# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549
FORM 10-Q

## (Mark One)

区

## QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended
$\square$

## For the transition period from

Commission File Number: 001-31588

## COMMUNICATIONS SYSTEMS, INC. <br> (Exact name of registrant as specified in its charter)

MINNESOTA
(State or other jurisdiction of incorporation or organization)

213 South Main Street, Hector, MN
(Address of principal executive offices)

MARCH 31, 2005
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

## to <br> 0

|  | $\mathbf{4 1 - 0 9 5 7 9 9 9}$ <br> (Federal Employer <br> Identification No.) |
| :---: | :---: |
|  | $\mathbf{5 5 3 4 2}$ |
| (Zip Code) |  |

(Federal Employer Identification No.)
(Zip Code)
(320) 848-6231

Registrant's telephone number, including area code
(Former name, former address, and former fiscal year, if changed since last report)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90
days. YES $\mathbb{N O} \square$
Indicate by check mark whether the Registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2).
YES $\square$ NO $\boxtimes$
APPLICABLE ONLY TO CORPORATE ISSUERS:
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Title of each class | Name of exchange on which registered | Outstanding at April 30, 2005 |
| :---: | :---: | :---: |
| Common Stock, par value $\$ .05$ per share | American Stock Exchange | 8,555,026 |

[^0]
## COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

INDEX
Part I.

## Financial Information

Item 1. $\quad$\begin{tabular}{l}
Financial Statements <br>
Consolidated Balance Sheets <br>
Consolidated Statements of Income and Comprehensive Income <br>
<br>
<br>
<br>
<br>
<br>
Consolidated Statements of Changes in Stockholders' Equity <br>
Item 2. $\quad \underline{\text { Notes to Consolidated Financial Statements Statements of Cash Flows }}$ <br>

$\quad$

Management's Discussion and Analysis of Financial Condition and Results of Operations
\end{tabular}

# Item 3. Quantitative and Qualitative Disclosures about Market Risk <br> Item 4. Controls and Procedures <br> Part II. Other Information <br> SIGNATURES <br> CERTIFICATIONS 

## PART I. FINANCIAL INFORMATION

## COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

## Item 1. Financial Statements

## CONSOLIDATED BALANCE SHEETS <br> (unaudited)

|  | $\begin{gathered} \text { March } 31 \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 2004 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets: |  |  |  |  |
|  |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash | \$ | 27,217,009 | \$ | 25,842,580 |
| Trade receivables, net |  | 19,442,300 |  | 22,077,987 |
| Related party receivables |  | 359,374 |  | 283,378 |
| Inventories |  | 25,521,288 |  | 23,935,421 |
| Deferred income taxes |  | 3,114,338 |  | 3,114,338 |
| Other current assets |  | 1,096,593 |  | 966,061 |
| Total current assets |  | 76,750,902 |  | 76,219,765 |
|  |  |  |  |  |
| Property, plant and equipment |  | 35,444,036 |  | 34,863,911 |
| less accumulated depreciation |  | $(28,154,666)$ |  | $(27,823,836)$ |
| Net property, plant and equipment |  | 7,289,370 |  | 7,040,075 |
|  |  |  |  |  |
| Other assets: |  |  |  |  |
| Excess of cost over net assets acquired |  | 5,264,095 |  | 5,264,095 |
| Deferred income taxes |  | 569,037 |  | 569,037 |
| Other assets |  | 386,228 |  | 388,099 |
| Total other assets |  | 6,219,360 |  | 6,221,231 |
|  |  |  |  |  |
| Total Assets | \$ | 90,259,632 | \$ | 89,481,071 |
|  |  |  |  |  |
| Liabilities and Stockholders' Equity: |  |  |  |  |
|  |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable | \$ | 4,663,270 | S | 4,631,722 |
| Accrued compensation and benefits |  | 3,383,885 |  | 3,472,704 |
| Other accrued liabilities |  | 1,804,977 |  | 2,009,822 |
| Dividends payable |  | 597,515 |  | 508,969 |
| Income taxes payable |  | 2,218,100 |  | 1,806,582 |
| Total current liabilities |  | 12,667,747 |  | 12,429,799 |
|  |  |  |  |  |
| Stockholders' Equity |  | 77,591,885 |  | 77,051,272 |
| $\begin{array}{ll}\text { Total Liabilities and Stockholders' Equity } & \$ 89,481,071\end{array}$ |  |  |  |  |
|  |  |  |  |  |

See notes to consolidated financial statements.

