products.

#### **Suttle Risks and Uncertainties:**

- Suttle's dependence upon its sales to a small number of major communication service providers and these providers' continued investment and deployment into building and maintaining their networks;
- Volatility in purchases of Suttle's products by major communication service providers as well as continuing pricing pressure that adversely affects Suttle's margins;
- Suttle's ability to develop and sell new product solutions for "Suttle Home, Securely Wired" applications to offset declining sales and lower or fluctuating gross margins in its legacy products;
- Suttle's ability to utilize its production capacity profitably; and
- Suttle's reliance on contract manufacturers and OEMs to supply components and products in a timely manner.

#### JDL Technologies Risks and Uncertainties:

 JDL's ability to continue to obtain and manage the historically fluctuating business from its traditional South Florida school district customer in light of continuing delays in the government funding of this customer and JDL's ability to expand to other educational prospects;

- JDL's ability to profitably increase its business serving small and medium-sized commercial businesses; and
- JDL's ability to establish and maintain a productive and efficient workforce.

#### Net2Edge's Risks and Uncertainties:

- Net2Edge's ability to develop, field test, manufacture and sell new products in sufficient quantities to achieve profitability; and
- Net2Edge's ability to sustain meaningful product differentiation and achieve substantial gross margins.

The Company discusses these and other risk factors from time to time in its filings with the SEC, including risk factors presented under Item 1A of the Company's most recently filed Annual Report on Form 10-K and Quarterly Reports on Form 10-Q.

#### **Company Results**

Three Months Ended March 31, 2019 Compared to Three Months Ended March 31, 2018

Consolidated sales declined slightly in the first quarter of 2019 to \$16,723,000 compared to \$16,774,000 in the same period of 2018. Consolidated operating income in the first quarter of 2019 was \$181,000 compared to an operating loss of \$1,974,000 in the first quarter of 2018. Net income in the first quarter of 2019 was \$240,000 or \$0.03 per share compared to net loss of \$1,860,000 or \$(0.21) per share in the first quarter of 2018.

#### **Transition Networks Results**

Transition Networks sales decreased 3% to \$8,890,000 in the first quarter of 2019 compared to \$9,153,000 in 2018. Transition Networks organizes its sales force by vertical markets and segments its customers geographically. First quarter sales by region are presented in the following table:

	 Transition Networks Sales by Region			
	 2019		2018	
North America	\$ 6,910,000	\$	7,641,000	
Rest of World ("ROW")	725,000		975,000	
Europe, Middle East, Africa ("EMEA")	 1,255,000		537,000	
	\$ 8,890,000	\$	9,153,000	

The following table summarizes Transition Networks' 2019 and 2018 first quarter sales by its major product groups:

	Transition Networks Sales by Product Group			
		2019		2018
Media converters	\$	5,378,000	\$	5,184,000
Ethernet switches and adapters		2,000,000		2,260,000
Other products		1,512,000		1,709,000
	\$	8,890,000	\$	9,153,000

Sales in North America decreased \$731,000, or 10%, primarily due to timing of orders from the federal government and a large carrier customer. International sales increased \$468,000, or 31%, primarily due to a significant project with a customer in our EMEA region for media converter products, partially offset by weakness in our ROW region. Media converter sales increased 4% or \$194,000 due to the large EMEA project. Sales of Ethernet switches and adapters decreased 12% or \$260,000 due to timing of orders from the federal government. All other product sales decreased 12% or \$197,000 due to slower activity in our ancillary products business.

Gross profit on first quarter sales decreased to \$3,754,000 in 2019 as compared to \$3,927,000 in 2018. Gross margin as a percentage of sales decreased to 42.2% in the first quarter of 2019 from 42.9% in 2018 due primarily to product mix related to a large project in the EMEA region. Selling, general and administrative expenses increased 7% to \$3,695,000, or 41.6% of sales, in the first quarter of 2019 compared to \$3,466,000, or 37.9% of sales, in 2018 due to an increase in engineering expenses related to prototype development and employee related expenses.