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME
(unaudited)

|  | Three Months Ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |
| Sales | \$ | 28,110,474 | \$ | 25,249,164 |
|  |  |  |  |  |
| Costs and expenses: |  |  |  |  |
| Cost of sales |  | 18,700,276 |  | 17,312,371 |
| Selling, general and administrative expenses |  | 8,080,898 |  | 6,815,881 |
| Total costs and expenses |  | 26,781,174 |  | 24,128,252 |
|  |  |  |  |  |
| Operating income |  | 1,329,300 |  | 1,120,912 |



See notes to consolidated financial statements.
4

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

(unaudited)

|  | Common Stock |  |  | Additional Paid-in Capital |  | Retained Earnings |  | Cumulative Other <br> Comprehensive Income (Loss) |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Amount |  |  |  |  |  |  |  |  |  |
| BALANCE AT DECEMBER 31, 2003 | 8,185,371 | \$ | 409,268 | \$ | 27,954,636 | \$ | 42,278,484 | \$ | 195,377 | \$ | 70,837,765 |
| Net income |  |  |  |  |  |  | 4,762,733 |  |  |  | 4,762,733 |
| Issuance of common stock under Employee Stock Purchase Plan | 22,193 |  | 1,110 |  | 160,489 |  |  |  |  |  | 161,599 |
| Issuance of common stock to Employee Stock Ownership Plan | 33,000 |  | 1,650 |  | 262,724 |  |  |  |  |  | 264,374 |
| Issuance of common stock under Employee Stock Option Plan | 263,170 |  | 13,159 |  | 2,233,212 |  |  |  |  |  | 2,246,371 |
| Tax benefit from non-qualified employee stock options |  |  |  |  | 195,976 |  |  |  |  |  | 195,976 |
| Purchase of common stock | $(1,034)$ |  | (52) |  | $(3,555)$ |  | $(4,873)$ |  |  |  | $(8,480)$ |
| Shareholder dividends |  |  |  |  |  |  | $(1,580,005)$ |  |  |  | $(1,580,005)$ |
| Other comprehensive gain |  |  |  |  |  |  |  |  | 170,939 |  | 170,939 |
| BALANCE AT DECEMBER 31, 2004 | 8,502,700 | \$ | 425,135 | \$ | 30,803,482 | \$ | 45,456,339 | \$ | 366,316 | \$ | 77,051,272 |
| Net income |  |  |  |  |  |  | 894,679 |  |  |  | 894,679 |
| Issuance of common stock under Employee Stock Option Plan | 33,226 |  | 1,661 |  | 291,941 |  |  |  |  |  | 293,602 |
| Shareholder dividends |  |  |  |  |  |  | $(597,515)$ |  |  |  | $(597,515)$ |
| Other comprehensive loss |  |  |  |  |  |  |  |  | $(50,153)$ |  | $(50,153)$ |
| BALANCE AT MARCH 31, 2005 | 8,535,926 | \$ | 426,796 | \$ | 31,095,423 | \$ | 45,753,503 | \$ | 316,163 | \$ | 77,591,885 |

See notes to consolidated financial statements.

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

|  | Three Months Ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Net income | \$ | 894,679 | \$ | 724,417 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 473,495 |  | 573,441 |
| Changes in assets and liabilities net of effects of the purchase of Image Systems Corporation in 2004: |  |  |  |  |
| Trade receivables |  | 2,562,852 |  | 1,664,564 |
| Inventories |  | $(1,627,297)$ |  | 1,506,729 |
| Other current assets |  | (134,229) |  | 131,790 |
| Accounts payable |  | 45,139 |  | 1,841,939 |
| Accrued expenses |  | $(206,649)$ |  | $(124,195)$ |
| Income taxes payable |  | 411,518 |  | 495,506 |
| Net cash provided by operating activities |  | 2,419,508 |  | 6,814,191 |
|  |  |  |  |  |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Capital expenditures |  | $(740,696)$ |  | $(316,637)$ |
| Other assets |  | $(9,507)$ |  | $(169,283)$ |


| Purchase of Image Systems Corporation |  |  | $(1,803,357)$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Net cash used in investing activities |  | (750,203) |  | (2,289,277) |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Dividends paid |  | $(508,969)$ |  | $(327,397)$ |
| Proceeds from issuance of common stock |  | 293,602 |  | 53,689 |
| Purchase of common stock |  |  |  | $(1,739)$ |
| Net cash used in financing activities |  | $(215,367)$ |  | $(275,447)$ |
| EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH |  |  |  |  |
|  |  | (79,509) |  | $(155,657)$ |
|  |  |  |  |  |
| NET INCREASE IN CASH AND CASH EQUIVALENTS 1,374,429 4,093,810 |  | 1,374,429 |  | 4,093,810 |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD $\quad 25,842,580 \quad 14.941,254$ |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD |  |  |  |  |
|  |  |  |  |  |
| SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION: |  |  |  |  |
| Income taxes paid (refunded) | \$ | 113,482 | \$ | $(65,506)$ |
| Interest paid |  | 8,418 |  |  |
| Dividends declared not paid |  | 597,515 |  | 327,415 |

See notes to consolidated financial statements.
6

## COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## NOTE 1 - CONSOLIDATED FINANCIAL STATEMENTS

The consolidated balance sheet as of March 31, 2005 and the related consolidated statements of income and comprehensive income, consolidated statements of changes in stockholders' equity and the consolidated statements of cash flows for the three-month periods ended March 31, 2005 and 2004 have been prepared by Communications Systems, Inc. and Subsidiaries (the Company or we) without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows at March 31, 2005 and 2004 and for the three months then ended have been made.

Certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with generally accepted accounting principles in the United States of America have been condensed or omitted. It is suggested these condensed consolidated financial statements be read in conjunction with the financial statements and notes thereto included in the Company's December 31, 2004 Annual Report to Shareholders and form 10-K. The results of operations for the periods ended March 31 are not necessarily indicative of the operating results for the entire year.

The Company has adopted the disclosure provisions of SFAS No. 123, "Accounting for Stock-Based Compensation," but applies APB Opinion No. 25, "Accounting for Stock Issued to Employees" for measurement and recognition of stock-based transactions with its employees and accordingly no stock-based employee compensation cost is reflected in net income. If the Company had elected to recognize compensation cost for its stock based transactions using the method prescribed by SFAS No. 123, pro forma net income and net income per share would have been as follows:

|  | Quarter Ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |
| Net Income |  |  |  |  |
| As reported | \$ | 895,000 | \$ | 724,000 |
| Compensation expense, net of tax | \$ | 63,000 | \$ | 70,000 |
| Pro forma | \$ | 832,000 | \$ | 654,000 |
|  |  |  |  |  |
| Earnings Per Share-Basic |  |  |  |  |
| As reported | \$ | . 11 | \$ | . 09 |
| Pro forma | \$ | 10 | \$ | . 08 |
|  |  |  |  |  |
| Earnings Per Share-Diluted |  |  |  |  |
| As reported | \$ | . 10 | \$ | . 09 |
| Pro forma | \$ | . 10 | \$ | . 08 |

[^1]
## NOTE 2 - ACQUISITIONS

Effective March 24, 2004, the Company acquired substantially all the outstanding shares of Image Systems Corporation for a cash purchase price per share of approximately $\$ 2.8$ million in total consideration. Image Systems Corporation (Image Systems), located in Minnetonka, Minnesota designs, manufactures and markets high-resolution display solutions and accessories for customers in the medical imaging market or for other customers who have stringent and or unique display requirements. In addition, Image Systems has been a premier developer of video graphics products since 1988. The proforma effects of the Image Systems Corporation acquisition on our consolidated financial statements were not material to the Company's consolidated financial statements. The acquisition and operations of Image Systems are included in the Company's consolidated financial results from the purchase date March 24, 2004. The sum of amounts assigned to assets acquired and liabilities assumed exceeded the cost of the acquired entity. To account for this excess, the amounts assigned to individual property, plant and equipment were reduced on a pro-rata basis. In the acquisition, the estimated fair value of the following assets were acquired and liabilities assumed:

| Property, plant and equipment | $1,434,000$ |
| :--- | ---: |
| Accounts receivable | 576,297 |
| Inventory | 716,999 |
| Cash | 103,625 |
| Other assets | 27,770 |


| Deferred tax asset | 481,000 |
| :--- | :---: |
| Accounts payable | $(180,162)$ |
| Accrued expenses | $(254,221)$ |
| $\quad$ Total purchase price | $2,905,308$ |
| Less cash acquired | $(103,625)$ |
| Payment for purchase of Image Systems Corp., net of cash acquired | $\underline{\$ 1}$ |

## NOTE 3 - INVENTORIES

Inventories summarized below are priced at the lower of first-in, first-out cost or market:

|  | $\begin{gathered} \text { March } 31 \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { December } 31 \\ 2004 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Finished goods | \$ | 17,421,915 | \$ | 15,613,485 |
| Raw and processed materials |  | 8,099,373 |  | 8,321,936 |
| Total | \$ | 25,521,288 | \$ | 23,935,421 |

## NOTE 4 - EXCESS OF COST OVER NET ASSETS ACQUIRED (GOODWILL)AND OTHER INTANGIBLE ASSETS

Goodwill represents the amount by which the purchase price and transaction costs of business the Company has acquired exceed the estimated fair value of the net tangible assets and separately identifiable assets of these businesses. The Company adopted Statement of Financial Accounting Standards (SFAS) No. 142 "Goodwill and Other Intangible Assets" on January 1, 2002. Under SFAS No. 142, goodwill and intangible assets with indefinite useful lives are not amortized, but are tested at least
annually for impairment. We reassess the value of our business units and related goodwill balances at the beginning of the first quarter of each fiscal year and at other times if events have occurred or circumstances exist that indicate the carrying amount of goodwill may not be recoverable. Accordingly, we have determined that there was no impairment as of January 1, 2005 and no events occurred during the quarter ended March 31, 2005 that indicated our remaining goodwill was not recoverable. As of March 31, 2005 the Company had net goodwill of $\$ 5,264,000$. Intangible assets with definite useful lives (consisting of a royalty agreement) will continue to be amortized over its remaining life of five years. Amortization included in costs and expenses was $\$ 11,000$ for the quarter ended March 31, 2005.