Transition Networks had operating income of \$59,000 in the first quarter of 2019 compared to operating income of \$461,000 in 2018.

#### **Suttle Results**

Suttle sales decreased 21% in the first quarter of 2019 to \$5,521,000 compared to \$6,973,000 in the same period of 2018 due to reduced spend from Tier 1 telecommunications providers, volume declines in legacy products, and a shift in purchasing decisions from Tier 1 telecommunications suppliers to installers.

Sales by customer groups in the first quarter of 2019 and 2018 were:

	 Suttle Sales by Customer Group			
	2019		2018	
Communication service providers	\$ 4,591,000	\$	5,947,000	
International	400,000		580,000	
Distributors	530,000		446,000	
	\$ 5,521,000	\$	6,973,000	

Suttle's sales by product groups in first quarter of 2019 and 2018 were:

	Suttle Sales	by Product Group
	2019	2018
Structured cabling and connecting system products	\$ 5,077,0	00 \$ 6,573,000
DSL and other products	444,0	00 400,000
	\$ 5,521,0	\$ 6,973,000

Sales to communication service providers decreased 23% in the first quarter of 2019 due to reduced spend from Tier 1 telecommunications providers and volume declines in legacy products. Sales to communication service providers accounted for 83% of Suttle's sales in the first quarter of 2019 compared to 85% of sales in 2018. Sales to distributors increased 19% in the first quarter of 2019 due to a shift in purchasing decisions from the Tier 1 suppliers to installers, and accounted for 10% and 6% of sales in the first quarters of 2019 and 2018, respectively. International sales decreased 31% in the first quarter of 2019 due to a decrease in legacy product sales in Latin America, and accounted for 7% of Suttle's first quarter 2019 sales.

Sales of structured cabling and connecting system products decreased 23% in the first quarter of 2019 due to a shift in purchasing decisions from Tier 1 telecommunications suppliers to installers.

Suttle's gross profit increased 31% in the first quarter of 2019 to \$1,801,000 compared to \$1,375,000 in the same period of 2018. Gross margin as a percentage of sales increased to 32.6% from 19.7% in the same period of 2018 due to overall favorable product mix changes, price increases at certain Tier 1 suppliers, workforce reductions made at the end of 2018, and lower inventory adjustments. Selling, general and administrative expenses decreased 46% to \$1,058,000, or 19.2% of sales, in the first quarter of 2019 compared to \$1,975,000, or 28.3% of sales, in the same period in 2018 due primarily to workforce reductions made at the end of 2018.

Suttle incurred operating income of \$743,000 in the first quarter of 2019 compared to an operating loss of \$600,000 in 2018.

As noted above in Note 16, on April 5, 2019, the Company sold its Suttle FutureLink<sup>TM</sup> Fiber business line, including inventory, equipment, and customer relationships, to PPC Broadband Inc. ("PPC"). The transaction was structured as an Asset Purchase Agreement with a simultaneous signing and closing. The sale price was \$5,000,000 cash and the proceeds will be used for general corporate purposes. Suttle's 2018 revenues from its Fiber business was approximately \$4.7 million.

#### JDL Technologies Results

JDL Technologies sales increased 211% to \$2,208,000 in the first quarter of 2019 compared to \$710,000 in 2018.

JDL's revenues by customer group were as follows:

	 JDL Revenue by Customer Group			
	 2019		2018	
Education	\$ 1,473,000	\$	109,000	
Healthcare and commercial clients	735,000		601,000	
	\$ 2,208,000	\$	710,000	

Revenues from the education sector increased \$1,364,000 or 1251% in the first quarter of 2019 as compared to the 2018 first quarter due to the resumption of scheduled education projects funded by the federal government that were delayed in the prior year. Revenue from sales to small and medium-sized commercial businesses ("SMBs"), which are primarily healthcare and commercial clients, increased \$134,000, or 22% due to ongoing efforts to expand managed services and infrastructure sales to these markets.

Gross profit increased 4917% to \$867,000 in the first quarter of 2019 compared to \$ (18,000) in the same period in 2018. Gross margin as a percentage of sales increased to 39.3% in the first quarter of 2019 compared to -2.5% in 2018 due to the increase in revenue in our education sector and the prior year having certain fixed costs on lower revenue. Selling, general and administrative expenses decreased 11% in the first quarter of 2019 to \$376,000, or 17.0% of sales, compared to \$424,000, or 59.7% of sales, in 2018 due to lower selling and marketing spend.

JDL Technologies reported operating income of \$491,000 in the first quarter of 2019 compared to an operating loss of \$442,000 in the same period of 2018

#### Net2Edge Results

Net2Edge's sales increased 172% to \$448,000 in the first quarter of 2019 compared to \$165,000 in 2018 primarily due to revenue from established CSI accounts with new higher featured products. Gross profit increased 115% to \$221,000 in the first quarter of 2019 compared to \$103,000 in the same period of 2018. Gross margin as a percentage of sales decreased to 49.3% in 2019 from 62.4% in 2018 due to product mix and costs associated with expediting raw materials. Selling, general and administrative expenses decreased 17% in 2019 to \$748,000 compared to \$904,000 in 2018 due to a reduction in selling expenses. Net2Edge reported an operating loss of \$527,000 in the first quarter of 2019 compared to an operating loss of \$801,000 in the same period of 2018.

#### **Income Taxes**

The Company's income before income taxes was \$215,000 in the first quarter of 2019 compared to a loss before income taxes of \$1,852,000 in the first quarter of 2018. The Company's effective income tax rate was (11.6%) in the first quarter of 2019 and (0.4%) in 2018. This effective tax rate for 2019 differs from the federal tax rate of 21% due to state income taxes, foreign tax rate differences, foreign losses not deductible for U.S. income tax purposes, the effect of uncertain income tax positions, stock compensation shortfalls, provision true-ups and changes in valuation allowances related to deferred tax assets.

#### Liquidity and Capital Resources

As of March 31, 2019, the Company had \$9,491,000 in cash, cash equivalents and investments. Of this amount, \$6,974,000 was invested in short-term money market funds that are not considered to be bank deposits and are not insured or guaranteed by the FDIC or other government agency. These money market funds seek to preserve the value of the investment at \$1.00 per share; however, it is possible to lose money investing in these funds. The remainder in cash and cash equivalents is operating cash.

The Company had working capital of \$31,233,000 at March 31, 2019, consisting of current assets of approximately \$40,934,000 and current liabilities of \$9,701,000 compared to working capital of \$30,695,000 at December 31, 2018 consisting of current assets of \$42,335,000 and current liabilities of \$11,640,000.

Cash flow used in operating activities was approximately \$1,191,000 in the first three months of 2019 and \$240,000 provided in the same period of 2018. Significant working capital changes from December 31, 2018 to March 31, 2019 included a decrease in accounts payable of \$1,170,000.

Net cash used in investing activities was \$217,000 in the first three months of 2019 compared to \$719,000 provided in 2018, due to capital expenditures.

Net cash used in financing activities was \$159,000 in the first three months of 2019 compared to \$389,000 used in financing activities in 2018. Cash dividends paid on common stock decreased to \$184,000 in 2019 (\$0.02 per common share) from \$391,000 in 2018 (\$0.04 per common share). Proceeds from common stock issuances, principally shares sold to the Company's Employee Stock Ownership Plan and issued under the Company's Employee Stock Purchase Plan, totaled approximately \$27,000 in 2019 and \$30,000 in 2018. The Company did not repurchase any shares in 2019 or 2018 under the Board-authorized program. At March 31, 2019, Board of Director authority to purchase approximately 411,910 additional shares remained in effect. The Company acquired \$2,000 and \$28,000 in 2019 and 2018, respectively, of Company stock from employees to satisfy withholding tax obligations related to share-based compensation, pursuant to terms of Board and shareholder-approved compensation plans.