## NOTE 5 - WARRANTY

We provide reserves for the estimated cost of product warranties at the time revenue is recognized. We estimate the costs of our warranty obligations based on our warranty policy or applicable contractual warranty, historical experience of known product failure rates, and use of materials and service delivery costs incurred in correcting product failures. Management reviews the estimated warranty liability on a quarterly basis to determine its adequacy.

The following table presents the changes in the Company's warranty liability for the three months ended March 31,2005 and 2004. The warranty liability relates to a five-year obligation to provide for potential future liabilities for network equipment sales and to the Company's media conversion and network switch segment business unit product warranties.

|  | $\mathbf{2 0 0 5}$ |  |  | $\mathbf{2 0 0 4}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Beginning Balance | 910,350 |  | $\$$ | 659,684 |
| Actual warranty costs paid |  | $(33,561)$ |  | $(28,870)$ |
| Amounts charged to expense | $\underline{46,511}$ | 26,499 |  |  |
| Ending balance | 923,300 | $\$$ | 657,313 |  |

## NOTE 6 - CONTINGENCIES

A former officer of one of the Company's subsidiaries has challenged the Company's determination of the retirement benefit payable to be provided to the former officer. The former officer has asserted that, in addition to the retirement benefit the Company has provided, the Company should also provide a supplemental retirement benefit of approximately $\$ 100,000$ per year to the former officer based on language in his employment contract with the subsidiary and a related letter delivered by the Company when the former officer entered into the employment contract. The Company has denied the former officer's claim for a supplemental retirement benefit. While the former officer has threatened to commence a lawsuit with respect to his claim, as of the date of this report, the Company has not received any formal notice that legal proceedings have been started. If the former officer initiates legal action, the Company will vigorously defend against any claims that may be asserted.

In the ordinary course of business, the Company is exposed to legal actions and incurs costs to pursue and defend legal claims. Company management is not aware of any other outstanding or pending legal actions that would materially affect the Company's financial position or results of operations.

## NOTE 7 - SEGMENT INFORMATION

The Company classifies its businesses into five segments: Suttle, which manufactures U.S. standard modular connecting and wiring devices for voice and data communications; Austin Taylor, which manufactures British standard line jacks, patch panels, wiring harness assemblies, metal boxes, distribution cabinets and distribution and central office frames; Transition Networks and MiLAN Technology which designs and markets data transmission,computer network and media conversion products and print servers; and $J D L$ Technologies, (JDL), which provides telecommunications network design, specification and training services to educational institutions; Other includes Image Systems Corporation (substantially all assets purchased March 24, 2004) which designs, manufactures and markets high-resolution display solutions and accessories for customers in the medical imaging market and non allocated corporate general and administrative expenses. Information concerning the Company's continuing operations in the various segments is as follows:

## SEGMENT INFORMATION

|  | Suttle | Austin <br> Taylor | Transition Networks/ MiLAN | JDL <br> Technolgies | Other | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three Months Ended March 31, 2005 |  |  |  |  |  |  |