The Company has a \$15,000,000 line of credit from Wells Fargo Bank. Interest on borrowings on the credit line is at LIBOR plus 2.0% (4.5% at March 31, 2019). The Company had no outstanding borrowings against the line of credit at March 31, 2019. The credit agreement expires August 12, 2021 and is secured by assets of the Company.

In the opinion of management, based on the Company's current financial and operating position and projected future expenditures, sufficient funds are available to meet the Company's anticipated operating and capital expenditure needs.

#### Critical Accounting Policies

Our critical accounting policies, including the assumptions and judgments underlying them, are discussed in our 2018 Form 10-K in Note 1 Summary of Significant Accounting Policies included in our Consolidated Financial Statements. In February 2016, the FASB issued ASU 2016-02, "Leases" (Topic 842), which amends existing guidance and requires an entity to recognize both assets and liabilities arising from financing and operating leases, along with additional qualitative and quantitative disclosures. The new standard is effective for fiscal years beginning after December 15, 2018, including interim periods within that reporting period, and early adoption is permitted. The Company adopted the accounting standard effective January 1, 2019. Please see Note 3 for the required disclosures related to the impact of adopting this standard. There were no other significant changes to our critical accounting policies during the three months ended March 31, 2019.

The Company's accounting policies have been consistently applied in all material respects and disclose matters such as allowance for doubtful accounts, sales returns, inventory valuation, warranty expense, income taxes, revenue recognition, asset impairment recognition and foreign currency translation. On an ongoing basis, we evaluate our estimates based on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the result of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Results may differ from these estimates due to actual outcomes being different from those on which we based our assumptions. Management reviews these estimates and judgments on an ongoing basis.

#### Recently Issued Accounting Pronouncements

Recently issued accounting standards and their estimated effect on the Company's condensed consolidated financial statements are also described in Note 17, Recent Accounting Pronouncements, to the Condensed Consolidated Financial Statements.

# Item 3. Quantitative and Qualitative Disclosures about Market Risk.

The Company has no freestanding or embedded derivatives. The Company's policy is to not use freestanding derivatives and to not enter into contracts with terms that cannot be designated as normal purchases or sales.

The vast majority of our transactions are denominated in U.S. dollars; as such, fluctuations in foreign currency exchange rates have historically not been material to the Company. At March 31, 2019 our bank line of credit carried a variable interest rate based on LIBOR plus 2.0%. As noted above, we had no outstanding borrowings at March 31, 2019.

Based on the Company's operations, in the opinion of management, no material future losses or exposure exist relative to market risk.

# Item 4. Controls and Procedures

#### (a) Evaluation of Disclosure Controls and Procedures

The Company maintains disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) that are designed to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in SEC rules and forms and (ii) accumulated and communicated to the Company's management, including its principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

Management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of the disclosure controls and procedures, as defined in Rules 13a-15(e) under the Securities Exchange Act of 1934, as of the end of the period covered by this report. Based on that evaluation, as detailed below, management concluded that the Company's disclosure controls and procedures are effective.

### (b) Changes in Internal Controls

Beginning January 1, 2019, we adopted ASU No. 2016-02, "Leases (Topic 842)," which resulted in recording lease liabilities and right-of-use assets on our consolidated balance sheet. ASC 842 requires management to make significant judgments and estimates. As a result, we implemented changes to our internal controls related to leases for the three months ended March 31, 2019. These changes include implementing updated processes and controls affected by ASC 842. There was no other change in our internal control over financial reporting during our most recently completed fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting. As disclosed in our Annual Report on Form 10-K for the year ended December 31, 2018, we concluded that our internal control over financial reporting was effective.

# PART II. OTHER INFORMATION

# Item 1. Legal Proceedings

Not Applicable.

# Item 1A. Risk Factors

Not Applicable.

# <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>

Not Applicable.

# Item 3. Defaults Upon Senior Securities

Not Applicable.

# Item 4. Mine Safety Disclosures

Not Applicable.

# Item 5. Other Information

Not Applicable.

# Item 6. Exhibits.

The following exhibits are included herein:

- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (Rules 13a-14 and 15d-14 of the Exchange Act).
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (Rules 13a-14 and 15d-14 of the Exchange Act).
- 32. Certifications pursuant Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. §1350).
- 99.1 Communications Systems, Inc. Press Release dated May 6, 2019 announcing 2019 First Quarter Results.

# Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly

Communications Systems, Inc.

/s/ Roger H.D. Lacey Roger H.D. Lacey Chief Executive Officer

/s/ Mark Fandrich Mark Fandrich Chief Financial Officer

Date: May 7, 2019

Date: May 7, 2019

Ву

#### CERTIFICATION

#### I, Roger H.D. Lacey certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Communications Systems, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- (b) Designed such internal control over financial reporting, or caused such internal controls over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles:
- (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Roger H.D. Lacey
Roger H.D. Lacey
Chief Executive Officer

Date: May 7, 2019

#### CERTIFICATION

- I, Mark Fandrich, certify that:
- 1. I have reviewed this quarterly report on Form 10-Q of Communications Systems, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- (b) Designed such internal control over financial reporting, or caused such internal controls over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting

By /s/ Mark Fandrich
Mark Fandrich
Chief Financial Officer

Date: May 7, 2019

# **CERTIFICATION**

The undersigned certify pursuant to 18 U.S.C. § 1350, that:

(1) The accompanying Quarterly Report on Form 10-Q for the periods ended March 31, 2019, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

By

(2) The information contained in the accompanying Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 7, 2019

/s/ Roger H.D. Lacey Roger H.D. Lacey Chief Executive Officer

/s/ Mark Fandrich

Date: May 7, 2019

Mark Fandrich Chief Financial Officer



#### **FOR IMMEDIATE RELEASE**

#### COMMUNICATIONS SYSTEMS, INC. REPORTS FIRST QUARTER FINANCIAL RESULTS

# Company Returns to Profitability; Corporate Reorganization Gaining Traction

Minnetonka, MN – May 6, 2019 – Communications Systems, Inc. (NASDAQ: JCS) ("CSI" or the "Company") a global provider of enterprise network infrastructure, voice and data communication products and services for deployments and management of IT networks, today announced financial results for the first quarter ("Q1") ended March 31, 2019, including a discussion of results of operations by segment.

#### First Quarter 2019 Summary

- Q1 2019 consolidated sales were \$16.7 million as compared to \$16.8 million in Q1 2018, with first quarter year-over-year sales increasing at JDL and Net2Edge segments and declining at Suttle and Transition Networks.
- Q1 2019 consolidated gross profit increased by 23% to \$6.4 million from \$5.2 million in the same period of 2018. Gross margin improved to 38.4% in Q1 2019 from 30.9% in Q1 2018 driven by a favorable mix of products and services.
- Q1 2019 consolidated operating income improved to \$181,000 from a Q1 2018 consolidated operating loss of \$2.0 million. Of note, effective January 1, 2019, the Company realigned its financial reporting to exclude certain corporate general and administrative expenses from costs allocated to the business segments, which are reported as "Other" in the segment information in our Form 10-Q and reported below. The 2018 expenses reported in this press release have been reclassified to reflect this change.
  - Transition Networks' operating income was \$59,000 as compared to operating income of \$461,000 in Q1 2018.
  - Suttle's operating income improved to \$743,000 from an operating loss of \$600,000 in Q1 2018.
  - JDL Technologies' operating income improved to \$491,000 from an operating loss of \$442,000 in Q1 2018.
  - Net2Edge's operating loss narrowed to \$527,000 from an operating loss of \$801,000 in Q1 2018.
  - Other operating expenses totaled \$585,000 as compared to \$592,000 in Q1 2018.
- Q1 2019 net income improved to \$240,000, or \$0.03 per diluted share, compared to a net loss of \$1.9 million, or \$(0.21) per diluted share, in Q1 2018.
- At March 31, 2019, cash, cash equivalents, and investments totaled \$9.5 million and working capital was \$31.2 million.