| Sales | \$ | 11,977,657 | \$ | 1,351,374 | \$ | 11,202,953 | \$ | 2,202,255 | \$ | 1,376,235 | \$ | 28,110,474 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales |  | 8,569,851 |  | 1,197,231 |  | 6,686,607 |  | 1,181,560 |  | 1,065,027 |  | 18,700,276 |
| Gross profit |  | 3,407,806 |  | 154,143 |  | 4,516,346 |  | 1,020,695 |  | 311,208 |  | 9,410,198 |
| Selling, general and administrative expenses |  | 1,501,357 |  | 230,644 |  | 4,412,802 |  | 885,649 |  | 1,050,446 |  | 8,080,898 |
| Operating income (loss) | \$ | 1,906,449 | \$ | $(76,501)$ | \$ | 103,544 | \$ | 135,046 | \$ | $(739,238)$ | \$ | 1,329,300 |
| Depreciation and amortization | \$ | 266,727 | \$ | 49,174 | \$ | 88,596 | \$ | 30,000 | \$ | 38,998 | \$ | 473,495 |
| Assets | \$ | 37,145,092 | \$ | 4,912,158 | \$ | 26,149,042 | \$ | 7,085,159 | \$ | 14,968,181 | \$ | 90,259,632 |
| Capital expenditures | \$ | 245,071 |  |  | \$ | 84,242 | \$ | 382,228 | \$ | 29,155 | \$ | 740,696 |
| Three Months Ended March 31, 2004 |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales | \$ | 9,310,352 | \$ | 2,741,993 | \$ | 12,226,815 | \$ | 970,004 | \$ | - | \$ | 25,249,164 |
| Cost of sales |  | 7,128,927 |  | 2,390,054 |  | 7,244,009 |  | 549,381 |  |  |  | 17,312,371 |
| Gross profit |  | 2,181,425 |  | 351,939 |  | 4,982,806 |  | 420,623 |  |  |  | 7,936,793 |
| Selling, general and administrative expenses |  | 1,291,143 |  | 333,745 |  | 3,967,679 |  | 771,722 |  | 451,592 |  | 6,815,881 |
| Operating income (loss) | \$ | 890,282 | \$ | 18,194 | \$ | 1,015,127 | \$ | (351,099) | \$ | (451,592) | \$ | 1,120,912 |
| Depreciation and amortization | \$ | 350,843 | \$ | 91,011 | \$ | 67,710 | \$ | 30,000 | \$ | 33,877 | \$ | 573,441 |
| Assets | \$ | 34,678,834 | \$ | 6,131,888 | \$ | 26,560,033 | \$ | 4,837,794 | \$ | 10,930,990 | \$ | 83,139,539 |
| Capital expenditures | \$ | 122,602 | \$ | 19,380 | \$ | 103,075 | \$ | 11,580 | \$ | 60,000 | S | 316,637 |

## NOTE 8 - INCOME TAXES

In the preparation of the Company's consolidated financial statements, management calculates income taxes based upon the estimated effective rate applicable to operating results for the full fiscal year. This includes estimating the current tax liability as well as assessing temporary differences resulting from
different treatment of items for tax and book accounting purposes. These differences result in deferred tax assets and liabilities, which are recorded on the balance sheet. These assets and liabilities are analyzed regularly and management assesses the likelihood that deferred tax assets will be recovered from future taxable income. The Company's effective income tax rate was approximately $37 \%$ for the three months ended March 31, 2005 and 2004, which approximates the estimated annual effective tax rate.

Distributions by Suttle Caribe, Inc. to the parent company of income earned prior to December 31, 2000 are subject to a tollgate tax at rates which, depending on various factors, range from $3.5 \%$ to $10 \%$. The cumulative amount of prior earnings on which no tollgate tax has been recognized was approximately $\$ 11,054,000$ at December 31 , 2004. Tollgate taxes of approximately $\$ 860,000$ have been accrued and will likely be paid on these prior earnings in 2005 .

## NOTE 9 - NET INCOME PER SHARE

Basic net income per common share is based on the weighted average number of common shares outstanding during each year. Diluted net income per common share takes into effect the dilutive effect of potential common shares outstanding. The Company's only potential common shares outstanding are stock options, which resulted in a dilutive effect of 199,926 shares and 52,593 shares for the periods ended March 31, 2005 and 2004, respectively. The Company calculates the dilutive effect of outstanding options using the treasury stock method. The total number of anti-dilutive stock options was 786,319 and 1,089,962 at March 31 , 2005 and 2004, respectively.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Communications Systems, Inc. (herein collectively called "CSI", "our" or the "Company") is a Minnesota corporation organized in 1969 which operates directly and through its subsidiaries located in the United States, Costa Rica and the United Kingdom. CSI is principally engaged in the manufacture and sale of modular connecting and wiring devices for voice and data communications, digital subscriber line filters, structured wiring systems and the manufacture of media and rate conversion products for telecommunications networks. CSI also provides network design, training services, general contracting of infrastructure installations, provisioning of high-speed internet access and maintenance support of network operation centers for K-12 schools.

## Three Months Ended March 31, 2005 Compared to Three Months Ended March 31, 2004

Consolidated sales in 2005 increased $11 \%$ to $\$ 28,110,000$ compared to $\$ 25,249,000$ in 2004. Consolidated operating income in 2005 increased to $\$ 1,329,000$ compared to $\$ 1,121,000$ in the first quarter of 2004. The first quarter sales increase from 2004 to 2005 was attributable primarily to the Company's Suttle business segment and by sales in 2005 from the Company's medical imaging products business unit acquired in late March of 2004.