CSI's Chief Executive Officer Roger H.D. Lacey commented, "Our Q1 2019 results reflect the initial impact of restructuring efforts to shift our corporate focus towards higher-margin and faster-growing markets such as IoT and network edge management. During the quarter, we continued to invest in the development of new products, improve quality control processes, initiate cost savings for each business unit, and streamline our accounting processes. As a result, we improved operational efficiencies in our business units and on a corporate level. Our efforts resulted in significant improvement in gross margin and we are reporting positive operating and net income in Q1 2019."

Mr. Lacey continued, "As part of our enterprise-wide restructuring process, in April 2019 we completed the sale of Suttle's FutureLinkTM Fiber product line for \$5 million. This was a key step towards our goal of re-focusing our operations and returning to profitability in 2019. We are pursuing a number of other initiatives, including the further streamlining of Suttle's existing operations and the announced sale of our corporate headquarters."

Mr. Lacey concluded, "We believe CSI is now a fundamentally strong company and we expect 2019 to be a transformational year. Although quarterly performance may vary (due to timing of contracts and customer projects), for FY 2019, as compared to FY 2018, we expect to improve our top and bottom line, increase our customer base and expand in new markets. We are working diligently to evolve from a network services and product manufacturing company into a growing and profitable cloud-based IoT and network edge solutions company. Our strong balance sheet provides us with the resources for growth. At March 31, 2019, we had cash, cash equivalents, and investments of \$9.5 million, working capital of \$31.2 million, and shareholders' equity of \$42.1 million."

#### **Q1 2019 Segment Financial Overview**

#### **Transition Networks**

(in 000s)	Three Months Ended March 31			
	2019	<u>2018</u>		
Sales	\$ 8,890	\$ 9,153		
Gross profit	3,754	3,927		
Operating income	59	461		

Q1 2019 sales decreased by \$263,000 or 3% as compared to Q1 2018. Sales in North America decreased \$731,000, or 10%, primarily due to timing of orders from the federal government and a large carrier customer. International sales increased \$468,000, or 31%, primarily due to a significant project with a customer in our EMEA region for media converter products, partially offset by weakness in our ROW region. Media converter sales increased 4% or \$194,000 due to the large EMEA project. Sales of Ethernet switches and adapters decreased 12% or \$260,000 due to timing of orders from the federal government. All other product sales decreased 12% or \$197,000 due to slower activity in our ancillary products business.

Gross profit for Q1 2019 decreased to \$3,754,000 from \$3,927,000 in the same period of 2018. Gross margin decreased to 42.2% in Q1 2019 from 42.9% in Q1 2018, primarily due to product mix related to a large project in the EMEA region. Selling, general and administrative expenses increased 7% to \$3,695,000, or 41.6% of sales, in Q1 2019 compared to \$3,466,000, or 37.9% of sales, in Q1 2018 due to an increase in engineering expenses related to prototype development and employee-related expenses.

Transition Networks had operating income of \$59,000 in Q1 2019 as compared to operating income of \$461,000 in Q1 2018.

Mr. Lacey commented, "We believe the Q1 2019 Transition Networks' revenue shortfall is primarily a timing issue and the remainder of 2019 currently looks strong with several POE++ projects in process."

#### **Suttle**

(in 000s)	Three Months Ended March 31			
	<u>2019</u>	<u>2018</u>		
Sales	\$ 5,521	\$ 6,973		
Gross profit	1,801	1,375		
Operating income (loss)	743	(600)		

Suttle sales decreased 21% in Q1 2019 to \$5,521,000 from \$6,973,000 in the same period of 2018 due to reduced spending from Tier 1 telecommunications providers, volume declines in legacy products, and a continuing shift in purchasing decisions from Tier 1 telecommunications suppliers to installers.

Suttle's gross profit increased 31% in Q1 2019 to \$1,801,000 from \$1,375,000 in the same period of 2018. Gross margin in Q1 2019 increased to 32.6% from 19.7% in the same period of 2018 due to overall favorable product mix changes, price increases at Tier 1 telecom customers, workforce reductions made at the end of 2018, together with lower Q1 2019 inventory adjustments and increased production primarily related to Suttle's sale of its FutureLinkTM fiber product line on April 5, 2019. Selling, general and administrative expenses decreased 46% to \$1,058,000, or 19.2% of sales, in Q1 2019 from \$1,975,000, or 28.3% of sales, in the same period in 2018 primarily due to workforce reductions made at the end of 2018.

Suttle reported operating income of \$743,000 in Q1 2019 as compared to an operating loss of \$600,000 in Q1 2018.

As previously disclosed, on April 5, 2019, the Company sold its Suttle FutureLink™ Fiber business line, including inventory, equipment, and customer relationships, to PPC Broadband Inc. ("PPC"). The transaction was structured as an Asset Purchase Agreement with a simultaneous signing and closing. The sale price was \$5.0 million in cash. Concurrent with the closing of the transaction, Suttle and PPC entered into a Transition Services Agreement under which Suttle will continue to manufacture products related to the FutureLink ™ Fiber business line until September 30, 2019, to ensure seamless supply to the customer base. Suttle's 2018 and Q1 2019 revenues from its Fiber business were approximately \$4.9 million and \$1.1 million, respectively.

Mr. Lacey commented, "While Suttle's Q1 2019's positive operating income reflects the result of many restructuring actions taken in prior periods and increased production related to the April 5, 2019 sale of the FutureLink™ Fiber business, we expect, due to the sale of this business and the impact on our production once we fulfill our the obligations under Transition Services Agreement, that Suttle's ongoing 2019 operating income will be much lower and closer to breakeven or could return to a loss."

#### JDL Technologies

(in 000s)	Three Months Ended March 31			
	<u>2019</u>	<u>2018</u>		
Sales	\$ 2,208	\$ 710		
Gross profit (loss)	867	(18)		
Operating income (loss)	491	(442)		

JDL Technologies sales increased by 211% to \$2,208,000 in Q1 2019 from \$710,000 in Q1 2018.

Revenues from the education sector increased by \$1,364,000 in Q1 2019 from Q1 2018 due to the resumption of scheduled education projects funded by the federal government that were delayed in the prior year. Revenue from sales to small- and medium-sized commercial businesses, which are primarily healthcare and commercial clients, increased by \$134,000, or 22%, due to ongoing efforts to expand managed services and infrastructure sales to these markets.

Gross profit for Q1 2019 was \$867,000 as compared to a loss of \$18,000 in the same period in 2018 due to higher education revenue and the prior year having certain fixed costs on lower revenue. Selling, general and administrative expenses decreased by 11% in Q1 2019 to \$376,000, or 17.0% of sales, from \$424,000, or 59.7% of sales, in Q1 2018 due to lower selling and marketing expenses.

JDL Technologies reported operating income of \$491,000 in Q1 2019 as compared to an operating loss of \$442,000 in the same period of 2018.