Suttle sales increased $29 \%$ in the first quarter of 2005 to $\$ 11,978,000$ compared to $\$ 9,310,000$ in the same period of 2004. Sales to the major telephone companies (the Regional Bell Operating Companies ("RBOCs") increased $54 \%$ to $\$ 7,062,000$ in 2005 compared to $\$ 4,599,000$ in 2004. Sales to these customers accounted for $59 \%$ and $49 \%$ of Suttle's U.S. customer sales in 2005 and 2004, respectively. Suttle's gross margins increased in the first quarter of 2005 to $\$ 3,408,000$ compared to $\$ 2,181,000$ in the same period of 2004. Gross margin percentage increased to $28 \%$ in 2005 from $23 \%$ in 2004 . The gross margin percentage increase was due to cost reduction measures previously implemented and higher business volumes in 2005. The Company has continued to outsource more manufacturing to Asia and shifted manufacturing to the lower cost plant in Costa Rica. Selling, general and administrative expenses increased $\$ 251,000$ or $16 \%$ in the first quarter of 2005 compared to the same period in 2004 due to increased sales and marketing programs. Suttle's operating income was $\$ 1,907,000$ in the first quarter of 2005 compared to operating income of $\$ 890,000$ in 2004 .

Austin Taylor's sales decreased $50 \%$ to $\$ 1,351,000$ in the first quarter of 2005 compared to $\$ 2,742,000$ for the three months ended March 31 , 2004 due to the reduction in sales to two major customers. Austin Taylor's gross margin decreased by $\$ 198,000$ in 2005 compared to the same period in 2004. Gross margin as a percentage of sales decreased to $11 \%$ in 2005 compared to $13 \%$ in 2004. The decline in gross margin was principally due to increased pricing competition, lower business volumes and excess manufacturing and overhead capacity. Selling, general and administrative expenses decreased to $\$ 231,000$ in the first quarter of 2005 compared to $\$ 334,000$ in the same period in 2004 due to lower headcount and other reductions in operating expenses. Operating income decreased to a loss of $\$ 77,000$ in 2005 compared to operating income of $\$ 18,000$ in the first quarter of 2004.

JDL Technologies reported 2005 first quarter sales of $\$ 2,202,000$ compared to $\$ 970,000$ in 2004. Delays for the year 6 government technology funding (Federal E-Rate
program) adversely affected JDL's sales and operating income in the first quarter of 2004. JDL gross margins increased to $\$ 1,021,000$ in the first quarter of 2005 compared to $\$ 421,000$ in the same period in 2004. Gross margin as a percentage of sales in 2005 increased to $46 \%$ in 2005 from $43 \%$ in 2004 due to increased sales of consulting, connectivity services, hardware and software in 2005 compared to 2004 . Sales of consulting, connectivity and training services increased in 2005 to $\$ 1,129,000$ from $\$ 803,000$ in 2004. Hardware and software sales were $\$ 1,073,000$ in 2005 compared to $\$ 167,000$ in 2004. Selling, general and administrative expenses increased in 2005 to $\$ 886,000$ compared to $\$ 772,000$ in 2004 due to higher sales and marketing costs. JDL reported operating income of $\$ 135,000$ in the first quarter of 2005 compared to an operating loss of $\$ 351,000$ in the first quarter of 2004 .

Transition Networks / MiLAN Technology segment sales decreased by $8 \%$ to $\$ 11,203,000$ in the first quarter of 2005 compared to $\$ 12,227,000$ in the same period in 2004 . Revenue and operating income were negatively affected in this segment due to channel customers reducing their inventory. Gross margin decreased to $\$ 4,516,000$ in 2005 from $\$ 4,982,000$ in 2004 due to the reduction in sales. Gross margin as a percentage of sales decreased slightly to $40 \%$ in 2005 compared to $41 \%$ in 2004 . Selling, general and administrative expenses increased to $\$ 4,413,000$ in 2005 compared to $\$ 3,968,000$ in 2004 due to more aggressive sales and marketing programs and related costs. Operating income decreased to $\$ 104,000$ in 2005 compared to $\$ 1,015,000$ in 2004. On an individual business unit basis in the segment the Company's Transition Networks business unit (media conversion products) achieved improved revenues of $\$ 9,400,000$ and operating income of $\$ 730,000$ in the first quarter of 2005 compared to revenues of $\$ 9,363,000$ and operating income of $\$ 693,000$ in the same period last year. The MiLAN Technology business unit (switches and media conversion products) revenues declined to $\$ 1,799,000$ and an operating loss of $\$ 627,000$ in the first quarter of 2005 compared to $\$ 2,863,000$ and operating income of $\$ 322,000$ in the same period in 2004 .