#### Net2Edge

(in 000s)	Three M Ended M	
	<u>2019</u>	<u>2018</u>
Sales	\$ 448	\$ 165
Gross profit	221	103
Operating loss	(527)	(801)

Net2Edge's sales increased by 172% to \$448,000 in Q1 2019 from \$165,000 in Q1 2018, primarily due to revenue from established CSI accounts with new products with enhanced features. Gross profit increased by 115% to \$221,000 in Q1 2019 from \$103,000 in the same period of 2018, primarily due to higher revenue. Gross margin decreased to 49.3% in Q1 2019 from 62.4% in Q1 2018 due to product mix and costs associated with expediting raw materials. Selling, general and administrative expenses decreased by 17% in Q1 2019 to \$748,000 from \$904,000 in Q1 2018 due to a reduction in selling expenses. Net2Edge's operating loss decreased to \$527,000 in Q1 2019 from a loss of \$801,000 in the same period of 2018.

### Financial Condition

CSI's balance sheet at March 31, 2019 included cash, cash equivalents, and investments of \$9.5 million, working capital of \$31.2 million, and stockholders' equity of \$42.1 million.

#### Form 10-O

For further information, please see the Company's Form 10-Q, which will be filed on or about May 10, 2019.

#### **About Communications Systems**

Communications Systems, Inc. provides connectivity infrastructure and services for global deployments of broadband networks. Focusing on innovative, cost-effective solutions, CSI provides customers the ability to deliver, manage, and optimize their broadband network services and architecture. From the integration of fiber optics in any application and environment to efficient home voice and data deployments to optimization of data and application access, CSI provides tools for maximum utilization of the network from the edge to the user. With partners and customers in over 50 countries, CSI has built a reputation as a reliable global innovator focusing on quality and customer service.

#### Forward-Looking Statements

This press release includes certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding future financial performance, future growth and future acquisitions. These statements are based on Communications Systems' current expectations or beliefs and are subject to uncertainty and changes in circumstances. Actual results may vary materially from those expressed or implied by the statements here due to changes in economic, business, competitive or regulatory factors, and other risks and uncertainties affecting the operation of Communications Systems' business. These risks, uncertainties and contingencies are presented in the Company's Annual Report on Form 10-K and, from time to time, in the Company's other filings with the Securities and Exchange Commission. The information set forth herein should be read in light of such risks. Further, investors should keep in mind that the Company's financial results in any particular period may not be indicative of future results. Communications Systems is under no obligation to, and expressly disclaims any obligation to, update or alter its forward-looking statements, whether as a result of new information, future events, changes in assumptions or otherwise.

#### Contacts:

Communications Systems, Inc. Mark D. Fandrich Chief Financial Officer 952-582-6416 mark.fandrich@commsysinc.com

Roger H. D. Lacey Chief Executive Officer 952-996-1674

#### The Equity Group Inc.

Devin Sullivan Senior Vice President 212-836-9608 dsullivan@equityny.com

Lena Cati Vice President 212-836-9611 lcati@equityny.com

# **Selected Income Statement Data**

# Unaudited Three Months Ended

	Three Months Ended			nucu
		Mar. 31, 2019		Mar. 31, 2018
Sales	\$	16,723,294	\$	16,773,685
Gross profit	\$	6,426,965	\$	5,178,619
Operating income (loss)		180,635		(1,974,221)
Income (loss) before income taxes		215,146		(1,852,275)
Income tax (benefit) expense		(24,967)		7,570
Net income (loss)	\$	240,113	\$	(1,859,845)
Basic net income (loss) per share	\$	0.03	\$	(0.21)
Diluted net income (loss) per share	\$	0.03	\$	(0.21)
Cash dividends declared per share	\$	0.02	\$	0.04
Average basic shares outstanding		9,176,093		9,000,185
Average dilutive shares outstanding		9,176,093		9,000,185

# **Selected Balance Sheet Data**

Unaudited	
	1

	 Mar. 31, 2019	Dec. 31, 2018
Total assets	\$ 52,191,121	\$ 53,321,164
Cash, cash equivalents & investments	9,490,706	11,056,426
Working capital	31,232,976	30,695,322
Property, plant and equipment, net	9,933,199	10,962,239
Long-term liabilities	388,571	28,267
Stockholders' equity	42,101,265	41,653,127