Consolidated investment income was $\$ 99,000$ in 2005 compared to $\$ 34,000$ in 2004 due to increased cash and investment balances. The Company paid in full the balance of the line of credit of $\$ 7,000,000$ in March of 2003 and has had no subsequent borrowings since that time. Income before income taxes increased to $\$ 1,420,000$ in 2005 compared to $\$ 1,154,000$ in 2004. The Company's effective income tax rate was $37 \%$ in 2005 and 2004. Distributions by Suttle Caribe, Inc. to the parent company of income earned prior to December 31, 2000 are subject to a tollgate tax at rates which, depending on various factors, range from $3.5 \%$ to $10 \%$. The Company has recognized tollgate tax expense at the $3.5 \%$ rate on earnings from years prior to 1993 only to the extent distributions were received from Suttle Caribe, Inc. Net income was $\$ 895,000$ in 2005 compared to $\$ 724,000$ in 2004.

## Liquidity and Capital Resources

At March 31, 2005, the Company had approximately $\$ 27,217,000$ of cash and cash equivalents compared to $\$ 25,843,000$ of cash and cash equivalents at December 31,2004 . The Company had current assets of approximately $\$ 76,751,000$ and current liabilities of $\$ 12,667,000$ at March 31,2005 compared to current assets of $\$ 76,220,000$ and current liabilities of \$12,430,000 at December 31, 2004.

Net cash provided by operating activities was approximately $\$ 2,420,000$ in the first three months of 2005 compared to net cash provided by operating activities of $\$ 6,814,000$ in the same period in 2004. The decrease was due primarily to an increase in inventory levels during the first quarter of 2005 and a decrease in inventory in 2004 and consistent trade payable levels in the first quarter of 2005 compared to a decrease in trade payables in 2004.

Net cash used in investing activities was $\$ 750,000$ in the first three months in 2005 compared to $\$ 2,289,000$ in the same period in 2004. In March 2004, the Company acquired substantially all the outstanding shares of Image Systems Corporation for a cash purchase price of approximately $\$ 2,800,000$ net of cash acquired. In 2005 cash investments in new plant and equipment totaled $\$ 741,000$ compared to $\$ 317,000$ in 2004. Plant and equipment purchases in both years were financed by internal cash flows. The Company expects to spend $\$ 1,800,000$ on capital additions in 2005.

Net cash used in financing activities was $\$ 215,000$ in the first three months in 2005 compared to net cash used in financing activities in the same period in 2004 of $\$ 275,000$. Cash dividends paid in the first quarter of 2005 was $\$ 509,000$ compared to $\$ 327,000$ in the same period in 2004. There were no borrowings on the line of credit during the first quarter of 2005 or 2004.

In the opinion of management, based on the Company's current financial and operating position and projected future expenditures, sufficient funds are available to meet the Company's anticipated operating and capital expenditure needs.

## Critical Accounting Policies

Our critical accounting policies, including the assumptions and judgements underlying them, are discussed in our 2004 Form 10-K in Note 1 Summary of Significant Accounting Policies included in our Consolidated Financial Statements. There were no significant changes to our critical accounting policies during the three months ended March 31, 2005. These policies have been consistently applied in all material respects and disclose such matters as allowance for doubtful accounts, sales returns, inventory valuation, warranty expense, income taxes, revenue recognition, asset and goodwill impairment recognition and foreign currency translation. On an ongoing basis, we evaluate our estimates based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the result of which form the basis for making judgements about the carrying value of assets and liabilities that are not readily apparent from other sources. Results may differ from these estimates due to actual outcomes being different from those on which we based our assumptions. Management on an ongoing basis reviews these estimates and judgements.

## Recently Issued Accounting Pronouncements

In December 2004, the FASB issued SFAS No. 123(R) (revised 2004), "Share-Based Payment", which amends FASB Statement No. 123 and will be effective for public companies for interim or annual periods beginning after June 15,2005 . The new standard will require us to expense employee stock options and other share-based payments. The Company has not yet determined how it will value future grants or whether it will elect to adjust prior periods upon adoption of SFAS No. 123 (revised 2004 ). Effective April 14, 2005 the Securities Exchange Commission amended the new rule which now allows companies to implement Statement No. 123(R) at the beginning of their next fiscal year, instead of the next reporting period, that begins after June 15, 2005, or Dec. 15, 2005 for small business issuers. Accordingly, the Company will comply with Statement No. 123R with the interim financial statements for the first quarter of 2006.

In November 2004, the FASB issued SFAS No. 151, Inventory Costs, an amendment of ARB No. 43, Chapter 4. This statement amends the guidance in ARB No. 43, Chapter 4, Inventory Pricing, to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage). Paragraph 5 of ARB No. 43 , Chapter 4, previously stated that "...under some circumstances, items such as idle facility expense, excessive spoilage, double freight, and rehandling costs may be so abnormal as to require treatment as current period charges..." SFAS No. 151 requires that those items be recognized as current-period charges regardless of whether they meet the criterion of "so abnormal." In addition, this statement requires that allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. The provisions of SFAS 151 shall be applied prospectively and are effective for inventory costs incurred during fiscal years beginning after June 15 , 2005 , with earlier application permitted for inventory costs incurred during fiscal years beginning after the date this Statement was issued. The adoption of SFAS No. 151 is not expected to have a material impact on our financial position and results of operations.

In December 2004, the FASB staff issued FSP FAS 109-1, "Application of FASB Statement No. 109, Accounting for Income Taxes, to the Tax Deduction on Qualified Production Activities Provided by the American Jobs Creation Act of 2004" (the "FSP") to provide guidance on the application of Statement 109 to the provision within the American Jobs Creation Act of 2004 (the "Act") that provides tax relief to U.S. domestic manufacturers. The FSP states that the manufacturers' deduction provided for under
reduction. A special deduction is accounted for by recording the benefit of the deduction in the year in which it can be taken in the company's tax return, and by not adjusting deferred tax assets and liabilities in the period of the Act's enactment (which would have been done if the deduction on qualified production activities were treated as a change in enacted tax rates). The FSP was effective upon issuance. The adoption of the FSP has not and is not expected to have a material impact on our financial position and results of operations.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk.

The Company has no freestanding or embedded derivatives. All contracts that contain provisions meeting the definition of a derivative also meet the requirements of, and have been designated as normal purchases or sales. The Company's policy is to not use freestanding derivatives and to not enter into contracts with terms that cannot be designated as normal purchases or sales.

The vast majority of our transactions are denominated in U.S. dollars; as such, fluctuations in foreign currency exchange rates have historically not been material to the Company. At March 31, 2005 our bank line of credit carried a variable interest rate based on the London Interbank Offered Rate (Libor) plus $2 \%$. The Company's investments are money market type of investments that earn interest at prevailing market rates and as such do not have material risk exposure.

Based on the Company's operations, in the opinion of management, no material future losses or exposure exist relative to market risk.

## Item 4. Controls and Procedures

The Company, under the supervision and with the participation of management, including the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a - 15(e) under the Securities Exchange Act of 1934) as of the end of the period covered by this report. Based on that evaluation, the CEO and CFO concluded that, as of the end of the period covered by this report, the Company's disclosure controls and procedures are operating effectively and are adequately designed to ensure that information required to be disclosed in the reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the applicable rules and forms and is accumulated and communicated to management, including the CEO and CFO, as appropriate to allow timely decisions regarding required disclosure. During the period covered by this report there was no change in the Company's internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) that materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II. OTHER INFORMATION

## Items 1-4. Not Applicable

Item 5. Exhibits and Reports on Form 8-K.
(a) The following exhibits are included herein:
$31.1 \quad$ Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (Rules 13a-14 and 15d-14 of the Exchange Act).
31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (Rules 13a-14 and 15d-14 of the Exchange Act).
32. Certifications pursuant Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. §1350).
(b) Reports on Form 8-K.

On March 9, 2005, the Company filed a current report on Form 8-K with the Securities and Exchange Commission, reporting under Items 2.02 and 9.01 its fourth quarter 2004 earnings release to shareholders.

## $\underline{\text { Signatures }}$

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereto duly authorized.

|  |  | unications Systems, Inc. |
| :---: | :---: | :---: |
|  | By | /s/ Curtis A. Sampson |
|  |  | Curtis A. Sampson |
| Date: May 13, 2005 |  | Chairman and |
|  |  | Chief Executive Officer |
|  |  | /s/ Paul N. Hanson |
| Date: May 13, 2005 |  | Paul N. Hanson |
|  |  | Vice President and |
|  |  | Chief Financial Officer |

## CERTIFICATION

I, Curtis A. Sampson certify that:

1. I have reviewed this quarterly report on Form 10-Q of Communications Systems, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By $\quad$ /s/ Curtis A. Sampson
Curtis A. Sampson
Date: May 13, 2005

Chairman and
Chief Executive Officer

## CERTIFICATION

## I, Paul N. Hanson, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Communications Systems, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## By

/s/ Paul N. Hanson<br>Paul N. Hanson<br>Vice President and<br>Chief Financial Officer

## CERTIFICATION

The undersigned certify pursuant to 18 U.S.C. § 1350, that:
(1) The accompanying Quarterly Report on Form 10-Q for the period ended March 31, 2005, fully complies with the requirements of Section 13(a) or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934; and
(2) The information contained in the accompanying Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

| Date: May 13, 2005 | By |
| :--- | :--- |
| Curtis A. Sampson |  |
| Chairman and |  |
| Chief Executive Officer |  |
| Date: May 13, 2005 | By |
| saul N. Hanson |  |
| Vice President and |  |
| Chief Financial Officer |  |


[^0]:    Total Pages (20) Exhibit Index at (NO EXHIBITS)

[^1]:    7

